

America	Sat. 15	Indonesia	As 1600	Philippines	Per. 20
Belgium	Dom. 12,000	Japan	1,1100	Portugal	Ext. 05
Denmark	DM 750	Japan	1,9500	S. Africa	Ext. 00
Canada	C\$1,50	Japan	FE 500	Singapore	ES 4 10
Germany	DM 1,000	Japan	FE 500	Spain	ES 05
France	Fr. 2,000	Latvia	EL 6,50	Sweden	SE 50
Ireland	Fr. 2,000	Lithuania	EL 6,50	Turkey	TL 1,30
Germany	DM 2,000	Morocco	El 6,50	U.S.A.	US 0,50
France	Fr. 2,000	Morocco	El 6,50	U.S.A.	US 0,50
India	Rs. 15	Monaco	Fr. 2,25		
U.K.	£ 1,000	Morocco	El 6,50		
U.S.A.	\$ 1,000	Monaco	Fr. 2,25		
U.S.A.	\$ 1,000	Monaco	Fr. 2,25		

No. 29,035

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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## NEWS SUMMARY

### GENERAL

### Argentine unions to defy ban on strike

Argentina's rival trade union confederation decided to reject a last-minute government pay offer and to defy a government ban by going ahead with today's 24-hour general strike.

It is the second general strike within four months. There is growing political tension and new rumours of possible coup attempts.

Some union leaders have been demanding 330 per cent pay increases, but 12 per cent in the offer for private and public sector workers. Page 2

### Arafat in Riyadh

Palestinian leader Yasser Arafat, on his way to Amman for talks with Jordan's King Hussein about U.S.-Middle East peace proposals, made an unexpected stop in Riyadh to have talks with Saudi leaders. Page 16

### Palestinians back

Palestinian guerrillas have been re-establishing themselves in southern Lebanon, says the Israeli Army. Eight Israeli soldiers held by the PLO have been moved from Lebanon to another Arab country because the Israelis were planning an operation to release them, said Palestinians.

### Schoolgirls poisoned

Two hundred and thirty Palestinian schoolgirls from the West Bank were hospital yesterday suffering from headaches, dizziness and burning eyes after mass poisoning, probably through inhalation, at three schools. Israeli authorities said Palestinian guerrillas might have been responsible.

### Pym's Arab trip

British Foreign Secretary Francis Pym is to pay an official three-day visit to the United Arab Emirates from Monday.

### UN chief in Moscow

United Nations Secretary-General Javier Perez de Cuellar arrived in Moscow for talks about the eventual withdrawal of Soviet troops from Afghanistan.

### Zapu ban threatened

Zimbabwean Premier Robert Mugabe has threatened to ban Opposition party Zapu unless it disarms its dissidents in Matabeleland. Page 2

### Morocco claim

Morocco's last territorial claims against Spain, for the enclave towns of Ceuta and Melilla, overshadowed the visit of Spanish Prime Minister Felipe Gonzalez today and tomorrow. Page 16

### Fraser quits politics

Former Australian Premier Malcolm Fraser, 52, announced that he would leave politics on Thursday, just 26 days after his conservative government was swept from power in the general election.

### Turkish press curb

Turkish Government is planning tighter press restrictions in preparation for a return to parliamentary government reported the newspaper Cumhuriyet.

### Non-tin can launched

British leading packaging company Metal Box and the UK subsidiary of Campbell's Soups have launched the world's first plastic can, made of Laminat, a laminate. Page 6

### Wales in procession

Lech Walesa, who led the now-banned Polish union movement Solidarity, carried a charred wooden cross with a rosary made from prison bread by jailed colleagues in a Gdansk church procession.

### BUSINESS

### Japanese ease way for imports

Japan has made it easier for foreign manufacturers to introduce their goods, with Cabinet approval for a series of measures simplifying procedures for testing imports. Page 16

SAUDI ARABIA said foreign companies winning development contracts would have to give at least 30 per cent of the work to local companies. Page 16

Magazine editor Jorge Fumetechi, whose arrest was ordered by the military rulers, has taken refuge in the Venezuelan embassy.

The D-Mark fell to the bottom of the European Monetary System last week, but the economic perfor-

mance and inflation rates of Germany's currency partners during the coming month will determine how long it remains there.

The strength of the D-Mark, particularly after the result of the German general election, was the major factor behind the realignment of the EMS, and agreement was reached only last Monday after protracted discussions in Brussels.

The French austerity measures announced on Friday met with a warm reception, keeping the French franc near its ceiling against the D-Mark.

The Belgian National Bank took advantage of calmer EMS trading, cutting its discount rate by 3 per cent.

The Irish punt, along with the French and Belgian francs, was sold at various times by the Bundesbank to prevent these currencies moving above their maximum limits against the D-Mark.

Another output in the months to come is that the heavy run-down of stocks throughout last year, and particularly in the last quarter, seems to be over. In March the balance of companies reporting excessive stocks of finished goods was 12 per cent, the lowest since November 1979. It compares with figures as high as 23 per cent last summer and again in November.

In the electrical engineering sector more companies now think that

their inventories are less than adequate than they still have more than adequate stocks.

In the last half of 1982, British consumer demand advanced rapidly, helped by lower mortgage interest rates and easier credit conditions, moving retail sales in the last three months of 1982 5 per cent higher than a year before.

But this consumer boom, bringing relief to retailers after three very tight years, produced no improvement in domestic output and was only partly met by imports, the rest coming from stocks.

Although the consumer boom has now lost some of its steam, even modest further advances cannot apparently be met from stocks and, in so far as they are met domestically, will lead to rising output.

A balanced 16 per cent of companies expects rising volumes of output in the next four months, the highest since June 1979. In December a balance of 11 per cent expected falling volume of output in the four months ahead.

One aspect of the survey likely to be welcomed by Government ministers as inflation is widely expected

Continued on Page 16

China revives \$6bn steel works project

BY MARK BAKER IN PEKING

CHINA has announced plans to resume development of the second stage of the ill-fated Baogang steel works near Shanghai after two-year freeze.

The announcement follows several years of mismanagement and indecision over the \$6bn project as China has moved to reshape its economy.

It also coincides with the signing of a "memorandum of agreement" by China and Britain on the building of a \$6bn nuclear power station in Guangdong province near Hong Kong.

The accord was signed by Mr Gordon Manzie, a senior official of the Department of Industry and China's First Deputy Minister of Water Conservancy and Power. Li Peng, at Peking airport shortly before Mr Manzie left for Hong Kong.

GEC Turbine Generators hopes to supply the generating equipment for the station.

On the second stage of Baogang, the largest industrial project in China's history, is to begin immediately after the scheduled September 1985 completion of the first stage, the State Council announced.

No information was released on costs or financing.

The first stage was originally planned to include a sintering plant,

a second blast furnace, a coking

plant, a continuous ingot casting unit, a 1.05m tonnes hot rolling mill and a 2.1m tonnes cold rolling mill.

After the deferral, agreements had to be renegotiated with Japan's Mitsubishi and West Germany's Schloemann-Siemag.

The Baogang works ran into trouble soon after construction began in 1978 at the site on an estuary of the Yangtze River was too marshy, an unforeseen sandbar at the mouth of the river stopped ore carriers berthing nearby and no calculation was made for pollution.

The record has been set by the Chinese.

## OVERSEAS NEWS

**Argentine strike to go ahead today**

By Jimmy Burns  
in Buenos Aires

**THE SUCCESS** of the 24-hour general strike planned for today was virtually assured over the weekend when rival branches of Argentina's main trade union organisation, the General Confederation of Labour (CGT), joined forces to reject a last-minute Government pay offer.

The military Government of President Reynaldo Bignone thus faced its second general strike in less than four months in a climate of growing political tension and renewed coup rumours.

Officially, the strike is being held to protest the latest salary increases of 12 per cent for state and private employees, which falls far short of the 30 per cent demanded by some union leaders. The CGT leadership, under increasing pressure from its rank and file, is also dissatisfied with the new minimum wage level of 75 pesos (\$1.04) compared to the previous \$1.50.

The CGT had been demanding a 100 per cent increase in the minimum wage.

Underlying the strike is the CGT's determination to re-establish itself as a major political force in the run-up to the October 30 presidential election. Quite apart from the CGT's traditional links with the Peronist movement, a number of union leaders have contacted dissident military officers in a bid to put pressure on the present Government.

The Ministry of Labour yesterday threatened to declare today's strike illegal, in a move that could signal a major confrontation between the Government and the CGT. There were some reports that the homes of union leaders were being watched by security police in preparation for a wave of arrests.

Today's planned general strike is the first of a number of protests against the Government scheduled for this week, ahead of the first anniversary of the April 2 invasion of the Falklands. Hardline members of the CGT who are leading today's strike are staging a major protest rally on Wednesday.

## Bitter fighting continues in northern Nicaragua

BY TIM COONE IN MANAGUA AND HUGH O'SHAUGHNESSY IN LONDON

**BITTER FIGHTING** was reported between Nicaraguan government troops and former members of the National Guard of the late dictator General Anastasio Somoza in three northern departments of Nicaragua yesterday.

The situation in Managua, the capital, remains normal however. The civilian militias have not been called up and the Sandinista government appears confident it will crush an invasion if this is being

received from the U.S. Government. In the fighting in the departments of Matagalpa, Nueva Segovia and Jinotega, Dr Pierre Grosjean, a member of a French Government-sponsored aid project studying leprosy, was killed.

Dr Grosjean was reported by Sr Tomás Borge, the Interior minister, to have been killed in the town of Ranchario 20 miles north of Managua, along with three Government

troops. Seventeen civilians, including seven children, were reported injured.

The Nicaraguan and Honduran governments are meanwhile exchanging increasingly strident accusations, the former accusing the latter of sending its troops into Nicaragua and the latter accusing the Sandinistas of provoking border incidents against Honduras.

On his return early yesterday from the Non-Aligned Movement's summit meeting in New Delhi and a short stopover in Moscow, Commander Daniel Ortega, Coordinator of the ruling Sandinista junta, said that he had had 90 minutes discussion with Mr Yuri Andropov, the Soviet leader, who had pledged Moscow's "firm solidarity" with Nicaragua.

In another international development, General Soch Musleh Kasim, the South Yemeni Defence Minister, arrived in Managua for talks with his Nicaraguan opposite number, Comandante Humberto Ortega. South Yemen in the past has had close relations with Cuba.

The Sandinistas have sought and received aid as a counterweight to Israeli assistance to the Somozista cause and to various right-wing governments in Central America.

Despite the incursions by pro-Somoza forces from Honduras into Nicaragua, the Sandinista Government is not perceived to be in any immediate danger. Anti-Sandinista groups in Costa Rica who oppose the Government in Managua but are unwilling to throw in their lot with the pro-Somoza forces in Honduras, forecast that the present attack will eventually be driven off well before it reaches the Nicaraguan capital.

## Mugabe gives Zamu 'final warning'

BY OUR HARARE CORRESPONDENT

**MODERATES** in Zimbabwe's ruling Zanu and opposition Zamu parties who are seeking a unity pact have suffered a setback with a weekend speech by Mr Robert Mugabe, the Prime Minister, threatening to ban Zamu.

Mr Mugabe, at an uncompromising speech at a rally in the capital, said he was giving Zamu a "final warning to disarm the dissidents." If they didn't, he said, "we will disarm them as a party."

The Prime Minister ruled out talks with Zamu leaders to resolve differences over events in the troubled southern province of Matabele-

land. There could be no talks, he said, as long as the opposition played a double game - appearing to operate with the Government but at the same time organising insurgent operations in Matabeleland.

Zamu officials, already dismayed at the Prime Minister's unwillingness to talk about the crisis created by Mr Joshua Nkomo's decision to go into self-imposed exile, were nonplussed at the demand that they should disarm and disband the dissidents, who are clearly outside the influence and control of the party leadership.

Mr Mugabe rejected calls for top-

level talks designed to ensure Mr Nkomo's early return. "My government is not going to take any steps to bring him back. It is not our duty or responsibility," he said.

Mr Nkomo was free to return and his safety was guaranteed, but the government would not interfere in any prosecution of Mr Nkomo, who faces allegations of breaching Zimbabwe's currency and security legislation.

Mr Mugabe's address suggests that there is little likelihood of the present military policy against the insurgents being supplemented by a search for a political solution.

## Spain-Morocco talks on enclaves

BY DAVID WHITE IN MADRID

**THE QUESTION** of Morocco's last territorial claims against Spain - the North African enclave towns of Ceuta and Melilla - overshadowed a two-day visit which Sr Felipe Gonzalez, the Spanish Prime Minister, made to Morocco today.

The fact that this is the first official foreign trip that Sr Gonzalez has made since the Socialist election victory in Spain five months ago underlines the priority given by the new Madrid Government to

North African relations as a plank of its foreign policy.

The talks with King Hassan and other Moroccan leaders are seen as essentially political, despite important outstanding economic issues between the two countries, notably fishing.

They were preceded last week by a visit to Algiers by a Spanish team headed by the Sr Alfonso Guerra, Deputy Prime Minister, covering international and bilateral issues.

including Spain's request to scale down its contract for purchasing Algerian natural gas.

The timing of the two trips showed Madrid's effort to establish an even-handed approach to the Maghreb countries.

Sr Guerra's visit included a meeting with representatives of the Frente Polisario, Morocco's opponents in the former Spanish Western Sahara.

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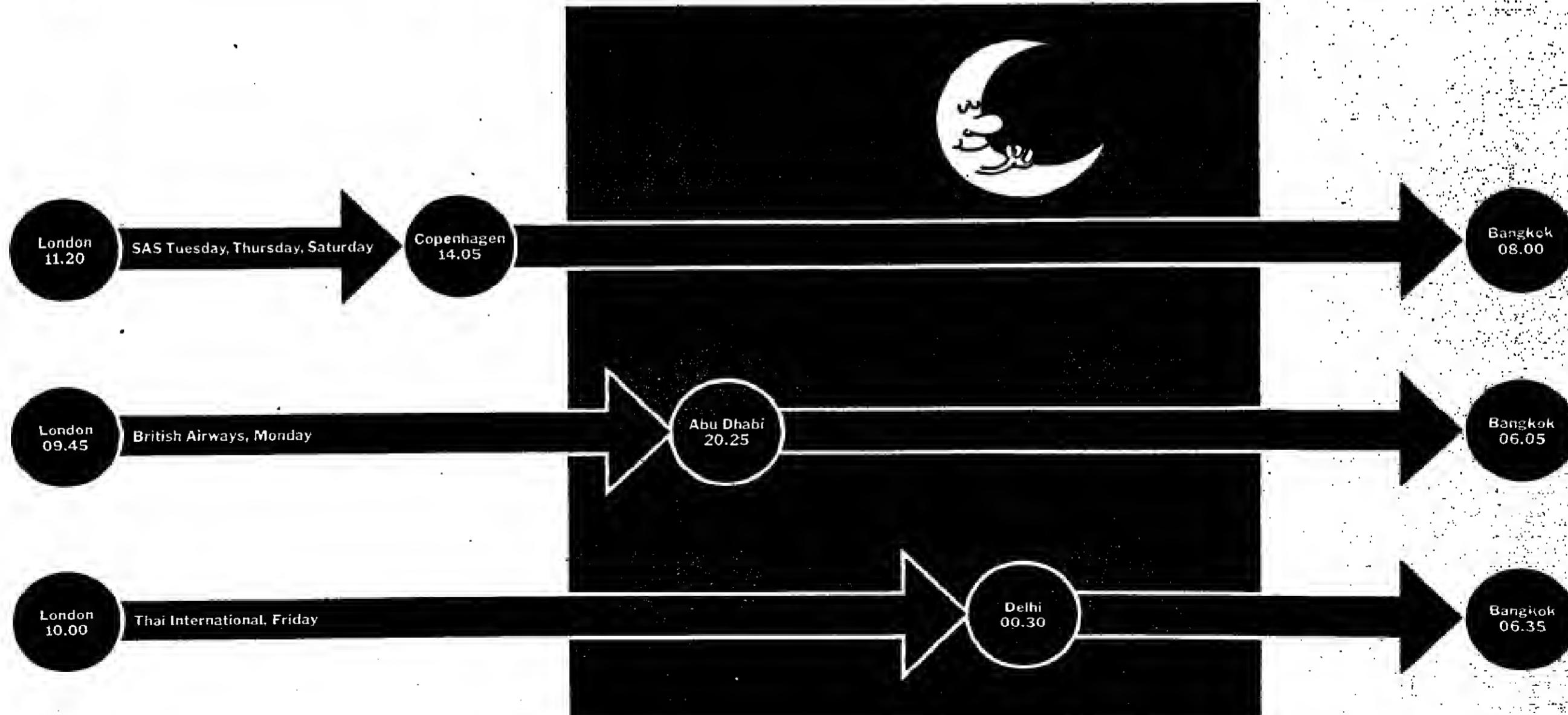
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## STATISTICAL TRENDS: COMECON

**Growth remains generally poor**

THE CRISIS experienced by the East European economies in 1981 continued into 1982, with general poor rates of growth. There are marked differences in performance: while East German growth was remarkably high, stagnation continued in Czechoslovakia. The Polish economy seemed to be making a slow recovery in the last half of the year in terms of output and productivity, but severe problems remain. Hungary's growth was better than forecast.

There has been an overall reduction in the net hard currency debt, as the credit squeeze by the commercial banks has continued. The general move to cut the recession by Comecon has been to try to cut hard currency imports and boost exports.

One measurement of the extent of subsidies in trade is to the East European econ-

omes. Staff: data analysis by Financial Times Statistics Unit; charts and graphs by Financial Times Charts Department.

mies by the USSR is presented here. These figures suggest that trade with East Europe has been economically unprofitable for the USSR over the past decade since it has been exchanging relatively underpriced energy and raw materials for relatively overpriced machinery and manufactured goods. In addition, these manufacturers are of a poorer quality and lower technological level than those available on the world market.

These constraints are complicated by the different forms of trade within Comecon: hard currency, rouble, and counter-trade or barter. Additional factors include the burden of defence spending and the fact that some East

European countries have committed investment resources to the extraction of Siberian energy.

There are increasing strains in the relationships within Comecon due to the economic crisis, and particularly because of energy prices. The intra-Comecon oil price is calculated as an average above the average of world prices, so that the sharp rises of the 1970s did not have the same shock effect.

When oil prices were rising, Eastern Europe benefited from lower prices of Russian oil. Now, as world oil prices are falling, they stand to lose. It has also been argued that over the longer term, cheaper oil acted against effective energy conservation measures.

The pattern of production from the newer Siberian fields has not been rising as fast as was hoped.

Eastern Europe generally had a very good grain harvest in 1982, with the crucial exception of the USSR. The yield figures show wide discrepancies, with Romania and Poland having low yields.

While the East German economy had a notable success in 1982, there are fears for the future in cutting back on imports so severely. Supplies to industry and consumers are threatened, and in the longer-term, trading relationships are distorted and competitiveness damaged if the policy reduces access to imported technology.

The data on Hungary, an IMF member since last year, show some of the results of the move towards a more market-oriented economy.

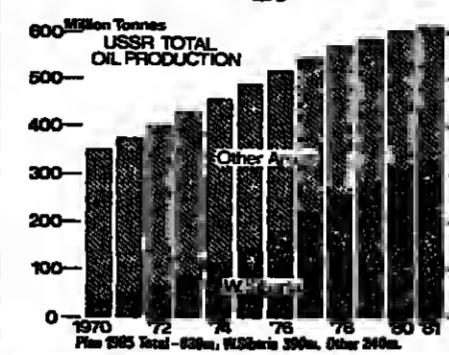
Price rises have been mild, and labour shakeout has pushed up productivity. However, investments have proved more difficult to cut than planned.

**Economy**

## PRODUCED NATIONAL INCOME

	1961-65	1966-70	1971-75	1976-80	1981	1982
Bulgaria	6.7	8.8	7.8	6.1	4.5	4.0
Czechoslovakia	1.9	7.0	5.6	3.7	0.2	1.0
East Germany	3.4	5.3	5.4	4.1	4.5	3.0
Hungary	4.1	6.9	6.2	3.2	1.8	1.5
Poland	3.4	4.6	9.8	1.6	-13.0	-7.5
Romania	9.2	7.5	11.3	7.3	2.1	2.5
East Europe	4.0	6.1	7.3	4.0	-1.2	0.6

Source: Wharton, National Statistics

**Oil and Energy****Trade**

## OECD-COMECON TRADE\*

(U.S.\$m)  
Exports Imports Exports from EEC Imports to OECD from OECD

	1979	1980	1981	1982
Bulgaria	37,044	39,996	22,892	21,070
Czechoslovakia	43,872	44,370	28,066	24,065
East Germany	49,464	40,968	24,564	19,806
Hungary	28,779	30,537	17,201	15,070
Poland	29,895	27,543	19,203	12,654

\* Excluding intra-German trade. † Jan.-Sept.

Source: OECD

## DEBT INCURRED and non-repayable aid

from USSR 1972-81  
(bn 1981 U.S.\$)

	Rouble credits	Trade subsidies	Total
Bulgaria	1.3	17.8	19.1
Czech.	0.7	19.5	20.2
E. Germany	2.2	33.5	35.7
Hungary	0.4	12.2	12.6
Poland	2.8	17.9	22.7*
Romania	-0.5	1.0	0.5
E. Europe	6.9	101.9	110.8*

\* Inc. \$2bn debt.

Source: Various & Merreys; Implicit subsidies and non-market benefits in Soviet Trade with E. Europe

**Finance**

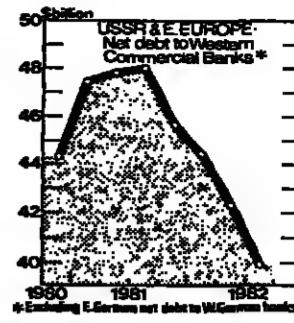
## NET HARD CURRENCY DEBT

\$bn

	1977	1981	1982	1985*
USSR	11.9	10.8	8.8	16.0
E. Europe	32.2	32.2	54.5	51.7
Bulgaria	2.8	2.2	1.7	1.7
Czechoslovakia	2.2	3.4	2.9	3.2
E. Germany	7.3	11.0	9.8	9.6
Hungary	4.0	6.7	6.5	6.7
Poland	13.8	23.2	24.3	24.5
Romania	4.1	9.7	9.1	8.1
Total	46.1	67.0	63.1	69.8

\* Projection.

Source: Wharton

**Agriculture**

## USSR: NATURAL GAS EXPORTS

(cubic metres bn)

1990 1980 (assumed)

	1990	1980 (assumed)
France	4.0	12.0
W. Germany	10.7	22.0
Italy	1.0	14.0
Total OECD	25.6	70.0
Bulgaria	4.6	na
Czechoslovakia	7.3	na
E. Germany	5.7	na
Hungary	3.5	na
Poland	5.9	na
Romania	1.0	na
Total CMEA	28.0	6.0

Source: IEA

## TOTAL GRAIN OUTPUT

(m tonnes)

1979 1980 1981 1982 1983

	1979	1980	1981	1982	1983
E. Germany	8.9	9.6	8.9	10.0	3.56
Czechoslovakia	9.2	10.7	9.4	10.13	3.42
Hungary	12.0	13.8	12.6	14.8	4.57
Bulgaria	8.3	7.6	8.5	10.0	4.08
Poland	17.3	18.3	19.8	21.0	2.50
Romania	19.3	20.2	20.0	22.0	3.16
USSR	179	189	170	170-180	1.35

Source: U.S. Dept. of Agriculture, National Statistics

**East Germany**

## EAST GERMANY : INDICATORS

% changes

1982 1981

	1982	1981
Produced national income	3.8	4.5
Overall industrial production	5.0	5.1
State-run industry	4.3	5.9
Industrial labour productivity	4.3	5.0
Building production	4.1	4.2
Lignite production (m tonnes)	276	267
Real per capita earnings	3.3	4.0

Source: Official Statistics

## EAST GERMANY : TRADE

(U.S.\$m + % changes)

Exports % Imports %

1982 1981

	1982	1981
EEC*	1,200	-7.7
UK	236	+26.9
France	281	+7.3
Italy	160	-20.2
W. Germany	288	+9.9
EFTA	846	+22.8
W. Europe†	2,100	0.0

\* Excluding West Germany.

## WORLD TRADE NEWS

### Element of theatre in EEC dismay at U.S. special steel ruling

By PETER BRUCE

**THERE IS** an element of theatre about the expressions of dismay and outrage of EEC steel spokesman following last week's ruling by the U.S. International Trade Commission that imports of some special steels were seriously injuring the domestic U.S. industry.

The ruling, which could result in tough curbs against Community and other producers when President Ronald Reagan is presented with ITC recommendations on May 6, was scored at Brussels.

The present situation of the

U.S. steel industry is not the result of steel imports," said one Commission official, "but, on the contrary, of the world economic situation."

In fact, U.S. action on special steels has been on the cards ever since Washington and the Community came, last October, to a less-than-smileable agreement to limit imports of general steel into the U.S.

The U.S. steel industry, which prompted the eight-month dispute last year with complaints that subsidised EEC steel imports were taking an

"unfair" market share, had tried at the last minute to include special steels in the agreement.

That was not on, but the industry was quick to file a new complaint, dealing with specific special steels—stainless strip, plate, rod, bar and alloy tool steels under section 301 of the U.S. Trade Act, which deals with subsidised imports of products into the U.S. before any quotas are filled.

But while the Section 301 countervailing duties case made by the industry, and investi-

gated by the office of the Special Steel Representative, is continuing against six specific European public sector stainless producers, the White House also instructed the ITC in the middle of last November, to begin an inquiry into special steel under Section 201 of the Act, under which there is no requirement to prove unfair trading, simply that imports are too high. This ruling was delivered last week.

There is now a very real possibility of the U.S. imposing blanket quotas, tariff or a combination of both, on these

imports which could result in a world-wide free-for-all with producers rushing to get their share.

Negotiations with Washington before May 6—and EEC spokesmen said at the weekend no high level talks were planned—are also likely to be far more complicated than any so far.

The subsidised steels case last year concerned chiefly the Community and chiefly producers in the subsidised steel sector.

Last week's ruling, however, covers private producers as well (there are about 70 in Community countries alone) and is not confined to Western

Europe.

Governments of exporting countries are likely to come under pressure from private steel makers, in addition to the normally bigger public concerns, to lobby Washington.

The sheer enormity of producing cohesive defence arguments, given the secretiveness of private producers and the difficulty in defining precisely what passes for the special steel under dispute (it depends on the level of alloy content in the steel), means it is possible that little effective defence could be mounted before May 6.

U.S. investigators say some 200,000 tonnes of the steel covered by the ruling was imported into the country last year. That was worth \$373m, about 22 per cent of the U.S. market.

Some products are clearly regarded as more dangerous than others. Indeed, one of the ITC Commissioners dissented from the ruling on stainless steel imports, which took just 6 per cent of the market. By contrast, all steel imports took more than 40 per cent of the market.

### Apple plans to step up war on counterfeits

By Robert Cotterell in Hong Kong

**APPLE COMPUTER**, the U.S. computer manufacturer, says a sustained legal battle against Asian counterfeiters of its products.

Mr Albert Eisenstat, Apple vice-president and general counsel, said in Hong Kong that the company has brought 28 civil actions against retailers and distributors in the colony, and two actions against companies which it believes are "relatively large counterfeiters" in Taiwan.

Apple believes Taiwan to be the main manufacturing centre, and Hong Kong the main distribution outlet.

Rank Electronics Asia, which is Apple's Hong Kong distributor, says Taiwanese companies may have produced 20,000-35,000 fake Apple computers in the past 12 months. The most popular imitation is one of the Apple Two computer, though peripherals and software are also said to be counterfeited.

Unofficial estimates suggest that fake Apple Two's—many retailing at less than half the price of the original—may outsell true Apples in Hong Kong by a ratio of five or even 15 to one.

Mr Eisenstat said that among legal actions so far brought in Hong Kong, injunctions had been obtained in nine cases. Five defendants have asked for hearings to be delayed, while the balance of the cases are being defended.

Apple is beating its actions on the areas of infringement—of patents, copyright, and passing off.

In Taiwan, Apple has successfully appealed against a lower court ruling made last month which said it could not bring actions there because it was not registered as a business in Taiwan. Mr Eisenstat said those actions will go ahead.

He also said Apple is suing a Los Angeles distributor of Asian-made "Apple-type products". In February, Apple secured eight interim injunctions against Singapore distributors.

Reuters reports from Taipei: The U.S. and Taiwan have agreed to join efforts to combat counterfeiting and provide better protection for patent owners, officials said yesterday. U.S. officials will submit a report to the Reagan Administration and Congress, as well as to the International Anti-Counterfeiting Union (IAU) Congress to be held in San Francisco in May.

### EEC policies on aid 'are a failure'

By David Tonge, Diplomatic Correspondent

**EUROPEAN POLICIES** aimed at helping developing countries in Africa, the Caribbean and Pacific (ACP) regions have shown a singular lack of success, according to a survey published in London yesterday.

This shows that preferential trade schemes for these countries have failed to ensure they maintained their share of EEC imports.

It also finds that Stabex, the Community's scheme to protect countries against export surpluses, has not only been inadequately funded, but has never had a full stabilising function for countries in balance of payments need.

This survey of the workings of the 1978 and 1980 Lome agreements, which now involve 63 ACP countries comes as the EEC is preparing to renegotiate what has long been the cornerstone of its relationship with the developing world. It also comes as a number of countries, in particular Britain, are complaining at the inefficiency of EEC aid programmes and their increasing share of national aid budgets.

The survey shows that the ACP share of EEC imports fell from an average of 8 per cent in the years 1970-74 to 6.9 per cent in the five years after the first Lome agreement was signed. In 1978, petroleum accounted for 3.8 per cent of ACP exports to the EEC and coffee and cocoa for a further 18 per cent.

The EEC and the Third World: A Survey 3. The Atlantic Rift. Edited by Christopher Stevens. Hodder and Stoughton in association with the Overseas Development Institute and the Institute of Development Studies. 242 pp. £6.95.

### New Airbus boost to European competition

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

**COMPETITION** on European air routes will increase significantly over the next few weeks as two major airlines, Lufthansa and Swissair, put into service the first of their new fleets of A-310 Airbuses.

These aircraft are the smaller, 200-plus seater versions of the larger A-300 Airbus which has already been seen extensively on European routes. The A-310 is a short-to-medium range aircraft, but a longer-range variant, the A-310-300, is also now under development for delivery from the end of 1985.

Total sales of the A-310 to date amount to 102 aircraft (in addition to sales of 248 A-300s). Lufthansa has an order 25 A-310s worth about DM 1.5bn (£619m), with an option on another 25, while Swissair has an order for ten A-310s, worth about SWF 700m (£337m), with an option on another ten. Lufthansa is already an extensive user of the bigger A-300.

The new aircraft will bring a new standard of quality to Europe's short-hand air routes.

In addition to the comfort afforded by the A-310, these aircraft also have improved engines (General Electric for the new aircraft) which will be taking delivery progressively over the next year or so to include Air France (5), Austrian Airlines (2), British Caledonian Airways (3), Cyprus Airways (2), KLM (10) and Martinair (3) both of the Netherlands and Sabena (Belgium) (3).

### World Economic Indicators

#### TRADE STATISTICS

UK £bn

Feb '83 Jun '82 Dec '82 Feb '82

Exports 5.50 5.57 4.57 4.37

Imports 5.40 5.57 4.57 4.37

Balance -0.136 -0.491 +0.586 +0.170

W. Germany DMbn

Exports 33.16 32.35 34.45

Imports 29.43 29.45 31.62 30.43

Balance +3.73 +1.70 +6.40 +3.42

France FFrbn

Exports 55.8 55.4 57.6 51.4

Imports 65.4 61.7 64.5 54.8

Balance -9.6 -4.1 -6.9 -10.2

USA \$bn

Exports 17.62 16.77 18.24 18.90

Imports 19.429 18.717 19.224 19.940

Balance -2.036 -2.370 3.414 -1.354

Italy Lbn

Exports 8,740 7,674 9,446 7,450

Imports 11,357 9,702 10,408 9,364

Balance -2,617 -2,028 -972 -1,616

Japan Yen

Exports 2,395 2,901 3,021 2,614

Imports 2,349 2,828 2,857 2,647

Balance +46 +63 +162 -33

Jan '83

Dec '82 Nov '82 Oct '82 Dec '82

Jan '83

Feb '83

Joe Hillman

# Nervous, sweaty, exhausted. And that was just the journey from the car park.



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## UK NEWS

## IMPORT LIMIT REBOUNDS ON BRITAIN

## EEC deal may raise Japanese VCR prices

BY GUY DE JONQUIERES IN LONDON

RETAIL PRICES of Japanese video cassette recorders (VCRs) sold in Britain are likely to rise by £100 or more during the next three months, according to manufacturers and distributors of the machines. Some rises in monthly rental charges are also expected later in the year.

The higher prices are blamed chiefly on the impact of the new EEC "floor price" for Japanese machines and on the recent sharp fall in the value of sterling against the yen.

Some in the industry also believe that distributors may seize the opportunity to restore profit margins, which have been eroded by severe price competition in recent months.

The EEC arrangements limit sales of Japanese VCRs in the EEC to 4.55m this year, including 600,000 assembled in Europe from imported kits. In addition, the two companies making European VCRs - Philips of the Netherlands and West Germany's Grundig - have guaranteed sales of up to 1.2m machines.

Japanese manufacturers are expected to decide early this week how to share out the 4.55m total among themselves. How shipments

will be distributed between different EEC countries is still not known.

Sony's UK subsidiary said yesterday that it expected the prices of its three current models to rise by about £100 by June. The manufacturer's recommended price (MRP) of its cheapest model, the C-6, is currently £480, but it is widely on sale at about £350.

Thorn EMI, the largest UK supplier of VCRs, thinks the price increases could be even bigger and could lead more consumers to rent their machines rather than buy them. At present, about 60 per cent of the almost 4m machines in use in the UK are rented.

Thorn EMI supplies machines designed by Victor Company of Japan (JVC). About 70 per cent of its current deliveries are assembled at plants in West Germany and Britain, but because imported Japanese components still account for almost 80 per cent of the machines' value, they differ little in price from VCRs supplied directly from Japan.

Thorn EMI says, however, that it plans to increase the local content

of the machines rapidly and expects the effects to start working through to prices next year.

Granada Television Rentals says it may have to increase its monthly rental charges by between £1.50 and £3 this summer but has taken no decisions yet. Its current charges range from about £1.50 to £3.50 per month.

Mr Bill Andrews, the company's managing director, who is also chairman of the National Television Rental Association, said VCR rental charges had fallen generally during the last year. He did not expect them to rise above their previous peak of about £2.50 a month.

Philips said last week it did not plan to increase its prices, but Grundig's UK subsidiary, which is phasing out its current model, intends to replace it with a new VCR soon at a "substantially" higher price.

Britain is by far the largest EEC market for VCRs. It absorbed more than 2m machines last year, and sales and rentals in January are said to have been well above the level in the corresponding month last year.

## Fair play manoeuvre for TV football

By David Churchill, Consumer Affairs Correspondent

THE Office of Fair Trading (OFT) is poised to help keep regular League football matches being televised on both BBC and ITV.

The move is almost an "action replay" of the OFT's intervention four years ago which prevented League football from being shown exclusively on ITV.

This time the OFT's concern follows the possible £6m deal between the League and a company called Telesector for highlights of matches to be shown exclusively on videos in pubs rather than on television.

The OFT is considering taking the Football League to court over its rules and regulations, which are a restrictive trade practice under the terms of the 1976 Restrictive Trade Practices Act. The League's rules have already been formally placed on the public register of restrictive trade agreements.

The OFT has confirmed that its officials are looking closely at the League's rules in much the same way as it has been considering the Stock Exchange's rule book to the past few years.

Both the League and the Stock Exchange may be asked to justify their rule books before the Restrictive Practices Court. This court determines whether such rule books are in the public interest.

The OFT is particularly concerned that the League's rules not only give it the right to negotiate television deals which can bind all 82 League clubs, but may also impose restrictions on the clubs' activities.

## First plastic food can goes on test market

BY MAURICE SAMUELSON

THE WORLD'S first plastic food can has gone on sale in Britain as part of a joint market test by the U.S.-owned Campbell's Soups, and Metal Box, the UK's leading packaging company.

Chicken in cream sauce is being sold in a flat 16oz carton made of Lamipac, a plastic laminate which Metal Box has been developing for seven years.

It has a shelf life comparable with that of a tinplate can and its contents are served in the same way. If the foil seal is completely removed, the carton can also be microwaved.

Metal Box has spent about £1m on Lamipac to try to counter the long-term decline in canned food consumption. Because of Lamipac's heat resistance, the packed food can be processed in factories at extremely high temperatures, in the same way as food in metal cans and glass jars.

The container can be made in any shape and is being developed by Metal Box for a wide range of uses.

The material is a sandwich of PVDC (polyvinylidene chloride) between other layers of PE (polypropylene).

## HOW WOULD YOU LIKE TO CLOSE THE FILE ON YOUR PENSION RESPONSIBILITIES?

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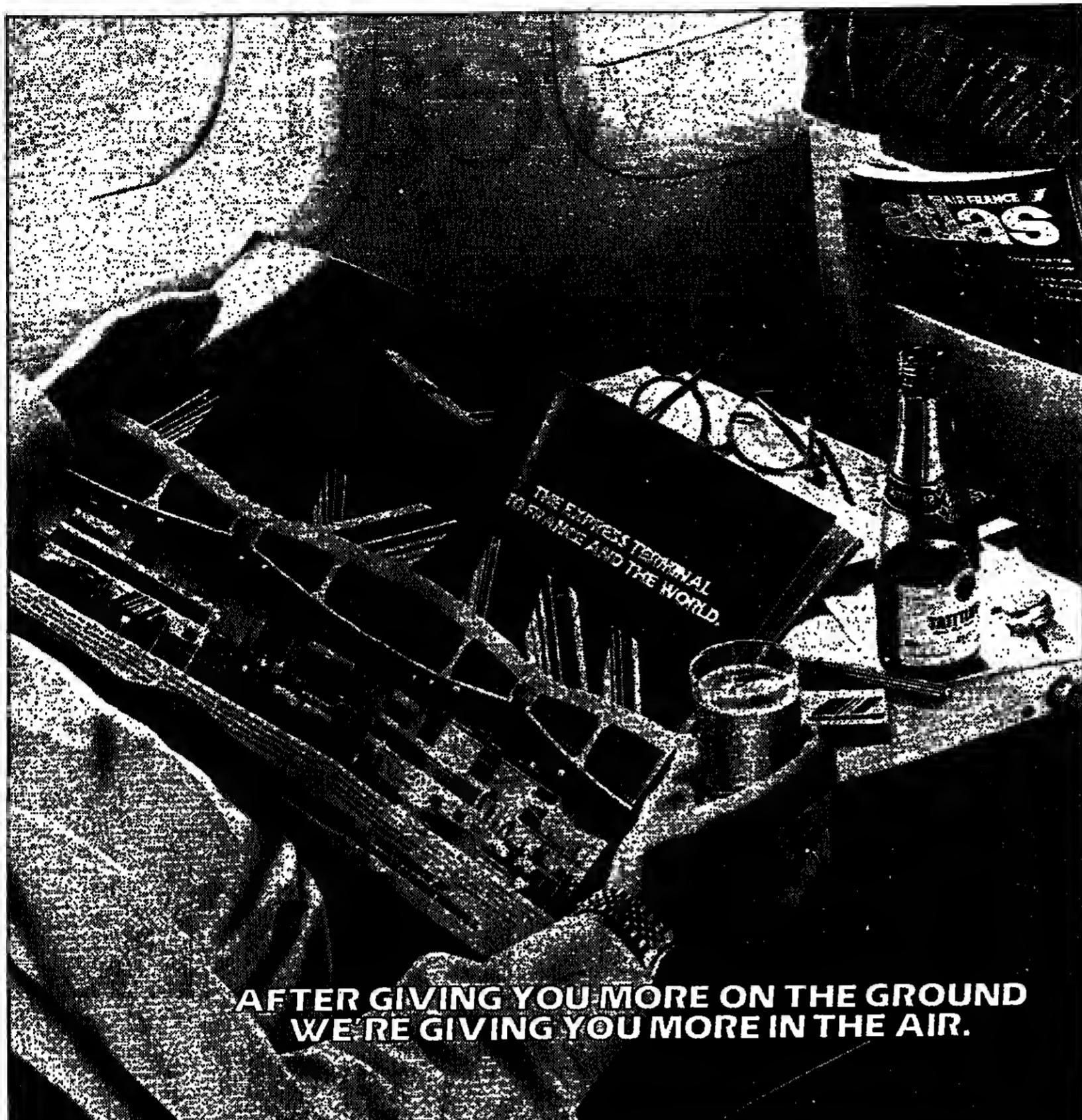
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## UK NEWS

## BOOST FOR ELECTRONICS

## Smiths to link with Lucas to make vehicle components

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

DETAILS of a joint venture by Smiths Industries and Lucas, aimed at giving the troubled UK vehicles components sector a lead in the fast-growth world markets for car electronics, are expected to be announced this week.

Talks between the electrical division of Lucas and Smiths are thought to have made good progress. The aim is to offer a package of electronic systems to control fuel consumption, exhaust emission and safety.

The two companies by pooling resources could create the volume and achieve the economies necessary to meet international competition, particularly from Japan and companies such as Bosch, Ford and General Motors.

The vehicle for the attack on world markets could be a new joint company confined to the electronics sector and with Lucas taking a majority shareholding.

## Engineering sales rise but orders decline

FINANCIAL TIMES REPORTER

COMBINED UK engineering industries recorded slightly higher sales in 1982 than the previous year, according to the Department of Industry. The figures show, however, that new orders were considerably scarcer. During 1982 the level of total orders on hand declined by 7 per cent, with exports performing worst.

Total sales followed a slowly rising trend for most of the year, with a noticeable improvement in the seasonally-adjusted figures in the third quarter. A small reverse was registered towards the end of the year.

New orders were lower than sales for much of the time and there was virtually continuous decline in order books after May.

Export sales in 1982 were only slightly below their 1981 level. But

The logic of such a tie-up is apparent. Lucas is dominant in supplying ignition equipment such as starter motors and alternators, while Smiths specialising in instrument systems and display panels.

Together, the UK's two leading companies in the market could share heavy research and development costs.

The Department of Industry, while clinging to its non-interventionist role, could nevertheless be important in providing finance for the venture either under new technology aid schemes or the industry act.

The UK motor component sector has been hard hit by the decline of the UK assemblers, but Lucas and Smiths clearly see the potential in the fast growth projected for the application of electronics to the world automotive industry.

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# HEATHROW'S LATEST INTERNATIONAL TERMINAL

## Fear over key skill shortages

By Alan Pike.

KEY SHORTAGES of skilled manpower could quickly reappear with an economic upturn, a report by the Institute of Manpower Studies suggests today.

The metalworking machine tool industry fared considerably worse than the broad engineering industry. Total sales of machine tools fell by 10 per cent to less than half their 1975 level. On average, new orders were 25 per cent lower than in 1981.

The report believes that skill shortages - which have been evident in every economic upturn of the last 30 years - remain a potential problem even though it concludes that true shortages during the last upturn were less extensive than supposed.

The institute's work is based on a series of case studies in engineering companies in the North-West carried out with the support of the TUC, the Confederation of British Industry and the Engineering Industry Training Board, and funded by the Manpower Services Commission.

Holders of the above debentures should present and surrender them for redemption on or after March 31, 1983, with all coupons appertaining thereto maturing after that date at the principal office of any of the following Paying Agents:

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The Bank of Tokyo, Ltd. in Paris

The Industrial Bank of Japan, Limited in London  
Swiss Bank Corporation in Zurich  
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## UK NEWS

## THE BIG DILEMMA AT SEA

## Cutting costs on the trade ships

BY BRIAN GROOM, LABOUR STAFF

SHIPOWNERS are intensifying their attack on shipboard and shore-based employment costs on an increasingly broad front. This is a key element in their attempt to pull out of an eight-year world slump which has cut Britain's merchant fleet from 50m tons in 1975 to 23m this year.

It presents some unpalatable choices for unions, especially the National Union of Seamen (NUS). The demand for smaller crews at a time of high unemployment and record redundancies among seafarers is a sensitive issue.

The continued attempts to cut crew costs mean that seafarers will feel the impact of the industry's problems for a long time to come, even if trading conditions start to improve this year.

Trade Minister Mr Iain Spratt said while refusing state aid last week that the merchant fleet's decline could be halted only if management dealt with the problem of UK crew manning levels, which in many cases were 25 per cent higher than those of European competitors.

They can account for as little as 15 per cent of operating costs on a modern, high-technology vessel like a liquefied natural gas carrier, or as much as 65 per cent on a passenger ship or a ferry.

Mr Bill Menzies-Wilson, president of the International Shipping Federation and chairman of Ocean Transport and Trading, has said changes in the ways of manning ships were urgent.

Partly because the UK was a relatively low manning-cost country at the start of the recession, the need for change hit UK companies late. Competitors in other Western nations had been adjusting for 10 years or more.

Productivity improvements and manning cuts are not new. The size of crews has fallen over the years from 50 to between 18 and 24. It is the shipowners' demands which have grown more urgent.

Mr Menzies-Wilson identified four areas in which further change might come:

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**NEWPORT**

## Investment campaign for Wales

By Robin Reeves

AN ORGANISATION intended to attract more inward investment to Wales is to be launched this week.

To be known as Whawest, the new body will bring together the business promotional and marketing activities carried out for the past 25 years by the Development Corporation for Wales, and the inward investment responsibilities of the Welsh Office Industry Department and the Welsh Development Agency.

Wales has nearly 200 overseas-owned companies, which employ about 55,000 workers. They include over 100 subsidiaries of US companies and eight Japanese subsidiaries - the largest concentration of Japanese manufacturing investment in the UK.

But unemployment is over 17 per cent and the Welsh Office wants to sharpen the country's competitive edge in the battle to attract overseas companies.

• Social change: The segregation which gave officers and ratings separate bars, messes and recreational arrangements was a barrier to cost-effectiveness and was divisive, but resistance among officers remained deep-rooted.

The Merchant Navy and Airline Officers' Association, however, argued that changes in the past two years had greatly increased the officers' workload.

The union said it would consider any serious proposals for lower manning on new vessels. It had accepted manning reductions at Blue Star, Jensens, BP, Mobil, British & Commonwealth, Canadian Pacific, Esso, Cunard and other companies.

The NUS is more coy about manning cuts, admitting to few examples beyond Sealink. It insists that crew cuts are resisted, and changes are accepted only where there is retraining and sometimes extra pay for those who remain.

Some shipping experts believe cuts are more widespread than this, but the NUS clearly has a problem.

Faced with a Government which will not support the industry, and high unemployment which weakens the union's bargaining strength, it sometimes has to consider concessions to prevent a company going out of business or transferring to a foreign flag.

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## BUILDING AND CIVIL ENGINEERING

### Builders get VAT changes postponed

THE construction industry may have won another reprieve from government VAT changes, following its budget success in getting stock relief extended to "trade in" houses.

The bonus arising from the budget measure could, according to the industry, be wiped out by another government-imposed change in VAT regulations, but it appears that strong representations to get the proposals scrapped might now pay off.

"Trade in" transactions have proved to be a major marketing aid for the private housebuilding industry, particularly in the past three years, during which it has managed to raise starts by 60 per cent.

The Chancellor's decision to permit houses to be included in VAT calculations still remains, calculations followed heavy lobbying from the builders and his announcement was seen as a significant victory for the industry. It should be worth about £1m a year to the house-builders.

Now, however, the Joint Taxation Committee of four building industry representative organisations has written to Sir Geoffrey, pointing out that the benefits of the change are in danger of being nullified by a proposed VAT change announced on the day before the budget.

Under the complex "partial exemption" rules applicable to VAT payments, Customs and Excise proposed to introduce— from April 1—a change to existing provisions which, the industry says, will hit precisely those innovative house-builders whom the Chancellor was seeking to encourage.

Now, however, the Treasury

has announced that, in the light of industry representations, it has asked Customs and Excise to withhold the new provisions, so that further consultations can take place.

VAT registered companies pay VAT on final sales, known as output payments, and also reclaim input VAT on goods and services bought in—a VAT credit. If a company has built up in its final sales a significant proportion of VAT-exempt goods, then Customs and Excise has the right to exclude a proportion of input claims to compensate for the non-VAT element of its business.

But there is a "de minimis" provision in the "partial exemption" rules which ensures that if VAT is not levied on companies with a small proportion of VAT-exempt sales.

At present, the rules state that if the VAT-exempt proportion is less than 5 per cent of final sales, the company concerned qualifies for full VAT input reclaim and does not suffer any clawback.

Customs and Excise were proposing that, to qualify for full reclaim, and to avoid any clawback, a company must meet the 5 per cent requirement and that total sales must be under £32,000 a month. That amounts to £384,000 a year, or 5 per cent of turnover.

As a result, a company with a turnover of £10m, and with just under 5 per cent of its present final sales involving VAT-exempt "part exchange" dwellings, the new £32,000 a month condition would make it liable for clawback of VAT input reclaim.

MICHAEL CASSELL

### £16m work for Cartwright

The JOSEPH CARTWRIGHT GROUP has gained contracts during the first quarter of the year, worth over £16.4m. A major project for the Carmarthen scheme which has been awarded by the Welsh Office. Valued at around £6.5m, the contract calls for 7.4 km of 7.3 metres wide dual carriageway which continues the main A40 London to Fishguard trunk route improvement programme from St Clears to Carmarthen. The scheme includes the provision of three bridges, culverts and an underpass and will require major excavation works. Awarded by

the Northern Counties Housing Association is a £1.6m house-building project at Cheetham Hill, Manchester, which comprises the construction of 86 dwellings and external works. At Caerion, Gwent, the company is commencing a £1.5m housing project for the Newport Borough Council which includes the erection of 84 timber-framed dwellings and external works. Hayward & Wooster (a subsidiary) is also to build a block of 31 flats for disabled persons at Ilford, following award of a £220,000 contract by the John Groom Housing Association.

### CONTRACTS

### Wimpey wins £19m orders

The

National Coal Board Open-cast Executive has awarded WIMPEY CONSTRUCTION UK an open-cast mining contract for opencast mining at Masey-Archedine, Glynneath, New Wales, Glamorgan, South Wales, which will include haulage to NCB disposal points, starts this month and is due to be completed in November 1985. A contract valued at £4.7m has been awarded by Lancashire County Council to Wimpey Asphalt for resurfacing both carriageways of the M6 between junctions 25 and 27 between early April and the end of October. Construction will start in April; construction will take about two years.

drainage gullies and manholes and supplying and laying hot rolled asphalt roadbase, base course and wearing course. A sheltered housing unit and 12 bungalows valued at £2.36m are to be built by Wimpey for the London Borough of Redbridge in Albert Road, Ilford. The housing unit will be partly two- and partly three-storey and comprise 84 flats, two warden units, common rooms, kitchen and plant rooms. Walls will be of brick cavity construction and roof of timber, pitched and tiled. The project is due to start in April; construction will take about two years.

A design and build contract, valued at £988,000, to build a production extension at Forest Gate, E7, has been awarded to Wimpey by British Bakeries, Slough, a division of Rank Hovis McDougall. Construction will take place in two phases, starting in March and finishing in October. Phase one comprises demolition of existing premises and construction of a 2,250 sq metres single-storey steel-framed bread production area with asbestos roof and profiled metal wall cladding. Walls will be of block, faced with brick. All M & E services are included in the contract.

Swindon Private Hospital has a contract with LESSER DESIGN AND BUILD for the construction of its premises at a cost of £1.77m. It will be known as Ridgeway Hospital, and the project will be carried out under the management of the London Private Health Group. Construction and fitting out is expected to take 14 months.

FRENCH KIER CONSTRUCTION a member of the French Kier Group, has been awarded a contract, valued at £5.452m, by Doves Harbour Board, for Phase II of the passenger handling terminal at Eastern Docks. Work starts in April for 64 days.

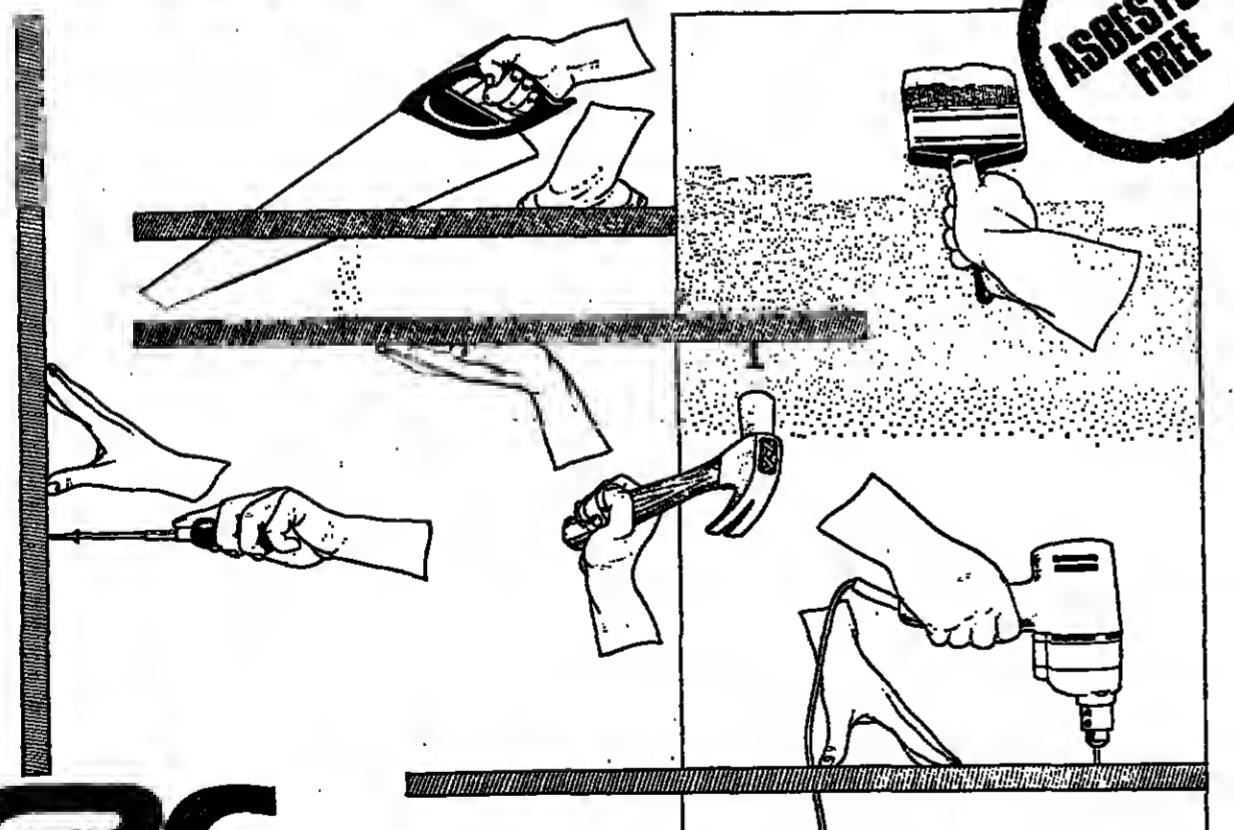
Phase two covers demolition of old bakery building and provision of a car park and drainage

New issue

This announcement applies at a matter of record only.

March 28, 1983

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Kleinwort, Benson Limited

Credit Suisse First Boston  
Limited

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Deutsche Genossenschaftsbank

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### Forecasts of recovery in building

**THE LIMITED** recovery forecast for the UK construction industry this year has recently focused on secondary beneficiaries like the building materials sector, and to some extent on the market for domestic building.

London stockbrokers Vickers da Costa say that the recovery this year and next seems certain to be concentrated in:

- New housing, both public and private;
- Road building and repair;
- Housing repair and maintenance.

"We believe that improving output is beneficial for all building material groups," say Vickers, "with the degree of benefit for individual companies depending on their position in the most buoyant sectors."

Meanwhile, the Builders Merchants Federation predicts major sales increases in the next 12 months. The BMF, after an extensive survey of its members' anticipated sales for the next six months and the next 12, says that 85 per cent of the sample went for higher sales in the year to next March, with 75 per cent saying the same for the six months in September.

These figures, says the BMF, compare favourably with the last survey when only 66 per cent predicted more sales to next September.

For contractors, "the prospects are less clear cut. The crucial factor over the coming months, they say, will be how they can balance the benefits of rising demand on new tender margins against the damage which could be done to existing workloads by building cost inflation, and possible shortage of materials and components."

Mr William Williams, Director of the BMF, says: "We are delighted to see confidence return to the majority of our members."

WILLIAM COCHRANE

## TECHNOLOGY

GENERAL ELECTRIC OF THE U.S. THRUSTS IN TO PLANT AUTOMATION

# Factory systems that talk to each other

BY GREGORY CHARLISH

CALMA has launched two powerful computer-aided design and manufacturing (CAD/CAM) products in Europe and has announced Calmanet, a communications system that will allow the design systems to talk not only to each other but to other computer aided production and manufacturing systems.

If it is a further sign that General Electric Company of the U.S. is intent on becoming a world force in the information-based factory automation market.

### Artificial

In the space of two years GE has set up Calma and has set up GE-CAE International with Structural Dynamics Research Corporation (a leading computer-aided engineering software house). In addition it has purchased semiconductor company Intersil, entered the robotics and artificial vision markets and developed a means of communication between shop-floor machinery (GE-Net).

The company can also field GEISCO (General Electric Information Services Company), which owns a global computing network with 24 hour dial up from 750 towns to three big computer centres.

At the same time it has been taking its own medicine and has spent a staggering \$2bn automating its own factories in the professional engineering and consumer products areas.

Among the corporate R and D projects in hand is one that will enable robots to be programmed by animating them on the CAD screen—another "link between computer-aided design

The company also has a continuing presence in Europe, where it did \$2.5bn of business last year and now employs 20,000 people.

But quite rapidly, the emphasis of its activity is shifting. Ten years ago 75 per cent of the total turnover was in the electrical market, but last year it was only 40 per cent. Some 28 per cent of current sales are in high technology areas, but that is expected to rise to over 50 per cent within five years.

Over cocktails, company executives are prone to describe

GE as "more general than electric". Calma's new systems are forging further links in the chain. One of them, the model 7000, is based on the DEC VAX 11/750 or 11/780 computers, offering rapid on-screen response in colour via 32-bit processing. Solid modelling is offered in which the designed item looks like a colour photograph (with any chosen direction of lighting), as well as the normal 2D and 3D representations.

Furthermore, the 7000 allows engineering analyses to be run that previously would have required off-loading to a mainframe computer.

Apparently the DEC machine was chosen after market research showed an industry preference. It is significant though, that Calma's sister company GE-CAE at Hitchin is also using these DEC machines. In fact the two companies do seem to be heading in rather similar directions, and there are rumours of impending rationalisation.

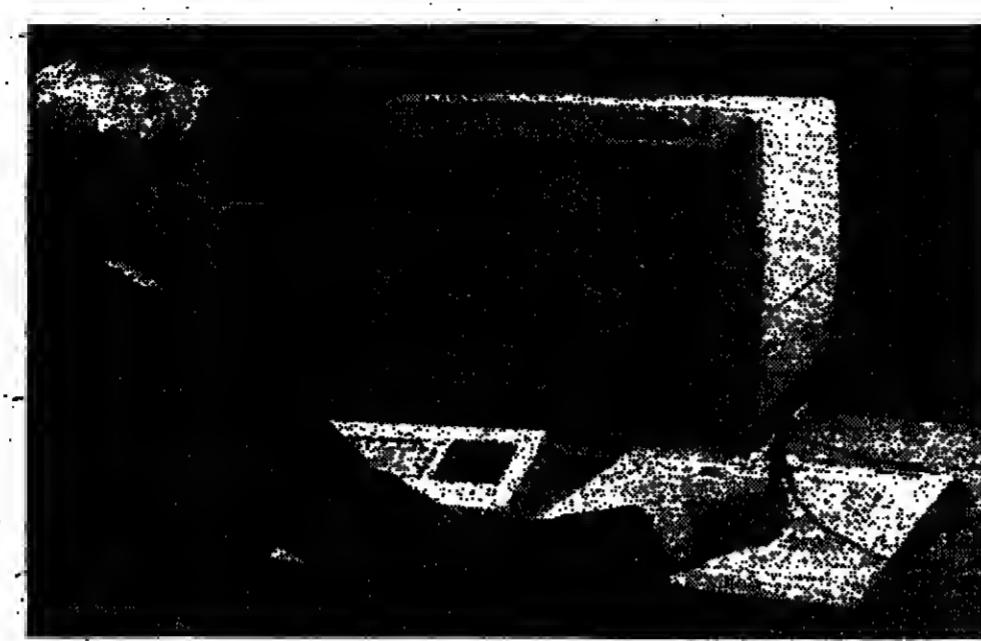
With four terminals, the 7000 costs between \$0.4m and \$0.5m, depending on configuration and software.

### Network

Bob Benders, President of Calma, believes that "the cards are being reshuffled in CAD/CAM". More people, he says, are now thinking in terms of distributed systems and everyone in the business has to seriously consider communications in other factory systems.

According to Jim Carro, vice-president for European sales, Calmanet will also embrace stock control, shop ordering and other more traditional forms of production control computing.

"At the moment," he said at the Cambridge launch of the new products, "we are only seeing the tip of the iceberg."



The Calma 170 is a new CAD/CAM system that offers many of the advantages of a full-sized system at much lower cost. The Calma 170 is designed for the office environment and requires no special power or air-conditioning. The high-resolution video display allows designs such as this one of a 35 mm camera to be shown with greater accuracy for ease of design.

derived information to determine such things as robot motion and machine tool cutting paths, or control vision systems for automated inspection.

Physical networking systems

over which Calmanet can operate are Ethernet in the office environment, GE-Net for broad-band communications on the factory floor, and Hyperchannel for international linkage.

So the company seems set fair to capture an increasing share of this changing market. It puts the present CAD/CAM market at about \$1.4bn world-wide and claims it had 10 per cent to 11 per cent last year. It expects to have 12 per cent to 13 per

*Jeffrey Charlish*

EDITED BY ALAN CANE

### MACHINE TOOL DEVELOPMENTS

## New series of profile cutters

BY MAX COMMANDER

SHAPECUT MACHINES, the Reading based company, has announced its new range of profile cutting machines — designated the 7000 Series.

Designed for heavy duty applications, the machines feature a 200 mm square hollow section main beam machined in the company's own workshop and fitted with replaceable wearing surfaces. The rail and stand assemblies are supplied in two metre modules.

The machine has been designed for oxy-gas cutting of mild steel with a speed range of 25/750 mm per minute. Configurations are available up to three metres wide tracing and cutting with the standard machine capable of carrying up to six standard or heavy duty motorised torch assemblies for cutting up to 150 mm.

The material can be cut with alternative torches while the Supercut and CNC series are available with higher speed ranges for plasma and laser applications.

Shapcut, set up in 1971, now claims to be the only major British owned manufacturer of profile cutting machines with a range up to and including CNC machines to sizes needed for shipyards and large construction shops.

New from Sykes Machine Tool at Staines, Middlesex, a member of the 600 Group, is a series of four wire cut electrical discharge machines. Entitled

the Fastrac Tape Cut X, L, M and N, the company believes that they will interest companies involved in press tool, plastics mould and aluminium extrusion fields.

Sykes says that the series is capable of fast and accurate production of intricate shapes from hardened metal and, in the case of models L, M and N, which have four axis control, the cutting of tapered shapes.

• Dynacast International of Alcester, Warwickshire, claims that a timer gear, originally manufactured as a three part assembly, can now be produced as a one short, flash-free casting.

Dynacast, a small component specialist, says that its single cavity, multi-slide technique applied to zinc diecasting and thermoplastic injection moulding can produce consistently accurate spur, worm, rack, bevel and helical gears. Large scale production of complicated precision gears can be achieved with tolerances of plus or minus 0.033 mm held on all critical tooth dimensions and up to 0.013 mm on centre holes.

Shapcut Machines is at Perimeter Road, Woodley, Reading, Berkshire (0734 696565); Sykes Machine Tool Company, Hythe End House, Chersey Lane, Staines, Middlesex (Staines 55474); Dynacast International is at Arden Forest Industrial Estate, Alcester, Warwickshire (0789 763322).

**Survival**  
**Suit for oilfield travellers**

THIS is Transuit, designed by a Merseyside company for helicopter passengers to the North Sea oilfields. It is a lightweight immersion coverall in polychloro-coated nylon, claimed to be totally waterproof, abrasion resistant and comfortable to wear over normal clothing.

Four sizes are available with reflective tapes, fluorescent orange outer hood, adjustable pressure belt and relief valves. Optional extras include a gas inflated built-in life jacket, an inner linning with or without buoyancy, non-slip rubber boots and integral mittens. The basic model has a trade price of about £168. More on 051-632 9151.

### Lifting without maintenance

## Simplicity the secret of mechanical jack system

WESTPILE International of Uxbridge has developed what is described as a new mechanical jacking system which once installed does not require maintenance and therefore can overcome the usual problems associated with similar hydraulic jacks.

Known as the Harjak, it relies on the simple principle of moving a wedge between

two opposed wedge surfaces using a central bolt which can be operated using conventional sockets and drive equipment. Standard units have a capacity up to 75 tonnes, a lift of 20mm and a closed height of 80mm, and can be designed to provide greater or smaller loads.

Known as the Harjak, it relies on the simple principle of moving a wedge between

### Second success for Lichfield company

## Good design award for mini-solenoids

IMI Norgren Enots, a subsidiary of IMI in Birmingham, introduced a series of integrally ported pneumatic valves operated by miniature solenoids in November last year. The inter-changeable components offered nearly

600 permutations, reduced space, lower electrical consumption, a diagnostic spool indicator and manual override facility.

Known as the X4 Series, the design has won a Good Industrial Design Award at the Hanover Fair in West

# Are your chances of increasing productivity any better than theirs?

THERE are around 1,000 different species of the small fruit fly Drosophila. To the human eye, many of them look identical.

In fact, even individual Drosophila have problems distinguishing one species from another.

Which has led to the evolution of an elaborate series of courting rituals to ensure that each individual mates only with a member of its own species.

For anyone who has tried to increase the productivity of their computer system, the parallels are clear. Computers from different suppliers, or even different models from the same source, are often incompatible.

While software that will work with one system, won't work with another.

Even increasing the capacity of an existing system frequently involves costly, unproductive re-programming.

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11

## THE MANAGEMENT PAGE

## Fisons' formula for fighting the drugs giants

Christopher Lorenz analyses the UK company's belief that a minnow can swim in the big league

CAN A small drugs company survive in the maelstrom of today's world pharmaceutical market, when even the international majors are complaining about crippling competition and soaring research costs?

John Kerridge replies with an emphatic "yes".

He would, wouldn't he? After all, he's the chief executive of just such a company—Britain's Fisons, one of the born-again darlings of the UK stock market, but ranking only about 60th in the world pharmaceuticals league.

But wait. Something must have changed. Just three years ago this month Kerridge's very own predecessor in the top executive seat, Sir George Burton (he was then executive chairman), now he's mere director, was admitting to grave doubts about whether anyone's chemical research could continue to pay off, not only in the face of competition and inflation, but also under the pressure of tough regulatory controls and insistent demands from investors for a good short-term return. "The cost of the next generation of products may really float you," said Sir George in a gloomy interview.

As head of an enterprise with an ambitious and relatively young research programme in agrochemicals as well as drugs, Sir George was in effect questioning the whole basis of the company's portfolio of businesses; if pharma and agchem were going to eat up more cash than they could generate, how could Fisons continue with either of them, let alone both, without getting an extra leg to the portfolio, in the shape of a generous new "cash cow"?

Such godsends are hard to find at the best of times, but the troubled company was certainly considering various ways of grabbing one, including a possible acquisition in the service sector.

Over the next few months Fisons' world fell apart, and its share price fell by almost two-thirds to just over £1. In June, Sir George's chief executive resigned (Kerridge taking over). In July Sir George answered the agrochemicals part of his question by announcing that this division was to be hived off into a joint venture with Boots, which would share the risk of future research and development. In September Fisons reported a slump in profits, the following March a loss, and in between a spate of redundancies (Kerridge taking over).

Fisons' worst of all was January's last minute abandonment of proxichromil, a new, much-publicised anti allergy wonder-drug, because final tests had shown it to be unsafe.

With circumstances so dire in late 1980 and early 1981, it is not surprising that John Kerridge can recall intense discussions about whether Fisons should follow the hiving-off of agchem with the sale of its pharmaceuticals division.

Such a move would have disrupted both of the company's high-risk, research-intensive businesses, leaving it in the argument went, with enough cash not only to cultivate its horticulture and scientific equipment divisions (which it has indeed done) but also to shore up the ailing fertiliser division.

"The decision to stay with pharmaceuticals," says Kerridge, "was just as conscious as shedding fertilisers—which was the eventual course of action decided by the board and carried through a year ago with the sale of the business to Novart Hydro" (FT, March 11).

The essential argument which won the day among his colleagues, he says, was "my belief that you should not chase more R and D than the business can afford—but that, if it were more tightly managed, the pharmaceuticals division could indeed continue to afford enough R and D not only to survive, but to prosper.

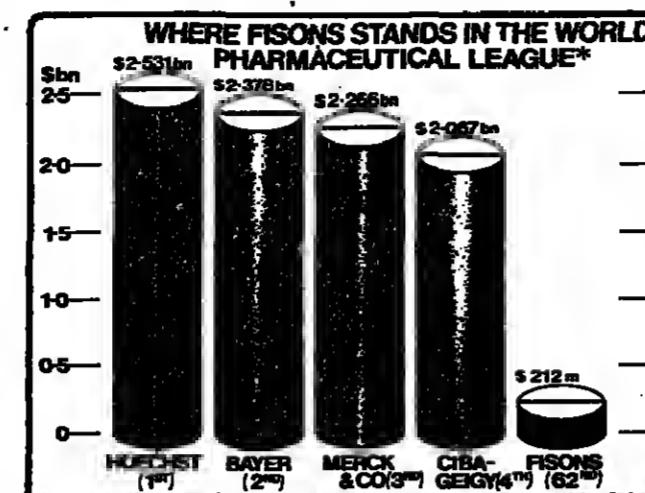
## Indulgent

"One of the great mistakes Fisons used to make was to think that R and D just has to be a long-term thing, and that you can't relate it to short-term performance," says Kerridge.

Such an attitude leads everyone away to wanting "just another pound" (or thousand), he says. Instead, you should adopt the approach that "if it doesn't work, don't go on spending."

"This is absolutely key," he emphasises. "I think perhaps we made a mistake in the past by putting more funds into agrochemicals without demanding a return from it."

The same indulgent philosophy also seemed to apply to pharmaceuticals. Though the division actually became cash-positive in the mid-1970s, taking it firmly into the "star" quadrant of the famous Boston Consulting Group portfolio matrix, there was always thought to be a risk that it could slip back into the



to fund itself" in spite of the failure of proxichromil.

And so it has proved over the last three years. There have been only a handful of changes among the senior pharmaceutical managers. But Fisons is now making more money out of its drugs than ever before, than ever, the way to do that—but also to its markets as far as Japan, West Germany and the US.

Dr Derek Quantock, who took over as the division's research director in 1977, and has subsequently been elevated to the post of deputy chairman and director of science and technology, began as early as 1978 to encourage staff to widen their horizons to deal with product development, and not just research breakthroughs.

But, as so often in management, it took a crisis of considerable magnitude to stimulate real and widespread acceptance of the need for change.

"The failure of proxichromil created the recognition in both R and D and marketing people, that the search for new chemical entities should not be the only priority," he says.

Of particular importance for the future is that a much stronger emphasis on product development has more than doubled the company's new product registration rate in the past two years—the latest launch, an anti-hay fever spray, is being announced today. Drug companies "always suffer from the next thing," complains Kerridge. "R always seems more glamorous than D—it's the fate of the people in the business."

Hence the doubt that in some top managers' minds, not only Sir George's, about whether the company could afford to plough on with its drugs effort.

Not so John Kerridge. He is the first to make the point that ultimately, the success of that division will be the success of R and D. If you don't have a flow of products from research, you won't be in the business long-term." But at the same time, "by doing a Beecham, and exploiting its existing compounds and product derivatives more thoroughly, he insists that "the business was big enough

to fund itself" in spite of the failure of proxichromil.

And so it has proved over the last two or three years. There have been only a handful of changes among the senior pharmaceutical managers. But Fisons is now making more money out of its drugs than ever before, than ever, the way to do that—but also to its markets as far as Japan, West Germany and the US.

## DIVISIONAL BREAKDOWN

	1982 £m	Activity
Pharmaceuticals	124.4	Sales profit
Scientific equipment	85.1	2.7
Horticulture	42.0	2.7
Agriculture activities	77.0	3.0
Total	350.5	29.9

Notes: Fertiliser division sold in June 1982  
\* Pre-tax profit before finance charges.  
† Fisons' share of joint company with Boots.

about two-thirds. This trend applies not only to the UK, which accounts for under 30 per cent of the division's turnover—but also to its markets as far as Japan, West Germany and the US.

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## Barriers

However stark this message could not have been followed up so quickly if Quantock had not already begun breaking down the barriers between R and D, marketing and production. Taking the existing but embryonic project management system, which when he found it was confined just to R and D, he introduced inter-departmental project teams right down the organisation.

It was from 1979 just before proxichromil's demise—that marketing people really began to be pulled into the system. This, says Quantock, "has been built further over the last two or three years, so that now we have a total blend—the bridges between the functions are damned great now."

The secret is getting people four or five levels down to talk to each other, and then to have a

system for the idea to surface." In the last 12 months the approach has been streamlined further by improving co-operation between R and D and production. A crucial production "pre-production" has been transferred to the R and D centre 80 miles away. "That saves months!" declares Quantock.

As for John Kerridge's own impact on these continuing improvements in the management of the pharmaceutical division, Quantock cites a "tremendous concentration on the training effort, right down to the training of reps." Along with managers elsewhere in the Fisons group, he admits the mind-concentrating effect of Kerridge's instruction to "find out where your cash is."

Financial controls have improved throughout the division, says Quantock, with stringent cost-containment measures being applied to all activities, from research to production. Kerridge proudly claims that the considerable increase in funding of product development (Quantock has quintupled the size of his development staff to over 80 in the last three years), was financed through cutting research overheads, rather than trimming research itself. In fact research expenditure has been held in real terms over the past two years, and is now slated for an increase; though the company will not reveal a figure, last year's expenditure is thought to have been about £15m, just over 10 per cent of sales.

This increase will help the division finance its expensive new commitment to a "pyramid approach" to research (see inset).

Though Derek Quantock claims that Fisons now has a very interesting and substantive programme of research into new compounds, it remains to be seen whether this and all its other efforts will prove enough to keep Fisons one step ahead of the drug giants in its chosen areas of technology and the marketplace.

Even if Kerridge and Quantock are right in disagreeing with the cynics who say that drugs research is merely a "peculiar roulette," every thing will depend in the final analysis on Fisons' "hit rate" of new compounds. Quantock himself agrees that in pharmaceuticals this very often depends on an element of luck.



claims that a number of other potential drugmakers had been "underfunded" and left behind.

Third, it is an innovative approach, even if it does not seem of the risks. Like Fisons, no company can continue to grow extent by focusing its research on types of chemicals and applications with which it is familiar, and by becoming tougher with scientists "who ask for just three more months," as Quantock puts it; he does not accept that the timing of chemical research is as haphazard as some critics claim, especially when the company is working in familiar territory. "A good fitting process at the bottom of the pyramid can also help," he says, by minimising the list of numbers. You can also put certain of them on delay at various stages — "they don't all have to be active."

Quantock's most forceful justification for the approach is simply that "when you've got a lot of the bloody experience of having a crucial drug fail—and I mean, bloody fail, not even a minor one—it happens again." He takes a look at companies who criticise the pyramid policy, by pointing out that they do, of course, have to have found sufficient numbers in the first place in order to be able to build a pyramid. Unlike a number of much larger companies, Fisons says it has been clever or lucky enough to do just that—this time around, at any rate.

## CONTRACTS AND TENDERS

## Grenada (West Indies)

## Grenada Electricity Services Limited Extension to Queen's Park Power Station

## Notice of Invitation to bid for 2 x 1.5 MW Diesel Generator Equipment

Grenada Electricity Services Limited has obtained a loan from the European Investment Bank for development of the electricity supply on the Island.

Tenders are invited for the supply, erection and commissioning of two new generating units and associated equipment to be installed in an extension to Queen's Park Power Station, St. George's.

The contract is to include:

Two 1.5 MW diesel generator units with an operational speed not exceeding 750 revolutions per minute  
Generator and station transformer  
Extension to existing switchboard  
All ancillary equipment, pipework and cabling  
Training of purchaser's engineers

Applications to receive tender documents are invited from firms with proven ability in undertaking similar projects and originating at least from member states of the European Economic Community or states which are signatories to the Second Lome Convention.

Eligible firms should apply to Telex to Kennedy & Donkin, Consulting Engineers, Premier House, Woking, Surrey GU21 1DG, England.

Documents will be available for collection from the above address on or after 28th March 1983 at a non-refundable fee of £150 sterling and tenders are to be delivered in Grenada by 12 noon on 21st May 1983.

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The document will be submitted essentially includes the following:

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—Form to be filled in by the applicant

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Contractors wishing to be considered for selection to tender for the installation of a new district heating system, serving blocks comprising 112 maisonettes and six flats, at Hyndland Estate, Roehampton, SW15, should submit their tenders to the Clerk of Administration, Room 101, Town Hall, Wandsworth High Street, London SW15 2PU, by 22nd April, 1983.

The works will include the removal

and refurbishment of an existing boiler house, installation of underfloor heating and the provision of domestic hot water in each dwelling.

The contractor will be responsible for undertaking all mechanical, electrical and civil works required for the complete execution of the contract.

Applicants must submit details of relevant experience and supervisory staff together with names and addresses of at least three recent contracts.

Information will be provided for tenders which have already been placed.

The engineering design services for this scheme will be provided by the Council's appointed consultants, Messrs John F. Hurley & Partners, Berthamian, Surrey.

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## THE ARTS

## Welcome Home/Theatre Upstairs

Malcolm Rutherford

There are two things—and possibly only two—at which the British are outstandingly good. One is acting, the other is fighting. It is not the quality of the playwriting that scores so highly, though it helps: it is the quality of the performances...

Usually, the British may be a pacific people, but they rise to the military occasion. The storming of the Iranian Embassy in London in 1980 was one example, underlined by the fact that at the same time the Americans were floundering over the hostages in Tehran. Response of the Falklands last year was another, on a larger scale.

Put those two talents together and the combination should be electric. In this case, it is. *Welcome Home* is about the paras back in Britain and going to bury a comrade from the Falklands campaign. There are four privates, one corporal. There appear to be no great differences between them except that one private has a love of the homosexual, another turned out to be married with a child whom he was third is hooked on pop music, and the fourth, supporting the toughest of the lot, is the one who climbed up the hill to bring down the dead body.

The corporal is a bit older and given to exercising

authority; for example, by delivering well-placed kicks in the midriff. But his affinities are clearly with his men rather than the senior officers who never appear and are scarcely even mentioned.

The play works on several levels. One contrast is between the professionalism shown in the campaign and the feeling of futility when the men return home. Another is between individualism and teamwork. Quite the strongest bond here is between the paras' external toughness and inner sentimentality.

First Goldy, the near-homosexual, almost breaks down and is prepared to ignite the British flag rather than lay it over the coffin. He is kicked for his feelings. Then Polo, the pop addict, breaks down completely, ostensibly for no other reason than the disgrace of being out of step in the funeral procession. In the end, mutual compassion and comradeship prevail, but it is a close run thing.

Tony Marchant's play is performed on 3 and one stage. The triumph is that the actors become soldiers. Whether it would transfer well to a larger stage is doubtful. But it would certainly make a superb small screen movie.

## Television/Switch

Antony Thorncroft

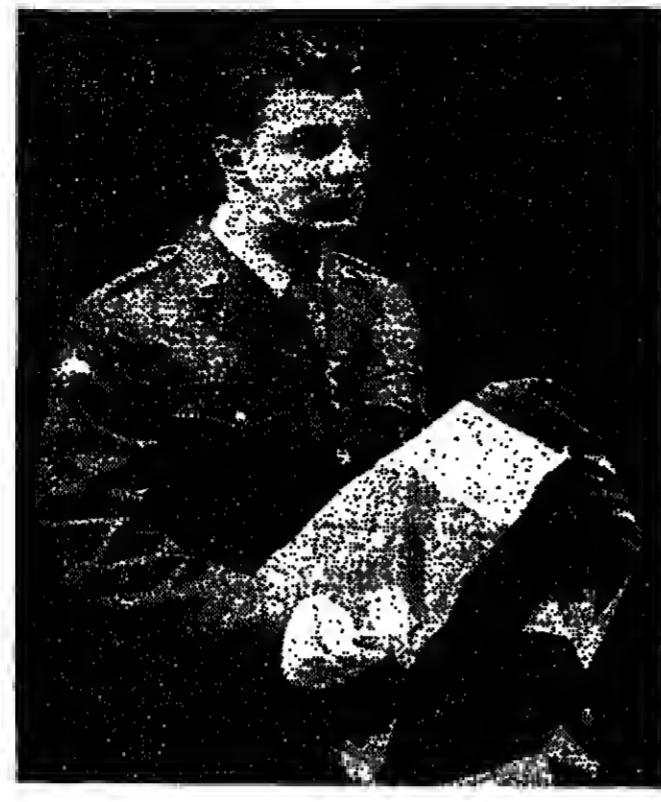
A few years ago I asked a top television executive why there were so few TV programmes devoted to pop music. His flat earth reply was that young people did not watch television; presumably they were busy beating up old ladies. This seemed a perverse reaction to me especially as the BBC was quite content to give over one of its national radio channels to pop and British rock music was one of the few national success stories of the post-war world.

Well, that has all changed now and the common sense feeling that if you put on music programmes for teenagers they would watch them has proved correct. Fortunately Channel 4 has decided that young people are a minority and curtails its schedules with music. It showed a packed presentation, transmitted over many generous minutes on a well-timed Friday evening, was "the Tube". This has done enough to earn a summer break and last Friday was re-played by Switch.

Replaced may not be the word, for the ingredients are identical. Two, oh so carefully matched presenters—Switch has a bouncy black girl, Yvonne, balanced by Graham Fletcher-Cook (could be representing the middle class minority)—take over the introductions from the successful Tube oddballs of Paula Yates, who was trenchantly pregnant and Joels Holland, a pronounced character who developed an intriguing personality. But while there are already days Switch seems to be a packaged formula which is already test year's model.

A couple of bands promoting their latest albums; some pop videos dicto; and a whisper of reportage which did not rise above the unimaginative heights of a scurvy down the King's Road, is very second hand. There was also a fleeting critic (a good idea), but he only offered opinions with no supporting facts. As this was a first show there were good ones—a typically bizarre face John Niven (ex-Jam) and his rock package Steve Cullen, but that was to the last edition of the Tube it was tired stuff.

The Tube ended on a very high note. There was a bow towards the past in a



Alastair Muir

Ian Mercer

## Janet Smith/The Place

Clement Crisp

Janet Smith and her quintet of dancers have just ended a brief engagement at The Place. The particular character of Miss Smith's dances has to do with directness of presentation, things are, strange to say, just what they unassumingly seem—and directness of means.

The audience on Friday evening were warm and enthusiastic in their enjoyment, responding to the thin jokes of the programme, a comprehensive look at the music scene in Northern Ireland which suggested a lively vigorous and talented renaissance battling more against the nautical miles of the Irish Sea rather than The Troubles. Irish bands are the fashion and Jools Holland's report explained why—*and Cruella de Vil* should soon be on *Top of the Pops* with "Gypsy Girl," which sounded very popular indeed.

The problem with both these programmes and virtually all their competitors, is a determination to be the equal of the audience which is very patronising. An indeterminate accent; a self-deprecating coolness; a false naivete which attempts to say, "look, I know you could do this as well as me, perhaps better, but let's stick together all the same because it is 'us' against 'them'." This irritating pseudo-trendiness does not, of course, affect *Top of the Pops* which is "them"—i.e. the majority of the country and the majority of the country's youth.

*Top of the Pops* has few supporters but its high audience figures prove that it is doing what it sets out to do—the simple business of being a visual Radio One.

Hamburg State Opera  
to the rescue of  
Covent Garden

Covent Garden has abandoned its new production by Piero Fornasetti of *Manon Lescaut* which ran into difficulties with the sets. It will be replaced by the Hamburg State Opera production of the same opera, produced by Gottfried Friedrich with sets designed by Gunther Schneider-Siemssen. Cliburn is continuing with its sponsorship of the opera.

## Editor's Proof

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## Arts Guide

## Music

## ZURICH

Teatro: Rudolf Buchbinder, piano. Schubert and Beethoven (Tue); Tonhalle Orchestra and Gemischter Chor conducted by Raeto Tschupp. Brahms German Requiem (Thur, 6.15pm and Fri, 4pm).

## VIENNA

Musikverein (850-851): Alfred Brendel, piano. Beethoven sonatas (Sun).

Konservatorium: Amsterdam, conductor: Nicolaus Harnoncourt. Bach's St Matthew Passion (Tue and Wed).

## LONDON

London Philharmonic Orchestra conducted by Klaus Tennstedt with Lucas Popp, soprano and David Gernot, cello. Strauss: Royal Festival Hall (Mon) (923.3191).

London Symphony Orchestra and chorus conducted by Claudio Abbado. Edward Davies and James Judd with Shirley Verrett, mezzo-soprano. Stockhausen's Gruppen and Brahms Alto Rhapsody and St Anthony Variations. Barbican Hall (Tue, 8.30pm; Thur, 7.15pm)

Carnegie Hall: Krystian Zimerman, piano. Brahms: Symphonie No. 1.

New York Philharmonic Rafael Kubelik conducting with Richard Brunner tenor, Richard Cassilly tenor, John Cleese bass-baritone, James Judd with Shirley Verrett, mezzo-soprano. Stockhausen's Gruppen and Brahms Alto Rhapsody and St Anthony Variations. Barbican Hall (Tue, 8.30pm; Thur, 7.15pm)

City of Birmingham Symphony Orchestra conducted by Neeme Jarvi with Shura Cherkassky, piano. Mendelssohn, Saint-Saens and Strauss: Royal Festival Hall (Tue).

Jill not 150

## Victory/Royal Court

Anthony Curtis

The people in Howard Barker's *Victory*—sub-titled "Choices in Reaction"—were the standard Cavalier and Roundhead costumes of the 17th century. Several have names which correspond to those of historical people who played a leading part in the period including, of course, the Restoration: Charles Stuart, "A Monarch"; Milton, "A Genius"; Bradshaw, "The Widow of a Revolutionary". She is Mr Barker's heroine. Her husband, now dead, was John Bradshaw, the regicide, who was briefly buried in Westminster Abbey. His body was exhumed, hanged publicly at Tyburn and decapitated; his head was impaled on a pole and put up above beside what had once been his court.

This gruesome incident has inspired Mr Barker to fabricate even more gruesomeness along the same lines. He has Neil Gwynne making love to poor Bradshaw's severed head on stage by royal command. He makes Mistress Bradshaw journey through the England of the Restoration in search of her husband's remains. With bits as she calls them. He provides her with a belligerent Cavalier lover and she becomes by turns an animal abay, a mendicant beggar, a lady's maid, a member of the court; finally, a wife and mother again with one husband in tow (quite literally, he is lettered like Becket's Lucky to a cope) and the head of her former lord in a bag.

Mr Barker is jolly careful not to say that his play is intended to be historical. The history emerges throwaway fashion from the dialogue. History is the basis for a dramatic fable about the condition of England in a post-revolutionary period. The moral is obscure but it

seems to be that the Restoration was just as bad for most people as the protectorate. One set of values were replaced by another equally repressive. One set of bullies was exchanged for another.

The theatrical impression registered by such a manipulation of quasi-historical material is difficult to describe. It is as if Brecht and Kenneth Tynan had collaborated on a re-write of *1066 and all That*. In such a view history is not a source of enlightenment—it is a gory reminder of the present, peppered with obscenities and expletives. History is not some

thing in which to take pride or pleasure: it is something in which to have one's nose rubbed.

Amidst all the degradations and executions of this partial history stand the all too human figures of Mistress Bradshaw played miraculously well by Julie Covington. Some of the lines she has to say stab the heart by their eloquence, as when in desperation she steals a wallet from a passing yeoman she has embraced. There are stark contrasts throughout between the loves of the "haves" and "have-nots."

The whole company are required to double and treble roles and to become part-time scene shifters at the end of an episode, often having to replace floorboards when we pass from a Suffolk exterior to a London interior. Such are the rigours of *Joint Stock*. Despite all this toing and froing Danny Boyce's production remains shapely and fluent.

Good work comes from Nigel Terry as King and Genius, Kenny Ireland as the randy Cavalier who pays a harsh price for his lustings, and Toby Salaman as Bradshaw's one-time secretary. Not an evening for the squeamish.



Julie Covington and Nigel Terry

## Katya Kabanova/Grand Theatre, Leeds

Andrew Clements

Opera North already has one Janacek opera under its belt, a production of *Jenufa* which was borrowed from the Welsh National/Scottish Opera cycle. Its new *Kotko* which opened at Leeds Grand Theatre on Saturday night, was also originally intended to be acquired in the same way. But in the event producer Graham Vick and designer Stefano Lazaridis have produced a brand new staging for little more than the cost of adapting a second-hand one and made a considerable virtue out of

household is sufficient. The

rehearsal allows scene changes with the absolute minimum of delay, and the first two acts can be played without an interval as the composer came to prefer, tightening the cumulative power of the evening markedly. With so much of the action taking place on the revolve well above the level of the stalls, balance between the stage and pit is not always ideal, yet a very high proportion of Norman Tucker's English text is concerned.

In the centre of this stark

composition is Marie Sloane's Katerina. It is not an aristocratic, wildly flamboyant account of the role, but the more moving

for its intelligent ordinariness, aiming for expressive beauty and manner, is the pitch of the Varvara of

Barbara Walker is less settled at present, inclined to flurries of tone and occasional physical awkwardness. There is an intriguing mix of nobility and weakness in Anthony Roden's Thikhon, and a sharply etched characterisation in Dennis Wick's Dikot. The Boris of Philip Mills is the only marginal disappointment, giving less body to the character than even Janacek's scenario allows, coping uneasily with the high drama role that the role sometimes demands.

As a company production however, it is thoroughly impressive, without serious weaknesses. Miss Sloane, in particular, deserves to be widely seen and heard.

## Ann Murray/Wigmore Hall

Dominic Gill

Although the mezzo-soprano Ann Murray has been much admired at opera houses elsewhere in Europe, in England she has been relatively neglected (a courteous state of affairs due to her substantially more than average vocal powers). At last Saturday's recital, however, she did not always fulfil the expectations of the audience. Her voice is clear, flexible and finely coloured. Like the musical manner, it is beguiling for its very simplicity and unpretentiousness. The technique is exceptionally firm—but it is not a voice dominated by technical concerns; the impulse and the freshness remain.

Miss Murray's range is really that of middle soprano; but she is a mezzo in so far as she is undoubtedly at her easiest, and finest, in the middle ranges both of pitch and expressiveness.

Just occasionally the tone widens and loses focus, at all other times it is splendidly

even. She has no need of half-intimate songs nonetheless to hear: a programme sung entirely by Miss Murray, with Schubert's *Lieder* could be smoothly modulated down to a full and beautifully rounded pianissimo. Her tone-painting in Schumann's four Hans Andersen songs was contrasted with exquisite naturalness—the fine tone-forings in "Der Spielmann" seemed no more than the human colours of an unusually powerful and dramatic canvas.

The simplest end most

remain.

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The simplest end most

remain.

Musician of London is a 28-strong chamber orchestra which makes its solo debut lo May at the Barbican. Brian Wright, the conductor, founded the orchestra to play for chamber

concerts promoted by some of London's leading choral societies. In May it appears for

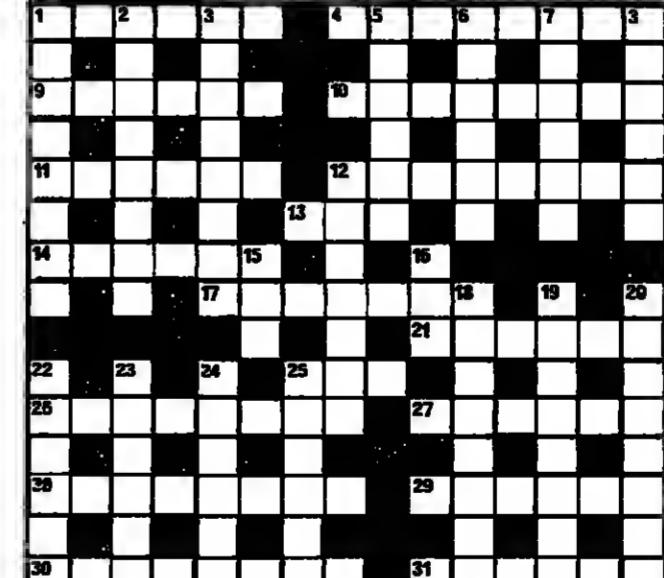
the first time in a series of

concerts presented by the orchestra itself.

Singers of London, an amateur choir of 60 voices, has been formed to sing with

Musician of London. Its members come from the three main choirs.

Solution to puzzle No. 5.131



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Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

March 25-31

## FINANCIAL TIMES

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## Kohl's policy consensus

**DR HELMUT KOHL** has made a good start to his second term as West German Chancellor. Having smothered a half-hearted bid for more power from Herr Franz Josef Strauss, the Chancellor is in a stronger position than any of his predecessors for a long time. With his coalition parties, he has comfortable majorities in both houses of the Bonn parliament and among a majority of the federal states. From this position of strength and making use of his tactical skills, Herr Kohl has secured agreement to an outline programme of coalition policies which is marked by moderation and is only slightly right of centre.

The foreign policy section of the agreement admittedly is vague and will have to be spelt out in more detail when a formal statement is made to the Bundestag later in April. But the reappointment of the liberal Foreign Minister, Herr Hans-Dietrich Genscher, will assure continuity. Of Bonn's devotion to Nato there is no doubt despite occasional irritants. The same is true of the European Community, in spite of last week's row with France about parishes within the European Monetary System.

An attempt from the Right to water down German solidarity with western opposition to apartheid in South Africa was defeated. So were some of the more drastic suggestions for reducing the number of foreign migrant workers in the Federal Republic.

### Real growth

The intention of the coalition to rein in public spending and to reduce the budget deficit is sensible. Events so far have shown that it can handle this problem with less acrimony than its Free Democratic-Social Democratic predecessor. But success in this area hangs upon the hoped-for economic improvement proving more than a flash in the pan.

On the opposition benches, the Social Democrats will have to define their future position in German politics. Herr Hans-Joachim Vogel, their leader who fought a plucky election campaign, is not really a man of the Left. But he did shift his party to the Left during the campaign. Subsequently the right-wing took a battering in the

elections to the executive of the parliamentary party.

It remains to be seen whether that portends a lasting shift away from the consensus that has characterised German policies ever since the Social Democrats dropped Marx some 20 years ago. It was before the Social Democrats is what turned the Greens into opposition against the consensus system in league with the Greens; or whether to appeal to the Greens' following in the country by adopting some of their causes without overstepping the limits of moderation.

The latter would be in the historic tradition of the Federal Republic. In its early years Dr Konrad Adenauer, the first Chancellor, took the parties of the Right into his embrace and throttled them. During much of the 1970s, Herr Helmut Schmidt, the right-wing Social Democrat, kept the Left under control, though with ever-increasing difficulty.

### Nostalgic

By adopting a centrist position, Dr Kohl has fitted himself into that traditional pattern. Events so far proved him right. How matters continue will depend greatly on the extent to which no and the German economy can adapt to changing times without surrendering the essentials of German strength.

It is not too fanciful to interpret the election of March 6 as a vote for the Good Old Days when growth was almost automatic; when unemployment was negligible; and when Japanese competition could be dismissed with a patronising smile. The need to live up to such nostalgic expectations will tax Dr Kohl and, even more, German industry. If the much-needed economic upturn does not materialise, it is not only the budget that will cause headaches. With 2.5m people at present out of work, the social security funds are already under strain.

At present the economic indicators are set reasonably fair. Dr Kohl's victory at the polls encouraged a thoroughly buoyant mood in industry. But good though its performance has been during the 1970s, German industry—like much else in Germany—has yet to show that it has adapted to a changed world.

## Curbs on the tax collector

**THE ENFORCEMENT** powers of the British tax authorities, which are more extensive in some respects than those of the police, tend to generate considerable heat among small business supporters of the present Conservative Government. At the other end of the political spectrum tax avoidance has come to enjoy an important place in left-wing demagogery.

It is a moot point, however, whether the issues of avoidance, evasion and enforcement—which are often discussed under the umbrella heading of the black economy—really merit all the attention they receive. What exactly is at stake?

In crude economic terms, the scale of economic activity not disclosed to the revenue authorities has been variously estimated at between 2 per cent and a very wild-sounding 15 per cent of gross domestic product. Before the Public Accounts Committee the chairman of the Board of Inland Revenue suggested in mid-1983 that a figure of 7.5 per cent was reasonable. If this is correct it suggests that the fiscal system has sprung a £3.8bn leak—sizeable enough to be a matter of legitimate concern to officials and public alike.

Yet that £3.8bn is a particularly recalcitrant niggard for the tax gatherer to extract in a cost-effective way. Indeed, if revenue raising were the chief objective the Chancellor would be better advised to mine the great open-cast territory provided by tax expenditures: the reliefs on pensions, life assurance and mortgages interest alone cost £4.2bn a year.

### Social cost

There is, moreover, a potentially high social cost in launching a vigorous assault on moonlighting. The black economy effectively acts as an alternative social security system—however arbitrary the distributional impact on incomes—in Britain's depressed regions. Biting it hard now could simply create a different set of equally costly problems.

As far as avoidance, the problem has been cut down to size since the law lords adopted a tougher approach last year to tax schemes involving transactions with no commercial purpose other than avoidance of tax liability. The market in highly artificial tax avoidance schemes is thus pretty near dead.

In short, the economic issues

there was a smile of almost triumphant satisfaction on the face of the official at the Elysée. "Now," he said "you see the shape of Socialist rigour."

Friday's package, sucking FF 65bn (£8.14bn) or the equivalent of almost 2 per cent of GNP out of domestic demand, left no doubt at least of President Mitterrand's courage. There has not been such a single massive deflationary dose amongst the major governments of Western Europe since the 1966 measures of Mr Harold Wilson's Socialist government in Britain.

The most difficult part of the two years of hard slog is now over—the French will once again turn against the tide. In 1981 the government pumped the equivalent of 1 per cent of Gross National Product into the economy in an attempt to refloat it at a moment when the rest of the industrialised world was slipping back into recession. Now just as there are signs of recovery in the United States, Germany and Britain, the French economy will dip to virtually zero growth instead of the 2 per cent planned in this year's budget. And it could turn negative.

Taxes, which are falling elsewhere, will be going up in France. Unemployment, which the government has managed to stabilise over the last year, seems certain now to rise. French living standards, which have risen almost uninterrupted through the last 30 years of prosperity, will now decline—a drop of 0.5-1 per cent in real disposable incomes on official calculations. The French tourist abroad with only FF 2000 a year in his pocket to spend will suffer the same humiliations that the British on a £50 travel allowance used to face in watching hotels and restaurants prefer the wealthier visitors from the U.S., West Germany or even France herself.

Other factors work in the government's favour. The French unions have been chastened by the massive rise in unemployment that they have seen in Britain, West Germany and the U.S. They have no wish to swap M. Mitterrand for a government of the Right.

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Thus the country that managed largely to dodge the painful consequences of both the first and second oil shock and which made an ill timed dash for growth in 1981 is now preparing to face the bill. The government's calculation is that belt tightening now will leave the economy stronger in time for the next major electoral test in 1986 (the National Assembly elections).

But over the next two years of difficult recuperation, it will also inevitably leave France as one of the weaker of the major economies, threatened internally by the possibility of social upheavals like those which in the past have accompanied unpopular measures. The package may also make her externally a more fractious partner in Europe and more aggressive in the defence of her interests.

The central gamble in M. Mitterrand's strategy is that he can win the support of unions and above all consumers that they would never have accepted from the previous government of Prime Minister Raymond Barre. Friday's package was designed very much with this in mind. Instead of raising social security contributions to plug the deficit in the social

events. Instead he has seemed

to be a rather isolated, ashen figure, closeted in the Elysée, and finding it difficult to maintain his moorings in a turbulent cross current of monetary and political pressures that seem to have caught him by surprise.

M. Pierre Mauroy, reappointed as Prime Minister, will not live down easily the warm hearted bravado with which before the elections he told Frenchmen that there would not be another devaluation, that most of the economic indicators were good, that "the major problems" are behind us and that the government had no austerity package to change this.

Added to all this is the fact

that rising unemployment has

for the first time brought race

hated to the surface in France

as reflected in the ugly cam-

paigns against immigrants from

North Africa that there have

been in Paris, Marseilles and

Dreux.

Maintaining this social peace

while getting the French to accept sacrifices is an uphill task as both President de Gaulle and President Giscard d'Estrées have

set by their cost. And M. Mitterrand sets off on this road

won a pace-setting 10 per cent

award.

The unions have jibbed at

this year's 3 per cent pay guide-

lines and workers at the

Renault car group have already

won a pace-setting 10 per cent

award.

Also on the agenda are dis-

cussions with employers and

unions over the financing of

social security expenditures—a

euphemism for the government's

belief that France can no

longer afford its existing level

of welfare benefits—and the

issue of the 35-hour week.

The risk of social explosion

—it is unlikely in France to for-

get the upheavals of 1968 or

the violence with which steel

workers in Lorraine attacked

M. Barre's plant closure plans

with the authority of his Gov-

ernment much weakened.

Over the past two weeks of

uncertainty—as the administra-

tion wrestled with the problem

of an electoral rebuff, the

devaluation of the franc and

its future in the European

Monetary System, the shift

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## FOREIGN AFFAIRS

# A casual revolution in U.S. nuclear strategy

By Ian Davidson

IT IS now becoming increasingly clear that the Reagan administration remains as alarmist as ever.

For a few months after Mr George Shultz joined the team as Secretary of State last summer the volume control on the right-wing rhetoric was set to be turned down and it looked as though a larger measure of calm rationality would be applied to some of the most contentious issues facing American policy-makers.

But in the past few weeks the right-wing rhetoric has been ratcheted right up again, culminating in President Reagan's defence speech on Wednesday night. So far from returning to the language of his Machiavellian views about Russia being the focus of evil in the modern world, he seems incapable of tempering these views in the cause of better relations with Congress and with America's allies.

It is easy to guess at the thought processes which have led him to depict the Soviet threat in the most lurid colours. For the first time since World War II, anti-nuclear sentiment has started to gain a firm foothold in American public and political opinion. The House of Representatives has just rebuffed President Reagan by rejecting his request for a 10 per cent real increase in the 1984 defence budget and by voting instead a budget which would provide a increase of only 4 to 5 per cent in real terms. The Republican-controlled Senate has yet to pronounce, however, and President Reagan must hope that a scare speech will at the last moment rally the required Congressional support.

It is much less easy to see why he has decided this scare speech with a declaratory programme for the development of a new generation of high technology weapons designed to destroy incoming Soviet missiles, with the objective of substituting a defensive for a retaliatory nuclear strategy. Naturally, there is a powerful emotional and moral appeal in the idea of a defensive posture which does not depend on the threat to kill millions of people; there is a powerful appeal in the idea of a world without nuclear weapons.

The trouble is that Mr Reagan's vision is not likely to

lead to a world without nuclear weapons. It is much more likely to lead to greater instability in the nuclear balance. And in the process of getting to his brave new world, Mr Reagan or his successors will certainly have to abandon the 1972 Anti-Ballistic Missile treaty, which is thelynchpin of existing arms control agreements between the U.S. and the Soviet Union. This was one of the points stressed by Mr Yuri Andropov in yesterday's Pravda interview.

The reason why defensive ABM systems can be destabilising, as President Reagan admitted, is that "if they are paired with offensive systems, they can be viewed as fostering an aggressive policy." If one superpower gets an effective defensive system before the other, it might believe it could launch an attack with impunity; the very attempt to acquire such a capability on a large scale looks like an aggressive policy, raising the spectre of pre-emptive attack by the other side.

The defensive-offensive problem was the subject of bitter debate in the US in the late 60s and early 70s, with the ultra-right pressing for ABM development and the moderates destabilising.

President Reagan's programme has been described by

**Reagan needs only two things to get re-elected: an economic recovery, and an arms agreement with the Russians.**

one strategic specialist as "the counter-reformation of the far right," which lost out in the ABM debate over a decade ago. But why should he have casually launched his visionary appeal for a fundamental revolution in American nuclear strategy, at this moment of all moments, passes comprehension?

He is trying to play an extremely delicate negotiating hand over Euro-missiles and when the parallel negotiations on reductions in strategic long-range missiles are virtually stalled,

Part of President Reagan's problems lies in the inherent vulnerability of land-based inter-Continental ballistic missiles to attack by modern, ultra-accurate missiles with

mobile land-based bases.

(Research is permitted, but development is not.)

The treaty says: "In the event ABM systems based on other physical principles (than interceptor missiles) are created in the future, specific limitations... would be subject to."

President Reagan says his programme will pave the way for the elimination of nuclear weapons through arms control. This is a seductive picture, but highly misleading. It rests on two wholly implausible assumptions.

First, that the U.S. would be able to claim with absolute certainty that its new defensive system would be 100 per cent effective; 98 per cent would not be enough.

Second, that both superpowers would have equal development in the 100 per cent effectiveness of their defensive systems; for if the U.S. goes down this road, the Soviet Union will also.

Since neither assumption can be counted on, it follows that President Reagan's programme is tailor-made to lead to the pairing of defensive and offensive systems, which he admits is destabilising.

President Reagan's programme has been described by

multiple warheads.

The Administration, like that of Jimmy Carter before him, has expended untold inventiveness trying to devise an invulnerable basing mode for the planned MX missile. All these efforts have so far proved vain, for a simple reason: given the accuracy of multiple-warhead land-based missiles, and given the predominance of Soviet warheads on land-based missiles, there can be no invulnerable basing mode for U.S. land-based missiles which is both technically plausible, economically affordable, and consistent with existing U.S.-Soviet arms control agreements.

Eventually Congress blocked all funds for the MX missile until a convincing basing proposal should be devised and the commission set up a special commission, under retired General Brent Scowcroft, to find the crack of gold. But the weeks have passed and still the commission has not found it.

According to the latest reports, it is being forced back on the simplest idea, which was proposed and rejected when the MX controversy began several years ago, to put the new missiles in silos which hold existing Minuteman missiles.

This would not make MX invulnerable, but at least it would be plausible, affordable and consistent with arms control.

Some people would argue that American concern over the vulnerability of land-based missiles is absurdly overdone.

The Russians may, in theory, have or acquire the capability to destroy all U.S. Minutemen in their silos. But it is completely unrealistic to suppose they could bring off such a feat in practice without causing so many millions of deaths in America that an annihilating reprisal by America's surviving missiles would be a virtual certainty.

Moreover, the long-standing thrust of American strategic force deployment has been to deal with the problem of land-based vulnerability by going to sea. The U.S. has far more of its warheads on submarines than the Soviet Union does and when the new, super-accurate Trident D5 SLBM comes into service over the next decade,

Soviet land-based missiles will themselves start to become vulnerable to American sea-launched weapons. Almost inevitably, the Russians, too, will have to shift progressively out to sea unless President Reagan forces them into space.

Dr Henry Kissinger, the former Secretary of State, has come up with a quite different recipe for the land-based missile problem. The U.S., he says, should make a fundamental decision to switch from multiple-warhead missiles to single-warhead missiles.

Initially this should be in the context of a U.S.-Soviet agreement for, say, 500 single-warhead ICBMs on each side.

Falling an agreement it should be done unilaterally, with the U.S. deploying as many missiles as the Russians had warheads.

This is certainly a striking recantation from a man who helped preside over the dangerous development of multiple-warhead missiles. The trouble is that it would promise just another form of arms race, while sticking just as rigidly as the Reaganites to the doctrines of the triad and equal numbers.

Official European reaction to

President Reagan's latest

actions for anti-ballistic missile

weapons suggest either that he does not accept — or perhaps understand — the rationale for America's strategic force configuration, or else that he is imprisoned by the tried doctrine that America must have weapons on land, at sea, and in the air, and that he is mesmerised by the salesmanship of the weapons researchers in the Pentagon.

A couple of weeks ago, Gen Maxwell Taylor, a former U.S. chief of staff and a self-confessed hawk, caused a mild stir by attacking two central elements in the administration's strategic thinking: its obsession with having equal numbers of weapons to the Soviet Union, and its outdated adherence to the triad doctrine. Instead of worrying about how many weapons the Russians had, he argued, the U.S. should be thinking about how much it needed to inflict unacceptable retaliatory destruction, and then deploy these weapons in whatever mode was most reliable and most survivable. That would mean cancelling MX, and phasing out existing land-based Minuteman.



President Reagan: turning up the volume on the right-wing rhetoric

## Lombard

# Sterling's fall does matter

By Samuel Brittan

IT IS SOMETIMES thought surprising that anyone who believes in the floating exchange rate should have a view on sterling. For there is the erroneous belief that the rate is by definition irrelevant. In fact, there was a case for accepting what had occurred, even though it meant a re-escalation of inflation to 6 per cent for what the Government hoped was a temporary period.

A drop in oil prices would reduce the world and UK rates of inflation for a while. The table takes some estimates of the effects of either an oil price or a sharp fall on sterling. The rough figure seems to be that oil has to fall by \$10 per barrel to compensate for 5 per cent off the sterling average. Oil prices would thus have to fall by 37 a barrel to compensate for the 34 per cent drop in sterling to 78 that has occurred since the Budget forecasts were prepared.

The great advantage of a floating rate is not that the Government can ignore sterling but that its view of the appropriate rate can be determined by the circumstances of the time. There is no great difficulty in comparing sterling's fall with the devaluation proposed by Mr Peter Shore in his "Programme for Recovery" dated November 22, 1982. During the months before the statement, the trade-weighted sterling average had been hovering around the 92 mark. Mr Shore's programme contained a simulation of the fall in sterling outpacing the actual oil price drop.

The Government must—and surely does—view any further depreciation with anxiety. To steady the rate the Government must be ready to see interest rates rise—the Budget day 1 per cent drop in base rate already looks a mistake. It would be a thousand piles if the Prime Minister's dislike of higher tax and with equally unfortunate effects.

Inflation Rate per cent	
Per annum	
Official forecast	1983-84
Effect of \$10 fall in oil price	-1.3
Effect of 4 per cent fall in sterling	+1

## Letters to the Editor

## The black economy, enforcement powers and taxation

From Mr D. Franklin

Sir—"A clamp on the black economy" (March 24) growth areas of the British economy. The cause, effect, and accelerating pace of this sector is due to a degree in the fiscal policies of the Treasury which have been implemented by Governments over the past 30 years and which have been a progressive disincentive to taxed work.

The Chancellor in the Budget said that he would be proposing significant cuts in taxation but, as you put it so correctly in your column, "one has the impression he is defeated by the sheer complexity of the British tax system."

Marginal rates of tax have risen from 34.6 per cent to 57.5 per cent in five years and, for example, a single person earning £120 a week—which is costing the employer £136.47—now receives £82.68. After the Bud-

get the benefit will be 0.97p if he neither smokes nor drinks and his total travelling is done on foot. If he lives at a fixed address which is not his home his net income by not working is £75 and it is not surprising that over the past six months the number of unfilled vacancies has increased and is now higher than in August 1980 when there were over 1.4m fewer unemployed.

But to express surprise at the rapid black economy growth is rather like encouraging someone to consume alcohol and express surprise at their total state of inebriation.

D. G. Franklin,  
121, Kensington Road, SE11.

From the Managing Director,  
Tax File

Sir—it is difficult to disagree with one finding of the Keith report (March 24) that enforcement powers are somewhat anti-

quoted, have grown piecemeal and it is time for a spring clean to produce a modern system integrating the Inland Revenue and Customs and Excise.

But the main theme of the report is that the reporting system should be substantially tightened, the tax investigating force increased, its powers widened and heavier penalties imposed.

The proposals—they include

Revenue "reporters" and pillorying

someone through publication of names—need the closest scrutiny by the business community and its advisers. Many honest business people already find our tax legislation complicated, unfairly oppressive, time-consuming and expensive to administer. Surely the stated aim is to get the Government off the backs of these wealth producers.

Dennis J. Fowle,  
4, Valentine Place, SE1.

call into question is your correspondent's assumption on the grounds he stated and without his knowing but the selection of short-listed candidates that the result was foregone conclusion. On the other hand, as he was right, why bother with the ritual of selections?

Cynthia Brown,  
9, Frognier Terrace,  
Coyne Vale,  
Mid Glamorgan.

Banning lead  
in petrol

From Mr M. Taylor  
Sir—According to Mr J. Richman (March 21) "No quantifiable benefits would be achieved from banning lead in petrol..." No statement would more vividly illustrate the gulf in comprehension between the 'pro' and 'anti' lead lobbies.

The argument against lead additives is social and medical rather than economic. Current evidence suggests that children born with high levels of lead in the environment have higher concentrations of lead in their brains than children in "cleaner" environments. That evidence also suggests that it is the lead added to petrol which constitutes the principal, if not only, source of lead deposited in the brain.

Of course damage being done in the brains of children is an emotional topic, but the evidence remains, as do the facts that lead is a poison which the body cannot metabolise out, that lead in the brain has a seriously

debilitating effect upon mental capacities, and that infants are most at risk. We see for more serious evidence resulting in the removal of pharmaceutical products from the market, yet lead remains.

I would not expect Mr Richman to accept this argument, but is every decision in our society made upon wholly economic criteria? Of course it is not, and this is one of those decisions in which the weight of any economic consequences is minimal. Perhaps if Mr Richman's critics were more aware that the bulk of Cheshire he would realise that there is no economic argument whatsoever that can justify taking risks with the health of our children.

M. Taylor,  
Plot 2, 17, Hutchison Square,  
Douglas, Isle of Man.

Architects at  
variance

From Mr D. Stanley  
Sir—I recently received the Royal Institute of British Architects case against the pressurised water reactor. It bore little relation to architecture, but a very close relation to the usual anti-nuclear scaremongering propaganda. I thought

it was interesting that the RIBA (Eastern Region), as it seems highly likely that RIBA architects were paid to design Sizewell "B" in the first place. D. E. Stanley.  
Rose Vills  
Tunstall, Woodbridge,  
Suffolk.

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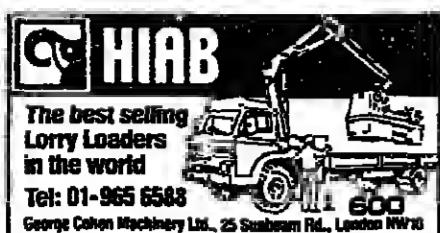
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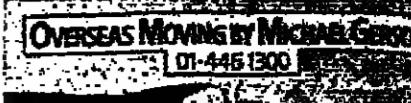
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# FINANCIAL TIMES

Monday March 28 1983



ARAFAT IN RIYADH PRIOR TO TALKS WITH HUSSEIN

## Saudis step in to peace equation

BY ROGER MATTHEWS, MIDDLE EAST EDITOR, IN LONDON

**SAUDI ARABIA** yesterday sought to influence the outcome of crucial Middle East peace talks due to be held this week between King Hussein of Jordan and Mr Yassir Arafat, the chairman of the Palestine Liberation Organisation (PLO).

Mr Arafat flew into Riyadh unexpectedly yesterday for talks with the Saudi leadership. He is due to go on to Jordan today where he will give King Hussein his response to a call that the PLO co-operate with President Reagan's proposals for settling the Palestinian problem.

The U.S. has been urging King Hussein to declare his provisional willingness to negotiate with Israel over the future of the occupied West Bank and Gaza. President Reagan has proposed that after an Israeli withdrawal the Palestinians living on the West Bank and Gaza should get self-determination but only in association with Jordan.

Saudi Arabia drafted the eight-point Arab peace plan approved at last autumn's summit in Morocco

which calls for an independent Palestinian state.

King Fahd of Saudi Arabia is understood to be sympathetic to the Reagan proposals but doubts whether the U.S. has the political determination for what would undoubtedly be a bruising battle with the Israeli government.

Prince Saud al-Faisal, the Saudi Foreign Minister, held talks with King Hussein in Amman on Saturday and delivered a message from King Fahd.

American officials have made it clear to Arab leaders that time is running out for the Reagan initiative and a refusal by King Hussein to become associated would be likely to provoke its collapse.

Washington is prepared for King Hussein to state that his willingness to enter negotiations is dependent on an Israeli withdrawal from Lebanon and a freeze being imposed on new Israeli settlement building in the West Bank and Gaza.

Mr Philip Habib, the U.S. Middle

East negotiator, has stepped up his efforts to secure the withdrawal of all foreign forces from Lebanon and after a meeting in Beirut with President Gemayel went on yesterday to Jerusalem for further talks with Mr Yitzhak Shamir, Israel's Foreign Minister.

Saudi Arabia, already deeply concerned by the Gulf War between Iran and Iraq and threatened by the risk of an oil price war, is anxious to avoid a more damaging split in the Arab world over the Reagan plan.

More radical Arab countries have warned Jordan against co-operating with the U.S. and President Hafez al-Assad of Syria, who exerts powerful influence over both the PLO and events in Lebanon, emphasised yesterday the strength of his relations with the Soviet Union.

"Imperialism and Zionism will never fight us. We shall struggle as hard as we can against American and Israeli schemes in the area and we shall make sure that these schemes fail," he declared.

But after three months of negotiations, the sides are still far apart on the question of the security arrangements in southern Lebanon before the withdrawal of the Israeli forces.

David Leonen adds from Tel Aviv: "The Israeli Cabinet remained pessimistic yesterday about the prospects for a breakthrough in the negotiations on an Israeli withdrawal from Lebanon, despite the willingness of its ally, Major Saad Haddad, to step down as commander of the South Lebanese militia if this would help bring about agreement."

There is increasing frustration in Jerusalem over the lack of progress in the negotiations with Lebanon, even though Israel has already dropped two of its key conditions.

Having given up its demand for permanent military garrisons and joint Israeli-Lebanese army patrols in southern Lebanon, Israel had expected a speedy conclusion to the talks.

But after three months of negotiations, the sides are still far apart on the question of the security arrangements in southern Lebanon before the withdrawal of the Israeli forces.

## Japan eases import measures

By Charles Smith in Tokyo

JAPAN has made it easier for foreign manufacturers to introduce their products to the Japanese market. The inner economic council gave formal approval on Saturday to a series of measures designed to simplify administrative procedures for testing imported manufacturers.

The measures call for changes in 17 laws setting safety and health standards for various categories of imports. They also provide for much greater flexibility in the acceptance by Japanese testing authorities of other countries' data and for greater transparency in the government's decision making processes.

A final section of the package commits Japan to co-operate more actively than it has done hitherto with a number of international study groups which have been working on the harmonisation of testing procedures.

The new package reflects the results of two months of study by a "Liaison Headquarters" (consisting of senior officials from five ministries) which reported directly to Mr Yasuhiro Nakasone, the Prime Minister.

More than 30 laws were studied by the Liaison Headquarters but just under half the total were judged to be free of any features discriminating against foreign goods. A bill amending the remaining seventeen laws is to be submitted to the Diet and should be approved before the current session ends in late May.

Apart from the legislative proposals which form the first leg of the new package, the Government has announced plans for publishing a directory of administrative procedures relating to standards aimed at helping importers to spot any impending changes in the regulations.

Another important proposal provides for overseas manufacturers to apply directly to the various Japanese ministries concerned to have their goods tested. Until now only importers based in Japan have been allowed to submit such applications.

In addition to general overhaul of the legal and administrative provisions relating to import testing, the Liaison Headquarters came up with proposals to simplify testing requirements for five specific categories of goods - cars, pharmaceuticals, cosmetics, medical devices and home electric appliances.

The new proposals for cars are expected to cut by nearly two-thirds the amount of time needed for an overseas manufacturer to obtain "type designation" (general approval for the import of a specific model).

Under the old rules foreign manufacturers were required to submit a total of three cars for inspection by the Japanese authorities but from now on one new model will suffice. Durability tests which were previously conducted in Japan will be waived and test data submitted by the exporter will be accepted instead.

The changes in test requirements for pharmaceuticals include acceptance by Japan's Ministry of Health and Welfare of foreign data for all types of preclinical tests. Clinical tests (i.e. tests on humans) will however continue to have to be conducted in Japan.

In the case of both pharmaceuticals and home appliances the new package abolishes a long standing ban on the transfer of import approval certificates obtained by one importer to another company selling the same products.

The market currently offers contracts on three-month Eurodollar deposits, three-month sterling, a 20-year notional UK Government security and four currency contracts on sterling, D-Marks, Swiss francs and yen.

The first three interest-rate futures have attracted the greatest interest, but currency futures contracts have suffered from competition with the existing markets.

ECC curbs Japanese VCR prices, Page 6

## THE LEX COLUMN

# A dense fog over the North Sea

Stockbrokers' computers have been whirring overtime in recent weeks to help analysts of the North Sea oil sector keep abreast of their subject. The main variables affecting the sector have all been shifting radically changing the basic economics of the North Sea industry in several important respects and multiplying the many imponderables facing every participant, from the majors like BP and Shell to the smaller exploration companies. Erratic share movements in the sector have reflected the absence of any real consensus about the new environment, though some pattern is now beginning to emerge.

### Conundrum

As if the quandaries surrounding Opec's dollar/sterling rate and the budget's tax concessions were not sufficient, another conundrum has arisen in only the last few days over the relationship between BNOC and its North Sea oil suppliers, which must sell \$1 per cent of their oil to the state-owned company. This week should see BNOC and its customers progressing towards a new posted price, to replace the ill-starred \$30.50 which it floated just before Opec's pricing marathon. But a question mark clearly hangs over BNOC's contractual right, having agreed such a revised price, then to apply it retrospectively in its dealings with the spot market, at about \$28 per barrel.

For Britain's North Sea companies, the dollar price continues to be preferred repayment vehicle rather than a physical rebate.

Whether \$30.50 will be the actual revised price, of course, is another matter. Probably the Norwegians would accept a reduction to \$20, equal to the latest price of their own Bonny light crude. But BNOC knows \$29-\$29.50 per barrel is the more appropriate price for North Sea crude, politics apart, and must now gauge the risks of stepping at least partway down to this level.

Meanwhile, BP's North Sea company, the dollar price confirmed to be \$29.50, will still leave the producers enjoying last summer's sterling price of a little over £19 per barrel.

The cash flow benefits of the budget's North Sea tax adjustments count for a large part of the aggregate blessing bestowed by the Chancellor on the sector. The phasing out of Advanced Petroleum Revenue Tax starting in the second half of 1983 - nicely timed to coincide with the new budget closing, with effect from February 1.

With the notable exception of Tri-

cental, the companies involved are not keen to pick a fight with their main customer in public. But the legal issues appear substantial, as indeed are the figures. The \$3 discrepancy, applied to the 53 days since February 1, implies a potential rebuke to BNOC of \$190m - though a clawback reduction from future

implies savings which must be added to the more straightforward tax concessions associated with off-settable appraisal drilling costs, increased allowances against PRT and the like.

Quantifying the sum total in broad terms, brokers Wood Mackenzie have equated the fiscal effect of the budget on the North

sector with the loss of \$20-30 per cent of the gains by the major oil companies. The medium and smaller independents have generally well outperformed the FT-All Share Index since their pre-budget closing, with some like Coal Petroleum staging a strong recovery. But the pure exploration companies have conspicuously fallen back.

The market's valuation accurately reflects the relatively less advantageous tax position of these companies on their own. But it may not yet have discounted the potential tax attractions of the exploration companies for predatory groups to asset value.

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday March 28 1983



## Japanese securities: bankers ask for more

BY YOKO SHIBATA IN TOKYO

**JAPANESE BANKERS** have this month fired a fusillade in the battle over who does what in the country's banking and securities industries when they urged the Ministry of Finance to allow them a range of freedoms to handle securities business.

The Federation of Bankers' Association of Japan has asked for:

- Abolition of Article 85 of the Securities Transaction Law, which excludes banks from general securities business;
- Permission to operate Government bond investment funds; and
- The opening of branches in Japan by the banks' overseas subsidiaries engaged in securities transactions such as bond underwriting.

The battery of appeals comes on top of their newly-won permission to make over-the-counter sales of long-term Government bonds, as from this Friday, and with similar sales of medium-term Government bonds by them expected to start in October.

The securities houses, for their part, are:

• Preparing to start selling overseas yen-based commercial paper and certificates of deposit, probably in October; and

• Pressing for freedom to make loans against the collateral of government bonds.

The banks earlier this month called on the Ministry to reject the securities houses' loans plan - but the authorities appear to be leaning towards approval, as a balance to the permission already given to the banks to make over-the-counter bond sales.

Selling of overseas commercial paper and certificates of deposits by the securities houses is a particularly acrimonious issue, because it involves foreign exchange business, which the banks regard as peculiarly their own preserve.

Despite bitter opposition from the banks, however, the Ministry of Finance seems set to approve such sales by the houses from the autumn (it is a matter of timing), as a balance to official approval already given to banks to sell medium-term

government bonds over-the-counter.

The banks claim that if the securities houses entered the loan business on the government bond collateral basis, the money market would be thrown into confusion. The houses have been pressing hard to enter this field since last year.

Such business involving securities houses should, say the banks, be restricted to the three existing securities finance companies, such as Nippon Securities Finance, which have already extended loans against the collateral of government bonds.

A particular point of concern at the banks is that both they and the securities houses see the loans scheme as leading to the introduction in Japan of a money market instrument, combining the existing medium-term government bond funds with cash and credit card facilities, along lines similar to the cash management account devised by Merrill Lynch in the U.S. in 1977.

They argue that as personal savings move into securities such as government bonds, they are more opportunity placed than the banks to offer a broad range of investment instruments.

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### International Capital Markets Review

## Portugal rethinks its Eurocredit

BY ALAN FRIEDMAN IN LONDON

**BANKERS** from six major institutions met Portuguese officials for dinner in Lisbon last Thursday and emerged from meetings on Friday with refinements of the ill-received \$400m Eurocredit. The changes are designed to improve chances of a successful deal for the Republic.

The banks represented at the Lisbon meetings were Bank of Tokyo, Chase Manhattan, Industrial Bank of Japan, Lloyds Bank International, Manufacturers Hanover Trust and National Westminster Bank.

It is believed that the size of the credit will be reduced to around \$300m and that Portugal will agree to pay higher interest margins than those indicated when the deal was first mooted earlier this month.

These original terms were understood to involve 7% per cent over the London interbank offered rate (Libor) and 0.30 per cent over U.S. prime. The proposed loan met a very sluggish response from banks and some bankers said it was timed inappropriately, ahead of the April general election.

There was official confirmation, however, from Credit Lyonnais in Paris that two banks have pulled out of the novel ECU 150m five-year Eurocredit - Citicorp and Morgan Guaranty - (which is convertible into bonds) it is leading. The U.S. banks are unhappy about the lack of sufficient cross-default clauses and so have withdrawn.

Credit Lyonnais maintains that with a French government guarantee the banks have nothing to worry about. An executive commented to Friday that "the Government has to give guarantees for many borrowers and does not want to create too many cross-default links."

To a certain extent, this may be true. One big investor confirmed on Friday that he had hardly bought any recent issues because he thought the terms were too tight. And Friday's Dresdner Bank issue confirmed the view that tightly-priced deals are not easy to shift in these market conditions.

The \$100m, seven-year bond carried a coupon of 11 per cent at a price of par, and started trading at a discount of more than 2 points.

problem is that everyone keeps bringing very silly issues, and you can't expect investors to buy silly issues. The borrowers are being too greedy and the bankers are encouraging it."

But once rising short-term interest rates start squeezing this margin, investors get worried. For if it becomes unprofitable to hold an inventory of bonds, traders will start selling them off. And this, of course, will bring prices down.

An alternative theory is simply that the demand is there, but it is not being matched by supply - or at least, not by the right sort of supply.

As one senior new issue manager says: "A sensibly-priced issue would sell readily in the market. The real

progress, but there is a growing consensus that the rescheduling pact should cover a three-year period rather than 1983 alone.

While the Polish talks clearly have a long way to go, the case of Yugoslavia is dramatically different. Friday night saw an announcement from Manufacturers Hanover Trust - the chairman of a 15-bank coordinating committee - that a agreement had been reached with a delegation from Belgrade on a \$4bn debt rescheduling and loan package from Western commercial banks.

The agreement marks the completion of the international rescue package for Yugoslavia, which includes help from the IMF (\$350m).

As already reported, the Yugoslavs resolved their concerns over whether the Federal Republic could borrow in its own name by arranging for the \$1.8bn rescheduling of medium-term debt and \$600m of

progressive, but there is a growing consensus that the rescheduling pact should cover a three-year period rather than 1983 alone.

Another element of the compromise is a drawdown of \$1.2bn to \$1.3bn of automatic IMF facilities and then a full-scale conditionality package, which could bring in a total of \$3bn to \$3.5bn for Venezuela.

The first meeting of Venezuela's 12-bank advisory committee, chaired by Chase Manhattan, is set for this Wednesday in New York. At stake this year is \$9bn to \$10bn of maturing public sector foreign debt.

Total Venezuelan foreign debt is around \$32bn, of which some \$23bn is thought to be public sector.

Work on Ireland's planned \$300m

Eurocredit is continuing and it is now expected within the next week or two. Bankers say there is a distinct lack of enthusiasm for a deal with a maturity which is longer than seven years. The margins being discussed are said to be 2% to 3% per cent over Libor and 0.25 per cent over U.S. prime.

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In Latin America, attention focuses on Venezuela, which sent a telex to its 300 creditor banks announcing a three-month moratorium on the repayment of public sector principal. Dr Arturo Sosa, the finance minister, also said Venezuela would seek IMF help.

### CURRENT INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
H.S. DOLLARS Banco de Tokyo †	125	1990	7	11	100	CSFB, Morgan Gty., SG Warburg, Bk. of Tokyo	11.000
SDI Finance ‡ † National American Bk. ‡ Dresdner Bank †	20 50% 120%	1988 1988 1990	15 7 7	5 11½ 11	100 100 100	CSFB CSFB Dresdner Bank	11.250 11.000
D-MARKS Euromat †	150	1993	10	7½	99	Dresdner Bank Deutsche Bank	7.521
SWISS FRANCS Swiss Danubia †‡ Swiss Electric †‡ Fuj Electric † Fuj Bank (Schweiz) † Yamada Chiyoda Kasai †‡ SATS †‡ Ehrikoji Screen †‡ EB	20 100 100 20 10 50 40 100	1988 1993 1993 1992 1988 1987 1989 1993	— 3½ 6 5½ 6½ 8½ 4 —	4 100 100 100 100 100 100 100	100 100 100 100 100 100 100 100	SBC CS Banco del Gottardo SBC SBC Ehre. Morgan Grenfell on Swiss UBS SBC	4.000 3.500 5.000 5.750 6.375 6.365 5.750
GILTERS Indonesia †	100	1993	5½	8½	100	Amro Bank	8.750
ECUs	50	1993	10	12½	—	Credit Lyonnais, Kredietbank Lux., BNP	—
YEN EDC † Assume †‡	200	1993	8	8.5	99.5	Bk. of Tokyo Daiwa Secs.	8.816 8.446

\* Not yet priced. † Fixed terms. ‡ Placement. † Floating rate note. □ Minimum. § Convertible. ¶ In two tranches. Note: Yields are calculated on ABG basis.

## Eurodollar market in the doldrums

BY MARY ANN SIEGHART IN LONDON

TWO questions were on everybody's lips in the Eurodollar bond market last week: "Where have the investors gone?" and "What's bapened to the borrowers?" Turnover was extremely low all week and only two new issues were launched.

So what are the answers? This time last week, bankers were saying that investors were holding back until the U.S. Treasury funding had finished. Since the last auction was on Thursday, that - if it were true - would point to a bumper day on Friday, which did not materialise.

Another excuse always used on Friday is that investors are waiting for the U.S. money supply figures to

be published. But since these come out every week, they are unlikely to have been the main factor behind last week's lacklustre showing.

Uncertainty about interest rates is probably more important, as far as investors are concerned. If, as some believe, rates are likely to rise before they fall, it makes little sense to look into bonds with lower coupons.

But there is a less obvious link too. In the last three or four weeks, the six-month Eurodollar deposit rate has been rising, and the Fed Fund rate is also on its way up.

Bond traders who need to fund their positions will only be able to do so profitably if there is a positive

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MARCH 1983

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Kuwait Investment Company (S.A.K.)

LTCB International Limited

Merrill Lynch International & Co.

Orion Royal Bank Limited

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

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## US BONDS

## Nervousness over rumours of a firmer Fed

THE FEDERAL Reserve Board's policy-making Federal Open Market Committee (FOMC) meets again tomorrow to set the guidelines for the second quarter at a time when all eyes in the credit markets are again focused on Fed policy.

Amid renewed rumours that the Fed's position has already shifted slightly, short-term rates rose again last week further flattening the yield curve. Nervousness in the markets was heightened by suggestions that Mr Paul Volcker, the Fed's chairman had said the Fed was taking "a number of steps" by indications from the Fed that institutional changes have contributed only moderately to

Treasury offerings also fell due. Prospects after that appear brighter. In the second quarter the Treasury will need to raise about \$38.5bn in new cash, but at least for the moment the flood of new Treasury issues is over.

This could provide another opportunity for corporate treasurers to come to the market. Last week the volume of straight new issues totalled just \$445m.

American Telephone and Telegraph (AT and T) again dominated discussion in the corporate sector. Standard and Poor's downgraded its long-term debt issues of 11 of its Bell System subsidiaries but maintained the ratings on eight other operating companies and boosted the rating on Pacific Telephone and Telegraph.

The S and P ratings, which were considerably more generous than those assigned by Moody's two weeks ago, received the qualified approval of both AT and T (which called the downgradings "disappointing") but the changes overall as "realistic", and the market, which had already lifted Bell System bond prices back to the levels of before Moody's pre-

dicted the real test of the Bell System bonds, which total \$47bn or about 10 per cent of the U.S. corporate market, came on Thursday when the South Central Bell Telephone issue was priced.

The issue, the first by a Bell System company since November 1981, before the divestiture plans were announced, appeared to be well received. A \$150m issue of 10-year notes priced at 9.95 to yield 10.96 per cent and a \$100m issue of 40-year debentures priced at 99.75 to yield 11.05 per cent sold out quickly.

Following up the sale, Southwestern Bell Telephone announced on Friday the planned sale of \$300m of debt securities next month.

Otherwise the corporate sector held little sparkle last Friday. Prices were marginally higher until Friday and closed virtually unchanged.

Among the few other new issues Citicorp came back to the markets with a \$150m issue of three-year floating rate notes. The settlement date for the recent

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Credit Suisse to accept ruling on capital ratio

BY JOHN WICKS IN ZURICH

SWITZERLAND'S Federal Banking Commission has ordered Credit Suisse to consolidate its subsidiary CS Holding into the bank's figures for the purpose of calculating capital resource requirements.

The commission's decision is of considerable importance to the Swiss financial community.

Had Credit Suisse not been ordered to consolidate this would surely, then it is likely that several other banks would have set up similar constructions in order to reduce statutory capital ratio commitments.

CS Holding was set up last spring to take over the bank's 49 per cent stake in Financière Credit Suisse First Boston (FCSF), the leading Eurohouse, and 5,000 shares in the Swiss Elektrowatt concern. The aim was to remove these important holdings from consolidation and thus reduce capital ratio needs.

Amongst acceptance of the ruling Dr Oswald Aepli, the chairman of Credit Suisse, stressed that the bank was convinced that the order had no legal basis and added that the changes overall as "realistic", and the market, which had already lifted Bell System bond prices back to the levels of before Moody's pre-

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the future then it was reserving the right to take the matter before the Federal Court.

According to Dr Aepli, Credit Suisse was making their conditional acceptance of the order because the commission had made concessions on some points. First there is to be unspecified reduction in capital reserves and carried forward profits) of SwFr 4.73bn (\$2.33bn) in comparison with a balance sheet total of SwFr 73.5bn. At the same time Credit Suisse has announced that it intends to increase its stake in the company to 54 per cent, the commission has agreed

to look upon it as a joint venture.

At present Credit Suisse has a substantial capital resources surplus in relation to statutory requirements. At the end of 1982 the bank reported total capital resources (share capital reserves and carried forward profits) of SwFr 4.73bn (\$2.33bn) in comparison with a balance sheet total of SwFr 73.5bn. At the same time Credit Suisse has announced that it intends to increase its stake in the company to 54 per cent, the commission has agreed

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## UK COMPANY NEWS

**Strong second half boosts Alpine Hldgs.**

A STRONG second half has boosted profits of Alpine Holdings for the year ended January 31 1983. The company is the subject of an agreed offer from Neas and Scott, a subsidiary of Hawley Group.

Group profit in the second half rose £1.2m to £1.6m, to make a total of £2.8m for the year, compared with £1.1m. This is after allowing for a loss of £190,000 (£273,000) at Alpine Dreamline, the fitted bedroom furniture subsidiary which was sold last November.

As agreed under the offer terms for Alpine there is to be no dividend paid. The interim dividend of 2.275p, therefore, adds against the total of 5.25p paid for the previous year.

Turnover rose from £29.85m to £30.83m and was made up of: double glazing and Dolphin £15.9m; Neas and Scott £11.9m (£1.9m); Alpine Dreamline £1.4m; Dolphin Showers £12.11m; Dreamline £16.7m (£18.9m).

The profit before tax comprised: double glazing £225,000

(£11,600); Dolphin £6.9m (£1.6m); associated company £133,000 (£67,000); central administration costs net of interest income and gains on short-term investments £33,000 (£302,000); Dreamline loss £180,000 (£273,000).

Double glazing and Dolphin have entered the current year showing a "significant increase" both in the size of their opening order books as well as in their sales results.

**BOARD MEETINGS**

**TODAY**  
Interior—Pete Holdings.  
Finals—Charterhouse Group, Delta Group, Early's of Wimpey, Freemasons, Gurney's, Kellie's, Pilkington, Low and Bonar, Markeith Securities, Molyneux, Newman-Tunks, Southampton-based Wight and South of England Royal Mail Steam Packet.

**FUTURE DATES**  
A.S. Electronic Products ... Mar. 30  
Adwest ... Apr. 15

**Minorco falls into the red at midway**

A TURNAROUND from a profit to loss in the share of undistributed earnings of investments and a big debit under extraordinary items, combined to give the Bermuda registered mineral and resources corporation Minorco a net loss of \$13.23m for the six months to end December 1982. This compares with profits of \$63.17m in the first half of the preceding year.

Minorco, the international investment arm of South Africa's Anglo American Corporation Group of Companies is to pay an unchanged interim dividend of 6 cents a share, after net losses of 8 cents a share.

The sharp reversal from profits of \$48.3m to a loss of \$1.9m on earnings from investments in oil exploration and mining, mainly in the Americas, compares with profits of \$63.17m in the first half of the calendar year 1982.

Investments include Hudson Bay Mining and Smelting, Inspiration Consolidated Copper, Impala Resources, AngloGold Corporation, and the former brokers Phibro-Salomon.

Extraordinary debits totalling \$40.9m, comprised mainly Minorco's share of the \$87m write-off on the U.S. Sky Top acreage and drilling rig business in the last quarter of 1982. Consolidated Gold Fields, in which Minorco holds a 28 per cent stake.

Mr Julian Ogilvie Thompson, Minorco's chairman, is more optimistic about the outlook for the second half.

Last October Tring Hall unveiled its merger plan

**Tring Hall set for boardroom shake-up**

A BOARDROOM shake-up is expected this week at Tring Hall Securities, the leading house and financial services company which specialised in bringing companies to the Unlisted Securities Market.

Concerns have been mounting among private and institutional shareholders, including Robert Fleming, Sir Keith Vassall, the Pension Fund, and Kleinwort Benson, about the management and prospects of the company following a merger with Commercial Development Finance Corporation (Holdings), a Luxembourg company headed by Shashi Kapoor, formerly governor of the International Monetary Fund.

In the proposed changes which are being promoted by the institutions it is understood that Mr Dennis Poll, the managing director of Tring Hall, will step down from that post but remain a director of the group.

On October 1 Tring Hall announced its merger plan

WordNet is a new company, launched in 1982, to market world-wide an information processing unit which links most ordinary typewriters to all modern-day word processors or personal computers equipped with telephone asynchronous communications.

**Yelverton**

The board of Yelverton Investments has agreed to subscribe for £250,000 of new shares in WordNet (UK), representing 25 per cent of the enlarged share capital, and has also agreed to loan facilities of £250,000. Mr John Bentley, a Yelverton director, is to join the WordNet board.

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**RECENT ISSUES****EQUITIES**

Issue price	Amount issued	Number of shares	1982/3	Stock	Price + or -	Dividend	Price + or -
			High	Low			
140	F.P. 15c	143	128	Alship Inds	133 + 1	57.0	131.7
120	F.P. 10c	100	98	Alta Mtns U.S.A.	100 + 1	60.0	53.80
174	F.P. 21c	158	108	Amcaner Moor	187 - 1	68.6	151.5
159	F.P. 10c	118	110	Amcor Plastics	100 + 1	65.0	47.15
178	F.P. 25c	203	98	Amherst Tires	100 + 1	65.0	110.0
150	F.P. 11c	185	98	Amoco	100 + 1	60.0	110.0
175	F.P. 60c	116	89	Amicorp	100 + 1	60.0	111.0
160	F.P. 10c	93	90	Amgen	100 + 1	60.0	110.0

**FIXED INTEREST STOCKS**

Issue price	Amount paid up	Number of shares	1982/3	Stock	Price + or -		
			High	Low			
£94,421	CSD	104	915	Birmingham 114c Red.	2010 + 1	180	+ 1
£100	F.P. 10c	982	104	E.Worsteinstahl West	252 Prt.1988	100	- 1
18	F.P. 30c	825	182	Electro-Protektive 75 Gv. Prt.	1880 - 2	180	- 1
197,174	CSD	916	808	Hannover Ins. 8-1/2 Stk. 2000	200 + 1	195	+ 1
100	CSD	12	98	Pearson 161 16t Uns. Ln.	2007 - 1	200	- 1
100	CSD	12	12	Sutton Dist. Water 75 Prt. 1988	12 - 1	12	- 1

**"RIGHTS" OFFERS**

Issue price	Amount	Latest Renun. date	1982/3	Stock	Price + or -		
			High	Low			
850	F.P. 26c	264	226	A0E Research 10p	2005 - 5	124	- 1
75	NH	132-133	210m	Alstom Int. 10p	200m - 1	124	- 1
140	F.P. 26c	152	124	Amcaner Moor	124 - 1	118	- 1
11	NH	19-19	14pm	Amcor	18pm - 1	14pm	- 1
10	NH	—	21pm	Amherst Tires	21pm - 1	20pm	- 1
75	F.P. 7/5	15/8	10pm	Amoco	10pm - 1	9pm	- 1
85	NH	—	16pm	Amoco	16pm - 1	15pm	- 1
108	F.P. 7/5	20/5	14pm	Amoco	14pm - 1	13pm	- 1
165	F.P. 11/5	10/5	18pm	Amoco	18pm - 1	16pm	- 1
140	F.P. 26c	5/5	10pm	Amoco	10pm - 1	9pm	- 1
27	F.P. 18c	26/4	21pm	Metroy	21pm - 1	20pm	- 1
AS151	NH	—	57pm	Metroy	57pm - 1	56pm	- 1
600c	F.P. 11/8	5/5	68	Rand Lon. Corp. 15cts	68 - 1	68	- 1
35	F.P. 20c	20/4	10pm	Rand Lon. Corp. 15cts	10pm - 1	9pm	- 1
400	F.P. 26c	9/5	515	Rand Lon. Corp. 15cts	515 - 1	515	- 1
81	F.P. 38/5	8/5	111	Velor	100pm - 1	100pm	- 1

Renunciation date usually last day for dealing free of stamp duty, figures in brackets refer to the date of payment of stamp duty, date of payment of dividend, date of record date, date of ex-dividend date, date of forecast dividend, date of cover based on previous year's earnings, H Dividend and yield, based on prospectus or other official estimates for 1983, G Gross, C Capital, D Dividend, E Earnings, N Net assets, R Rank, S Share price, M Market value, P Price, F Forecast, C Cumulative, D Dividend, I Income, O Offered, T Offered for subscription, P Premium, Q Premium, R Rights, S Rights, T Rights, U Underwritten, V Valuation, W Warrant, X Warrant, Y Yield, Z Yield, A Allocation, B Allocation, C Allocation, D Allocation, E Allocation, F Allocation, G Allocation, H Allocation, I Allocation, J Allocation, K Allocation, L Allocation, M Allocation, N Allocation, O Allocation, P Allocation, Q Allocation, R Allocation, S Allocation, T Allocation, U Allocation, V Allocation, W Allocation, X 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*Closing prices March 25*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

12 Month		High		Low		Prev		Close		Chg		12 Month		High		Low		Prev		Close		Chg		12 Month		High		Low		Prev		Close		Chg	
Stock		Dr. Yld.		P/ E		S/ A		S/ E		Chg		Stock		Dr. Yld.		P/ E		S/ A		S/ E		Chg		Stock		Dr. Yld.		P/ E		S/ A		S/ E		Chg	
12 Month		Low		High		Low		High		Chg		12 Month		Low		High		Low		High		Chg		12 Month		Low		High		Low		High		Chg	
Low		100s		High		Low		High		Chg		Low		100s		High		Low		High		Chg		Low		100s		High		Low		High		Chg	
12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg	
Low		100s		High		Low		High		Chg		Low		100s		High		Low		High		Chg		Low		100s		High		Low		High		Chg	
12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg	
Low		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg	
12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg		12 Month		100s		High		Low		High		Chg	
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12 Month		100s		High		Low		High		Chg		12 Month																							

# **WORLD GOLD**

## **in 1983 & 1984.**

The fifth FT Gold conference to be held in Lugano, Switzerland on 22 and 23 June 1983 will stress the market production and investment outlook. The silver market and gold-silver price relationships together with monetary questions will also be analysed.

Robert Guy of Rothschilds will chair the first day and give the Opening Address. The speaker platform will be as authoritative as at previous meetings in this well-regarded series.

**For further details please contact:**

For further details please contact:

NACoal 80 26 7 23 32 31

## AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Closing prices March 25

401110110

12 Month High	Low	Stock	Div. Yld.	P/E	\$100 High	\$100 Low	Close Price	Div. Per Share	Div. Date	Div. Pay Date	Stock	Div. Yld.	P/E	\$100 High	\$100 Low	Close Price	Div. Per Share	Div. Date	Div. Pay Date	Stock	Div. Yld.	P/E	\$100 High	\$100 Low	Close Price	Div. Per Share	Div. Date	Div. Pay Date									
AVV	22	Stock			104.00	100.00	104.00				BAB			100.00	95.00	100.00				BBG			100.00	95.00	100.00				CB			100.00	95.00	100.00			
AFCP	22	Stock			104.00	100.00	104.00				BAC			100.00	95.00	100.00				BCB			100.00	95.00	100.00				CD			100.00	95.00	100.00			
AT&T	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CBG			100.00	95.00	100.00				CE			100.00	95.00	100.00			
Aeron	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGC			100.00	95.00	100.00				CH			100.00	95.00	100.00			
Aeros	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGS			100.00	95.00	100.00				CI			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CO			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CR			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CS			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CT			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CV			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CX			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT			100.00	95.00	100.00				CY			100.00	95.00	100.00			
Aero	22	Stock			104.00	100.00	104.00				BAN			100.00	95.00	100.00				CGT																	

# WORLD STOCK MARKETS

## Indices

### NEW YORK

#### DOW JONES

	1929-55 Since Compt'n											
Mar.	25	24	Mar.	23	Mar.	21	Mar.	18	High	Low	High	Low
♦ Industrials	1140.00	1146.00	1140.07	1122.07	1155.29	1177.07	1145.00	1155.00	41.22			
H.McBride	-	73.00	73.50	73.45	73.48	73.62	73.45	73.45	55.47	(24/5/83)	(27/5/83)	
Transport.	515.57	519.70	515.00	508.15	508.50	508.27	518.71	518.71	18.28			
Utilities...	128.34	198.21	128.29	128.01	128.02	128.25	128.94	128.94	18.52	(5/7/82)	(5/7/82)	
Trading Vol.	77,446	82,346	94,200	78,855	78,185	76,116	-	-	-			
♦ Day's hlgz	1153.82	(1154.41)	1159.64	1134.48								
Indust'l Giv. yield %	1 Mar., 21	Mar., 11	Mar., 4	Year ago (Averages)								
	4.22	4.88	4.78	5.09								

### STANDARD AND POORS

#### 1929-55 Since Compt'n

	Mar.	23	Mar.	24	Mar.	25	Mar.	26	Mar.	27	High	Low
InOutAsns...	171.1	171.88	171.55	176.54	167.81	172.57	171.00	175.87	1.50			
\$Comp'ts to	162.67	165.87	162.81	160.88	151.26	148.00	153.67	165.42	153.87	(4/4/82)	(4/26/82)	
Indust'l Giv. yield %	4.93	4.84	4.94	6.88								
Invest. P/E ratio	16.08	16.02	16.11	17.64								
Long Gov. BonO yield	16.69	16.66	16.54	16.54	16.54	16.54	16.54	16.54	16.54	(4/1/82)	(4/26/82)	

### Y.H.S.E. ALL COMMON

#### 1929-55

	Mar.	23	Mar.	24	Mar.	25	Mar.	26	High	Low
Issues Trade \$	1,884	1,919	1,907							
Rates	656	653	652	652	652	652	652	652	652	652
Fails	872	872	872	872	872	872	872	872	872	872
High/Low	178	162	162	162	162	162	162	162	162	162
New Low	7	6	6	6	6	6	6	6	6	6

### MONTREAL

#### 1929-55

	Mar.	23	Mar.	24	Mar.	25	High	Low
Industries	255.45	256.22	257.04	259.28	260.00	249.00	251.00	251.00
Combined	851.87	851.64	851.06	850.55	850.55	850.55	850.55	850.55
TORONTO Comexsoft	122.5	122.5	122.5	122.5	122.5	122.5	122.5	122.5

### NEW YORK ACTIVE STOCKS

#### Change

	Stocks	Open	Closing	Change	Stocks	Open	Closing	Change	Stocks	Open	Closing	Change		
Phillips Pet...	105,500	105,500	105,500	+10	Southerns...	938,200	938,200	+28	+1%	Contl. Finance...	906,100	906,100	-100	-1%
H. Med. Care...	1,046,700	1,046,700	1,046,700	-10	Indust'l Chem...	847,000	847,000	-100	-1%	INCO	847,100	847,100	+100	+1%
RCA	988,700	988,700	988,700	+25	+1%	Macrot. Petrom...	777,100	777,100	-100	-1%				
ATT	876,000	876,000	876,000	-60	-1%									

### PROFITS

#### increase

#### for Hypo

#### Bank

By Stewart Fleming in Frankfurt

BAYERISCHE Hypotheken und Wechsel Bank (Hypo Bank), the sixth largest West German bank, has reported a dramatic improvement in its profitability in 1982.

Operating earnings before securities and foreign exchange trading and before loan loss write-offs and provisions, have more than doubled in the parent bank to DM 505m (\$206.3m) from DM 209m.

The increase has been achieved even though the assets of the parent bank have remained virtually unchanged at just over DM 80bn.

In the group, which raised total assets by just 3.2 per cent to DM 92bn operating earnings have risen sharply, powered by an increase of around one third in interest income.

To both the parent bank and the group, however, Hypo Bank has sharply increased provisions and write-offs against loan losses. To the parent bank, for example, its published provisions and loan write-offs have jumped from DM 48.1m to DM 306.3m. In the group as a whole, loan losses and provisions are up from DM 105m to DM 307m.

Dr Wilhelm Arendts, the bank's chief executive, attributed the big increase in loan losses and loss provisions to both the domestic and international spheres.

Since only around 10 per cent of Hypo Bank's loans are described by the bank as foreign loans, the bulk of the provisions must be against domestic risks and losses arising from the record bankruptcy wave which has hit the Federal Republic.

The scale of the increase in the provisions is nevertheless surprising. Dr Arendts strongly denies that the bank is deceiving its shareholders (and burying profit from the taxman) by adding excessively to loan loss reserves.

On the other hand, Hypo Bank suffered a serious setback in its earnings in 1980 and had to cut its dividend in 1981.

It may well feel that it needs to make extra efforts in what are clearly highly profitable times for the banking industry, to strengthen the bank's inner resources.

The sharp earnings rise partly reflects the improving structure of the asset and liability sides of the balance sheet as interest rates have fallen in the lending and funding mistakes of the late 1970's are overcome.

At the same time, however, the bank has been concentrating on more profitable, shorter maturity lending, and will have profited from the fact that the industry has been able to reduce lending rates more slowly than funding costs have fallen during 1982.

For the group as a whole net profits after tax rose from DM 109m to DM 133m and the bank has finally been able to restore its dividend to DM 9's share, from the level of DM 7 a share which it was cut in 1980.

Continued from Page 21

Change











# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### A much calmer week

BY COLIN MILLHAM

Foreign exchanges were sufficient in the long run, with much calmer last week, following the realignment of the European Monetary System. The lack of agreement during the previous week end through the market into a very confused state on Monday morning, but there was no further strong speculative pressure against the French franc and the eventual settlement was very close to the figures leaked from the finance ministers meeting in Brussels on Sunday. The revaluation of the Danish krone came as something of a surprise, since the currency had been trading against the D-mark the previous week, and the devaluation of the Irish punt may prove in-

The French austerity measures, announced on Friday, seemed fairly tough at first glance, but it remains to be seen whether the franc can remain strong against the D-mark in the coming months. Following the realignment of the French franc, Irish punt and Danish krone were sold by the Bundesbank to prevent them rising above their ceilings against the D-mark.

Outside the EMS the dollar was supported by higher Euro-dollar interest rates, while sterling continued to weaken.

EMS EUROPEAN CURRENCY UNIT RATES						
	Currency	% change	% change	Divergence	limit %	
ECU	amount	against ECU	central mts	adjusted for divergence		
Balloon Franc ...	44,3769	+0.02	-0.17	±1,5491		
Danish Krone ...	2,0412	7,9577	-1.13	-1,5419		
German Mark ...	2,4122	-2.10	+0.55	±1,5419		
French Franc ...	6,7527	0,7106	-1.21	-1,4018		
Dutch Guilder ...	2,49857	2,31338	+0.10	+0.57	±1,4841	
Irish Punt ...	0,77170	0,70613	-0.22	-1,4141	±1,6853	
Italian Lira ...	1,0325	-0.37	-0.78	±1,4453		
Changes in ECU, share one positive change denotes a weak currency. Adjustment calculated by Financial Times.						

## OTHER CURRENCIES

	£	\$	Note Rates
Argentine Peso ...	66,454-66,568	66,010-66,600	Austria ...
Australia Dollar ...	1,6580-1,65845	1,5158-1,51645	Belgium ...
Brazil Cruzeiro ...	607,50-609,50	415,64-417,54	Denmark ...
British Pound ...	1,7670-1,7695	1,7425-1,7450	France ...
Greek Drachma ...	190,548-191,401	23,40-23,70	Germany ...
Hong Kong Dollar ...	9,751-9,771	6,6110-6,6180	Ireland ...
Iranian Rial ...	1,110,000-1,110,000	1,070,000-1,070,000	W. Germany ...
Icelandic Krona ...	0,247-0,2497	0,20377-0,20401	Italy ...
Luxembourg Franc ...	10,80-10,70	47,85-47,91	Netherlands ...
Malaysian Dollar ...	3,2600-3,2750	1,9900-2,0050	Portugal ...
New Zealand Dollar ...	1,04-1,05	1,02-1,03	Saudi Arab. Rial ...
Saudi Arab. Rial ...	6,03-5,04	3,4395-3,4410	Sweden ...
Singapore Dollar ...	2,0500-2,0700	2,0520-2,0720	Switzerland ...
South African Rand ...	1,04-1,05	1,03-1,04	Yugoslavia ...
U.A.E. Dirham ...	5,3620-5,3720	3,5710-3,5730	

\*Selling mts.

## THE POUND SPOT AND FORWARD

Day's	Spread	Close	One month	% p.a.	Three months	% p.a.	Five months	% p.a.
March 25								
U.S. \$	1.4601-1.4640	1.4600-1.4610	1.17-1.25 pm	1.18	1.42-1.53 pm	1.65		
Canada \$	1.7910-1.7945	1.7910-1.7920	1.25-1.32 pm	1.20	1.63-1.69 pm	1.69		
Norfolk \$	3.39-3.36	3.35-3.36	2.1-2.1 pm	7.20	6.9-7.0 pm	8.44		
Belgium	89,50-90,13	89,50-90,00	28-30 pm	1.00	1.00-1.02 pm	1.00		
Denmark	1,1100-1,1100	1,1100-1,1100	1-1 pm	1.23	1.15-1.16 pm	1.23		
Ireland	1,1140-1,1120	1,1160-1,1110	0.67-0.72 pm	1.16	1.02-1.05 pm	1.05		
W. Germany	3,352-3,356	3,352-3,353	2-1 pm	6.37	5.4-5.4 pm	5.85		
Portugal	140,75-142,45	140,75-142,45	12-14 pm	10.65	10.65-10.72 pm	10.70		
Spain	1,0800-1,0835	1,0800-1,0830	12-14 pm	1.07	1.07-1.08 pm	1.08		
Italy	209,80-210,10	209,80-210,10	12-16 pm	6.57	5.47-5.46 pm	5.77		
Norway	10,51-10,55	10,52-10,53	23-30 pm	3.70	3.65-3.65 pm	3.74		
France	10,50-10,50	10,50-10,50	1-1 pm	1.28	1.25-1.25 pm	1.28		
Sweden	10,54-11,00	10,54-11,00	1-1 pm	1.25	1.25-1.25 pm	1.25		
Japan	344-348	346-347	1.29-1.00 pm	3.21	3.0-3.20 pm	3.02		
Austria	24,75-24,95	24,83-24,88	12%-10 pm	3.49	3.39-3.39 pm	3.52		
Switz.	3,00-3,03	3,01-3,02	1%-1% pm	6.40	5.4-5.4 pm	6.63		
Belgian rate is for convertible francs. Financial Franc 72.35-72.65. Six-month forward dollar 0.63-0.58 pm. 12-month 0.65-0.70 pm.								

## EXCHANGE CROSS RATES

Mar. 24	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
	1	1.461	3,630	346.8	10,89	5,018	5,958	2101	1,792	39.26
Pound Sterling	1,068	1	2,417	837.8	7,344	9,026	2,710	1438	1,287	47,89
Deutschmark	0,683	0,414	1	10,18	90,19	100,30	1,181	509	1,170	1,110
Japanese Yen	2,996	4,210	10,18	1	100	3,025	6,709	11,43	1,068	1,068
French Franc	0,945	1,230	3,308	327.0	1	114.6	6,053	2,711	1,181	1,110
Swiss Franc	0,381	0,404	1,170	114.6	1	114.6	1,318	696.1	1,034	1,034
Dutch Guilder	0,958	0,698	0,892	87.58	2,672	1	1,064	530.8	1,043	1,043
Italian Lira	1,000	1,661	1,661	166.0	0,697	1	1,064	1,064	1,064	1,064
Canadian Dollar	0,683	0,815	1,970	188.4	1,694	1	1,064	117.8	1,064	1,064
Belgian Franc	1,430	2,086	5,046	1,313	1,694	1	1,064	1,064	1,064	1,064

## MONEY MARKETS

### Little reaction to the weak pound

Interest rates rose by about 1 per cent on the London money market last week, but there was remarkably little reaction to the weakness of sterling on the foreign exchanges.

On Friday there was a very large shortage of £1,100m and the market was pleased when the authorities intervened in the early morning to release arrears, and also entering into a repurchase agreement. On Thursday the shortage was in the region of £800m, which came as no surprise, with the market expecting some very large short falls of credit at the end of the week. Early intervention may not have been intended by any particular signal, but helped to keep trading calm when the pound threatened to plummet new depths against the dollar and the D-mark.

Market nerves were tested by the fall of sterling on several occasions, but there was no sign of upward pressure on base rates so soon after that cut to 10½ per cent on Budget Day. At the same time London interbank traders felt somewhat reassured by the upward trend in New York rates on fears of a tightening of Federal Reserve credit policy, because of continuing problems about the money supply, and concern that the weakness of the

pound would eventually produce some response from the Bank of England.

Despite these fears London interest rates held remarkably steady, reinforced by comments from the Prime Minister and members of the Cabinet that the weakness of the pound was a direct result of the dollar's strength against all European

interest rates, while several discount houses, who must be

regarded as fairly close to the ground as far as official thinking is concerned, were prepared to buy paper in the opinion that interest rates will more likely to fall than rise in the near future.

The houses can always turn the bills over fairly quickly if events should move against them, but there is little sign of worry at the moment, and sentiment remains surprisingly good.

This announcement appears as a matter of record only.

London—bills mature in up to 14 days, bill 2 bills to 33 days, and bill 3 bills to 90 days. Rates quoted represent bank of England bidding or buying rates with the money market. In other cases rates are general, discount rates in the domestic money market and their respective changes during the week.

\*Bend 4 10%

## INTEREST RATES

### Euro-Currency Interest Rates (Market closing rates)

Mar. 23	Short term	7 days notice	Month	Three Months	Six Months	One Year
Sterling	103.11	104.12	107.11	109.10	109.10	109.10
U.S. Dollar	93.45	93.54	93.54	93.		

JULIAN COLE

## SECTION III

## FINANCIAL TIMES SURVEY

**ITALY**

A dramatic reduction in left wing terrorism has made Italy more peaceful than for years. Italian industry is well placed to benefit from a world economic recovery but the government still faces difficult decisions on bringing inflation and public spending under control

"**MANY ITALIANS** mourn the fact that they are no longer subjects of the Austro-Hungarian empire," the American economist J. K. Galbraith told an audience in Bologna recently. It was one of those less than tactful remarks that contain more than a grain of truth: Italians, particularly those from the formerly Austrian-run north and east of the country, do sometimes hanker after a hazy memory of honest, orderly Austrian rule, and pine for the low inflation, low unemployment and social

For justification they point to Italian governments that come and go, wittingly tackling the serious problems, perversely using the methods of the 18th century, public services on the point of breakdown, political interference in almost every institution in the country, and successive scandals that seem to touch almost everybody.

Then there are the almost daily reports of grotesque murders, spectacular swindles, the ruthless expansion of organised crime, frequent lethal but usually avoidable disasters and the disturbing but baffling revelations of inquiries into sinister and impenetrable mysteries. Surely, the argument runs, we Italians are not capable of governing ourselves.

And yet, in the centenary year of the birth of Mussolini, the Italian republic is still in good health. It has given Italy a long period of uninterrupted prosperity, making the average

rism, which laid an almost continuous pall of sadness and frustration over the country, has been badly wounded, thanks to its own contradictions and a belated improvement in efficiency on the part of the authorities. The more relaxed atmosphere is palpable.

After some nervous moments around the turn of the year there is a kind of truce on the labour front, and the unions have for the first time permitted a small reduction in wage indexation—an issue that was previously taboo. The Government which came in last December under Sig Amintore Fanfani, the 75-year-old Christian Democrat veteran, shows rather more cohesion and determination than its predecessor under the Republican Sig Giovanni Spadolini. Sig Sandro Pertini, the 86-year-old President, continues to personify the Italian state in a way that none of his predecessors

one in Europe, and it has allowed the symbiosis of individual people and cities to flourish as at almost no time since the Renaissance.

Italy is usually turbulent, but what does one expect from a country which is part central European, part Mediterranean, which has been under united government for less than 120 years and has industrialised practically from scratch in the past 40 years? The ancient Romans found Italy harder to govern than their other European provinces. Governments are weak and financially profligate, but this may be the only way of reconciling the enormous differences of wealth and character between north and south, and the political divisions between left and right.

At the moment Italy is calmer than it has been for several years. Left wing terror

is down to zero.

The agreement in January of the scala mobile and wage rates for the next three years will cut employment labour costs a little and the latest devaluation of the lira in the European Monetary System will help Italian competitiveness when the expected upturn in the main industrial economies arrives in the wake of the oil price fall. Much of Italian private sector industry has been restructured so it should be in a reasonably strong position, while the traditionally successful sectors like shoes, clothing and textiles continue largely to defy Far Eastern competition.

How long these industries,

based on immensely hard-working and imaginative entrepreneurs supported by a network of out-workers in the submerged economy, can produce the wealth to sustain an ever more voracious state sector, where industrial restructuring has been far slower, is one of the eternal unanswered questions about Italy. Nor can Italy's relative weakness in high technology industries be ignored. But because of the immensity of the public borrowing requirement—a motor for high consumption and inflation—the authorities will not be able to permit any domestic inflation this year.

The political immobility at the root of the economic situation is due to the existence of a political system in which the large opposition Communist Party has always been excluded from power, leaving the permanently ruling Christian Democrats and their changing allies of the centre-left to use what levers of power the Republican constitution, designed to prevent the return of fascism, permits.

Without the cleansing effect of being in opposition the ruling parties extend their tentacles and compete viciously in areas where in other countries party politics do not intrude.

The competition for votes and favours is so intense that government finds it far safer to spend money to protect jobs and keep people happy than to do from doing much—except about terrorism—by the conflicting jealousies of his Christian Democrat and Socialist coalition sponsors.

Sig Fanfani, who last headed a government in 1963 but has remained an influential and skilful politician, has already taken firm action to hold down spending and appears a little readier to do unpopular things than his predecessor. With the success of getting the scala mobile agreement behind him, it is widely expected that his Government will go on until the end of the present legislature in June 1984. Anything could happen in the meantime, however.

Whether this just means an extra year of electioneering (which has been going on for nearly two years already), a chance to make some serious reform is unclear. Drastic action is needed if next year's public sector deficit is not to break all bounds, and the Prime Minister has already warned his party of this.

But can a government touch what is the untouchable—like pensions—in an election year? Will this be another government that does just enough to keep the show on the road, or

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- Editorial Production: Mike Smith
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*Hugh Rounce*  
A WORD IN YOUR EAR: Sig Emilio Colombo, Foreign Minister, confers with Sig Amintore Fanfani, Prime Minister. Sig Fanfani projects a tough and effective image, standing him in good stead for tackling the economic difficulties now facing Italy

BY JAMES BUXTON

cut domestic spending, which was beginning to get out of control anyway thanks to the lavish pension and welfare commitments taken on in the late 1970s.

Attempts to cut the public sector deficit, last year making up 15.6 per cent of GDP compared with 3 or 4 per cent in most industrial countries, usually result in higher indirect taxes and charges which fuel inflation—itself reinforced by indexation of almost everything.

**Agreement**

The agreement in January of the scala mobile and wage rates for the next three years will cut employment labour costs a little and the latest devaluation of the lira in the European Monetary System will help Italian competitiveness when the expected upturn in the main industrial economies arrives in the wake of the oil price fall. Much of Italian private sector industry has been restructured so it should be in a reasonably strong position, while the traditionally successful sectors like shoes, clothing and textiles continue largely to defy Far Eastern competition.

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## ITALY II

Talk of a more active foreign policy is backed by only limited action, says Robert Fox

## Spending axe hits hopes of widening armed forces' role

**WITH THE** sending of 1,500 Italian troops to form part of the Lebanon peace-keeping force last year, Italy's armed forces undertook their most important deployment outside their national territory and outside the North Atlantic Treaty Organisation since Nato was formed.

Italians are proud of their troops, paratroopers of the "Folgore" brigade and marine commandos. Strategists talk of new roles for the Italian armed services in the Mediterranean and beyond in support of a more positive stance in foreign policy. There is talk of training new all-professional tri-service formations to act as a rapid-deployment force somewhere on the lines of Britain's Falklands task force.

As units of the U.S. Sixth Fleet have been moved to the Indian Ocean the Italian armed forces have tried to fill the gap in patrolling the Mediterranean. From the beginning of this year Italy will start installing 112 Cruise Missiles based on her soil at Comiso in Sicily as part of the medium range Nato missile deployment. In the short term the Italian armed forces seem more determined than ever to give value for money in their duties within Nato, and in taking new responsibilities beyond Italian shores.

Sadly, however, the problems of the Italian services bear a familiar look. There is still very little action to back up the talk about the new intentions and the new foreign policy. The despatch of the first peace-keeping force to the Lebanon last August was emblematic of these problems: mechanical troubles with the assault ships *Catania* and *Grado* meant that the journey from Brindisi took about a fortnight.

### Weaknesses

In the first days of the deployment weaknesses in command and control and logistical support were revealed. These will need to be put right if Italy is to contemplate setting up her own rapid intervention units. Things went much more smoothly on the second deployment, however.

Now even bigger questions about the future of defence policy in Italy have been raised by the announcement from Sig Lazio, the Socialist Defence Minister, that his military budget is to be cut by £850m from the total £11,500m allocated for the current year. This is the Defence Ministry's contribution to the demand for austerity in the 1983 budget.

On the whole, Sig Lazio has enjoyed good relations with the six military staffs which run

the Italian armed forces. Now many staff officers admit despair, particularly when they recall that Sig Lazio himself in September 1981 called the Italian army "the least-trained army in Europe". He had warned that further cuts could lead to "irreversible decline" in the capability of the forces.

The cuts are expected to reduce the army by a further four or five brigades and the navy and the air force together by 3,000 men. Programmes for the Aermacchi AM-X fighter and two new Super-Audace class destroyers are likely to be put back. The allocation of £250m for the civil defence "force", which would have a dual civil defence and disaster intervention role, is also expected to be delayed, though it has been preceded since the Irpinia earthquake of November 1980.

In sum the new cuts mean the armed forces' 10-year modernisation programme launched in 1975 is not likely to be fully effected before 1991. Despite the increased attention being given to the forces, the problems remain those of pay, conditions and deployment. In the short term there are other gaps, including the shortage of new generation anti-tank weapons, anti-aircraft defence systems and radar cover for southern Italy.

Faced with a further round of cuts the chief of defence staff, General Vittorio Santini, last summer publicly offered his resignation. Last summer he refused the chairmanship of the Nato Chiefs of Staff Committee because he found the Italian predicament so pressing.

A large part of his defence forces' problems are produced by Italy's geographical position in Nato "on the periphery of the central sector, but central to the southern sector (the Mediterranean)," as Brigadier General Gianluigi Calgaris, a former policy adviser in the defence staff, puts it.

This makes it difficult to combine with Nato units of other countries for training and the training exercises tend to get less and less meaningful and realistic." Gen Calgaris would like Italy

to create her own specialised forces for rapid intervention both in and outside Nato for Mediterranean security and beyond. It could be based on the "Folgore" parachute brigade and the five Alpini brigades. Yet one of these is likely to be cut.

### New roles

Gen Calgaris suggests that Italy could provide forces for the American, British and French forces patrolling the Gulf and possibly even for a smaller force in the Horn of Africa between Ethiopia and Somalia.

More practical is the suggestion of a rapid deployment force within Italy itself, particularly in the south of the country. Already Italy is the guarantor of Maltese independence following the incident in which a

Libyan submarine appeared off a Maltese oil rig two years ago.

The demands for new roles for Italian defence show up the gaps in the present structure and training of the armed forces, particularly the army.

Now standing at roughly 260,000 men, only 17 per cent are professional soldiers. An NCO

leads a large proportion of these who are desk-men and not described by their officers as being in the first flush of youth. Pay and conditions, particularly in housing, cannot match the standards of other corps such as the Carabinieri and the state police, let alone come near an industrial wage.

Recruitment of career officers

from the north of Italy is proving difficult and the rewards of those who stay in are meagre. A lieutenant colonel of cavalry of some years standing earned £1,900,000 a month (about £525) at the end of last year.

A British sergeant with around

year seniority would be earning nearly £200 more per month.

A senior sergeant driver in the state police would also receive a salary of about £525 per month, the same as the colonel. Police pay has risen considerably since the state police was demilitarised in 1981 and allowed union representation.

Low pay is blamed for the

rapid turnover of air force pilots. This month a decree has been rushed to Parliament to pay pilots a monthly indemnity of £700,000 (roughly £330) for flying.

Roughly 45 per cent of defence spending in Italy goes on pay for the 370,000 men under arms (£6,000 in the air force, 44,000 in the navy).

Conscripts still receive only £2,000 a day. Italy still spends a lower proportion of public expenditure on defence than any Nato allies except Luxembourg and Canada. In 1981 it spent 5.6 per cent of public expenditure against Britain's 12.2 per cent, and Germany's 22.2 per cent.

With the restricted funding available it sometimes seems astonishing that the Italian forces achieve the standards of efficiency now being attained by the Bersaglieri, the San Marco Battalion and the "Folgore" paratroopers in Beirut.

But whatever the talk may now be in Rome and Brussels of a tactical role for Italian forces outside Nato and beyond the Mediterranean, the new defence spending restrictions announced by Sig Lazio seem to underline that Italy's defence commitment is likely to be focused firmly on Nato and on the defence of its Italian territory itself.

Ciriaco de Mita and Enrico Berlinguer: two party secretaries who will decisively influence future political trends

## Still facing the really big test

**AT FIRST** glance Ciriaco de Mita, the 55-year-old deputy from Avellino, cuts an unlikely figure as the man to give Italy's natural party of government, the Christian Democrats, a face-lift and restore their fortunes at the polls.

Last May he was elected Party Secretary from the floor of the National Congress held in Rome in the first direct election for the leadership.

His accession had been engineered for a year by his supporters. It was clinched by what one newspaper called "the masterpiece of all political deals" — an alliance forged between three of the party's most powerful grandees, two former Prime Ministers, Sig Amintore Fanfani and Sig Giulio Andreotti, and the for-

mer secretary Sig Flaminio Piccoli.

Since his election Sig de Mita has achieved some impressive results and he has won over many party members who opposed his election.

### New faces

The first achievement was a complete change of key staff running the party machine. A Christian Democrat is once again Prime Minister, with Sig Fanfani replacing the Republicans Sig Giovanni Spadolini who had held the office for 17 months.

Sig de Mita is credited with bringing new faces to the Government, in particular that of the 39-year-old Treasury Minister Sig Giovanni Goria, and in part for successes in the labour and economic field.

After years of party bickering and discussion with the unions, the dynamic Labour Minister Sig Vincenzo Scotti has achieved a breakthrough in reducing the cost of labour by restricting Italy's unique wage indexation system, the scala mobile. Under Sig de Mita's leadership the party is beginning to gain in the opinion polls after months of battering by the Socialists led by the ebullient Sig Bettino Craxi.

Despite his claims to be launching a "new Christian Democracy," Sig de Mita does not enjoy a modern image. He is a poor performer on television, for example.

Close party supporters say the dull image belies a sharp brain and the calculating ability of a master tactician. "He is a shy man who talks a lot,

thinks a lot, and always takes the right, decisive course of action," says one of his staunch allies, Sig Riccardo Misasi.

Sig de Mita can hardly claim to be one of the new men of his party. He has been part of the machine at provincial and then national level for 30 years.

He was born in the little village of Nusco, which has a registered population today of 1,864 and sits high in the mountains of Irpinia, 40 km from Avellino, an area ravaged by the 1980 earthquake.

One of seven children of the local tailor, he was the bright boy of the parish put forward by the priest to debate with the visiting candidates in the referendum campaign of 1946. The break came with a scholarship to the Catholic university in Milan, where he stayed as an assistant in jurisprudence after graduation.

There followed a brief period in the research department of the energy agency ENI. Since then it had been a life of politics. He became provincial secretary in the town of Avellino in 1958, and was elected to Parliament for the first time for Benevento-Avellino-Salerno in 1963 with 67,000 first preference votes. By the elections of 1976 there were 169,000 first preference votes, one of the highest tallies for any party notable.

He has headed three important ministries: Industry, foreign trade, and the Mezzogiorno.

In private Sig de Mita is a man of simple tastes. As a student he was an addict of new wave films by men like Roberto Rossellini and westerns by John Ford. A wide reader, he has the image locally of being an intellectual though he enjoys playing traditional card games like "scopa" and "tressette" which men play for hours upon hours in the dusty bars of the mountain villages of Irpinia.

His main base is in Rome where he lives with his wife Anna Maria, their son and three daughters.

**Orthodox**

Despite his image as an orthodox Catholic family man, Sig de Mita is said to have a more "laicized" vision of his party's future than many contemporaries. In 1982 he was co-founder, with the late Giovanni Marcora among others, of the "sinistra di base" operating on the left of the party.

He has been accused of being too friendly to the Communists in the past, and in 1969 was a proponent of the "constitutional pact" a joint venture of Sig Berlinguer's "historic compromise."

His vision was nothing like as elaborate as that of Sig Aldo Moro in trying to move the Communists toward the constitutional centre of Italian politics as they could be an alternative party of government.

Nonetheless he does have the simple vision of the political scene dominated by two poles. The one is the Christian Democracy, to which the small lay party is attached; whether in a government coalition or not the other is the Communists.

Even the socialists, he argues, can only offer variations on a theme inside the Christian Democratic grouping.

By his peculiar form of leadership Nusco's brightest scholar has already achieved much in 10 months, in particular in restoring party fortunes at the opinion polls. But Sig de Mita's aides know that the real test of his leadership will come with the next general election, now likely to be next spring.

**Robert Fox**

**Robert Fox** has covered Italy as a special correspondent for the BBC for seven years. He has temporarily been a political editor of the Italian newspaper *Corriere delle Sere*, and last year covered the Falklands War for the BBC with the Task Force.



Sig Berlinguer: a steady grasp on the Communist Party machine

## Building up a 'third way' for democratic socialism

**HE ALMOST** always wears a tweed jacket, a scruffy jersey and an elderly tie. He walks with rather a shuffle and his figure is a little bent. His face is sensitive and rather feminine, and his expression seems permanently sad.

Enrico Berlinguer, the 61-year-old leader of the Italian Communist Party PCI, does not look at all one of those hard, blank-faced men associated with Communist parties, even in Western Europe. Yet his rather mournful and unctuous appearance, which make him an appealing figure, especially to women with protective instincts, masks a steely grasp of the ways of the Communist Party machine, which brought him to power 11 years ago and which he continues to master.

He looks sad, it may be because he has quite a lot to be sad about. The party is by far the largest Communist party in Western Europe and easily the second biggest party in Italy. Yet it looks a long way from gaining power, both its membership and its vote are declining, and it projects a rather dull image in contrast to the sprightly impression it made in the 1970s. But in a country where power is so fragmented the large Communist Party is crucial to stability and can never be ignored.

Sig Berlinguer led the party to its greatest electoral success in the 24 per cent of the vote it won in 1976 and he guided it through three years of increasingly close Parliamentary co-operation with the Christian Democrats, in pursuit of the goal of the historic compromise — the idea of the PCI coming to power in coalition with its Catholic rivals.

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At the same time Sig Berlinguer has steered the party away from the Soviet Union, abandoning the Soviet model of democratic centralism in favour of the vaguely defined "third way" — somewhere between east bloc communism and Scandinavian social democracy.

The party insists on its democratic credentials and accepts the existence of Nato but cannot completely tear itself away from Moscow. The party grappled with these external issues at its recent congress in Milan.

### Authoritarian

But the issue on which Sig Berlinguer was not prepared to yield in Milan was on the request for a loosening of the near-authoritarian internal structure of the party — the system known as "democratic centralism." Sig Berlinguer has lived with and operated this system almost all his life.

He registered as a member of the directorate at a very early age," a colleague once said of him. Sig Berlinguer joined the party in 1943 and spent four months in prison in 1944 — a term that might have been longer had not his father, a lawyer and good Sardinian family, succeeded in securing his release.

He himself lives in a smart residential part of Rome and is married with three children.

**Sig Berlinguer** led the party to its greatest electoral success in the 24 per cent of the vote it won in 1976 and he guided it through three years of increasingly close Parliamentary co-operation with the Christian Democrats, in pursuit of the goal of the historic compromise — the idea of the PCI coming to power in coalition with its Catholic rivals.

However, although the Christian Democrats used Communist support to bring the economy under control in the wake of the first oil crisis, they refused to accept the party ministerial posts.

The Christian Democrats, architect of co-operation between the two parties, Aldo Moro, was kidnapped and killed by the Red Brigades in 1978 and everything collapsed in 1979.

The experience was an unhappy one for the party, which turned against the historic compromise and lost half in the 1979 elections, its vote falling to 30 per cent.

Sig Berlinguer has gradually established an opposite strategy, named the "democratic alternative" — the idea of the Communists coming to power as an alternative to the Christian Democrats, probably in coalition with the Socialists.

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## Politics

James Buxton on the subtle change in Italian politics

## Why the election talk has stopped

FOR THE first time for two years Italian politicians are not talking about the prospect of early general elections. The conventional wisdom, endorsed by the party leaders in government, is that the Government of Sig Amintore Fanfani will go on until the present legislature ends in June 1984.

This does not mean that there will not be early general elections: circumstances can suddenly change. Italian governments can fall at any minute. Nor does it mean an end to two years of electioneering: there is an important set of local elections coming up in June.

However, the absence of talk about general elections does mean that neither of the main governing parties, the Christian Democrats and the Socialists, presently considers it in its interest to press for elections, or at least to be seen to press for them. That is a reflection of the subtle changes in Italian politics over the last year which have seen the ending of the prime ministership of Sig Giovanni Spadolini, the first non-Christian Democrat since 1946, and the return to the prime minister after a 20-year gap of the 75-year-old Sig Fanfani.

Sig Spadolini, leader of the centrist Republican Party which has only 3 per cent of the vote, came to power in



Sig Spadolini: he was a popular Prime Minister



Sig Craxi: brought his party nearer to the centre

hammer and sickle as its symbol in favour of the carnation) and he has established for it a reputation as a party of fresh ideas though that reputation has lately been tarnished by opportunism, ruthless place-manipulation involving the state energy company ENI and scandals in municipal administration.

While the Socialist Party was rising (it gained 15 per cent in the local elections of mid-1981) the Christian Democrats were falling, battered by poor management, lacklustre prime ministers, and by national scandals for which it had to take most of the blame simply because it had been in power so long.

Sig Spadolini came to power when the Christian Democrats had run out of plausible prime ministerial candidates but did not want to let Sig Craxi take over. For Sig Craxi, the prime ministership of the Republican Party was acceptable as it set the precedent of a prime minister from one of the lay parties of the centre.

While being careful not to upset either of his powerful sponsors, Sig Spadolini became a remarkably popular and in some ways effective prime minister, constantly in the public eye, and pin-pointing, if not always dealing with, the important issues. He gave the Italian Government a stature both with Italians and foreign powers which it had not had for years, and his first Government, against all the odds, was the longest lasting of the present parliament.

But his effectiveness was

August. At one stage elections in the autumn looked inevitable, and might have been a good thing, if only to end the electioneering that prevented any sensible action on the economy.

Bis Sig Craxi had failed to bring the other centre parties—notably the Social Democrats, also in the Coalition Government—along with him and the Communists, not wanting elections either, threatened to abstain in Parliament, which would have made the Socialist doctrine from the Government irrelevant. The Socialists were humiliatingly obliged to climb down, and the second Spadolini Government, totally identical in composition and cabinet to the first, took office.

Sig Spadolini might have done better for his reputation and his party to have got out while the going was reasonably good. The second Government faced less than dramatic collapse, collapsing because of renewed ministerial bickering over the economy. Sig Spadolini retired from the wicket and Sig de Mita put in Sig Fanfani to bat for the Christian Democrats. Sig Spadolini's Republicans refused to join the new government, saying its programme was too feeble.

Why should this elderly but still highly energetic man, who was first a minister in 1947, and who headed four governments between 1954 and 1962, wish to return to Palazzo Chigi, the prime minister's residence?

## Agreement on the mobile scale has changed the political map

As president of the Senate and of the party's left wing, which traditionally sympathises more with the Communists than the Socialists, His victory was partly due, however, to Sig Fanfani, who put the weight of his faction behind him, despite being on the right of the party. The new leader immediately began to stand up to the Socialists. He also made it clear that he regarded the Communists as an alternative to, not a potential partner of, the Christian Democrats, and he appeared to support economic policies of "rigour" to meet the economic situation.

Sig Craxi then blundered, allowing himself to be persuaded to bring down the Government quite unexpectedly in the usually placid month of

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Almost everyone, including the Socialists, could claim some of the credit and for the Christian Democrats elections in the spring looked less easy to justify.

Sig Fanfani projects a very different image from Sig Spadolini. He rarely appears in public and operates more discreetly, concentrating on the executive functions of government. He makes concessions in private: there are the local elections to think about—but still appears tough.

For the moment the Socialist Party is in an awkward position. It cannot convincingly distance itself and further alienate the middle class voters it attracted by its currently rather fading image of freshness and straightforwardness. It does not seem to want elections. But it is afraid that economic hardship could be held in check if the Christian Democrats might expect to do better against the Socialists than before.



## Anatomy of a nation

AREA	301,300 sq km	TRADE
POPULATION	57.2m	Exports (1981) £86,071bn
GDP		Imports (1981) £183,676bn
Total (1981)	£398,125bn	Current account (1981) \$8,672m
Per capita (1981)	£6,960m	Current account (1982 forecast) \$5,500m
GNP		Current account (1983 forecast) \$4,000m
Total (1981)	£395,682bn	
1981 change in real terms	-0.2 per cent	
1982 forecast change	+0.75 per cent	
INFLATION		
1982	16.4 per cent	
1983 forecast	12 per cent	
LABOUR FORCE		
Total (1981)	28.7m	
In industry	6.5m	
UNEMPLOYMENT		
1982 average	9.2 per cent	

SENIOR MINISTERS

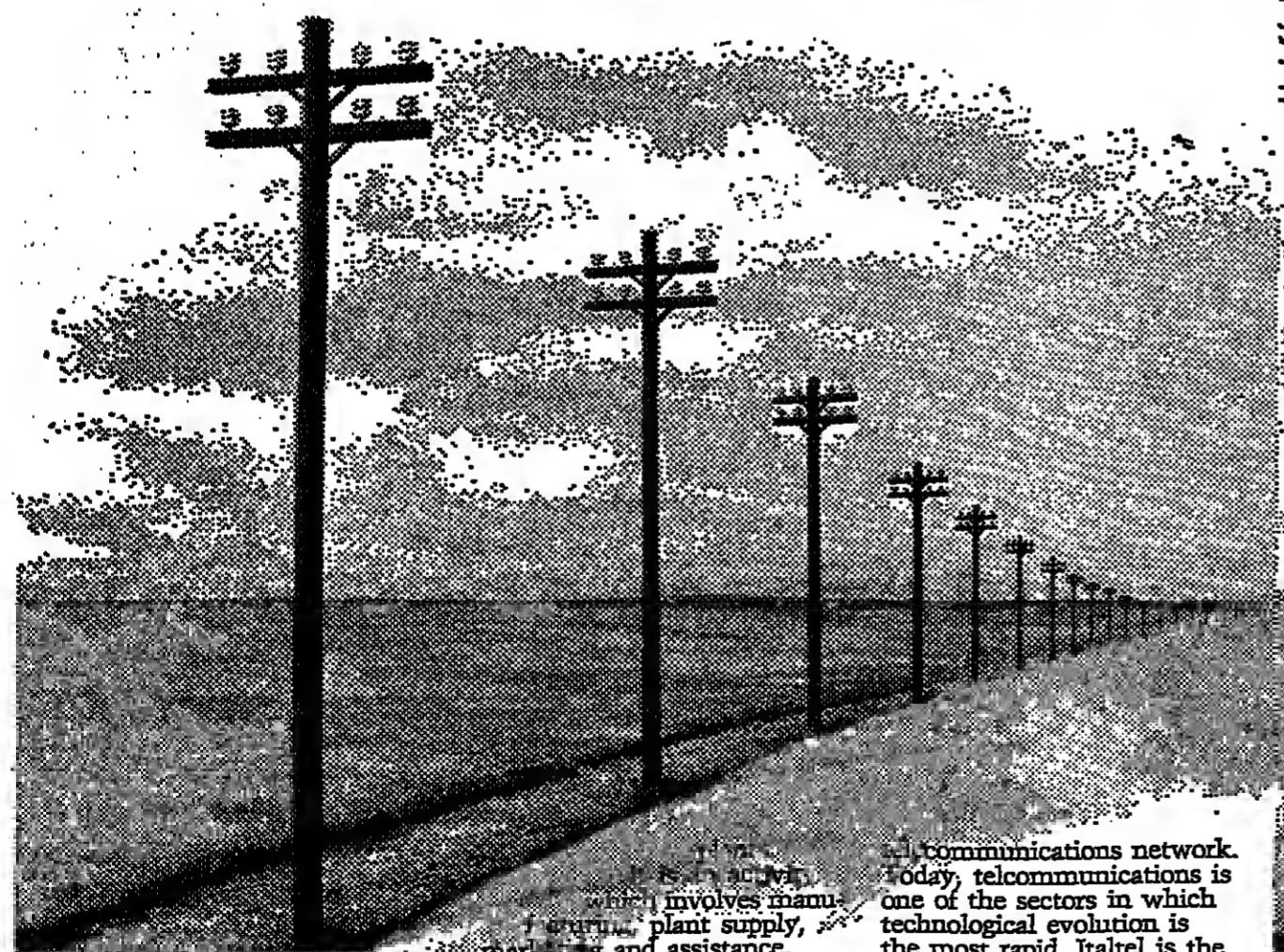
Prime Minister: Amintore Fanfani (DC)  
Foreign Minister: Emilio Colombo (DC)  
Interior Minister: Virginio Rognoni (DC)  
Treasury Minister: Giovanni Goria (DC)  
Finance Minister: Francesco Forte (PSI)  
Budget Minister: Guido Bodrato (DC)  
Defence Minister: Lello Lagorio (PSI)  
Industry Minister: Filippo Pandolfi (DC)  
State Shareholders Minister: Gianni de Michelis (PSI)  
Labour Minister: Vincenzo Scotti (DC)  
Foreign Trade Minister: Nicola Capria (PSI)  
DC: Christian Democrat PSI: Socialist Party

## Sig Fanfani's Government is expected to go on until June 1984

June 1981, as a result of the impasse caused by the inconclusive general elections of 1979. Those elections left the Christian Democrat vote steady at 38 per cent, but saw the Communist vote decline to 30 per cent and the Socialists with almost 10 per cent enough to be indispensable in coalition building but not enough to satisfy the ambitions of the Socialist Party leader, Sig Bettino Craxi.

Sig Craxi would probably like to make the Socialists the moderate Left-wing alternative to the Christian-Democrats, replacing the Communists. The prospect in a long way off, but he has brought the party nearer the centre of the ideological spectrum (it dropped the

## Where will the swallows rest when Italtel changes the telecom munication network?



Question: What can Italtel do for the Italian telecommunications network?

Answer: Everything.

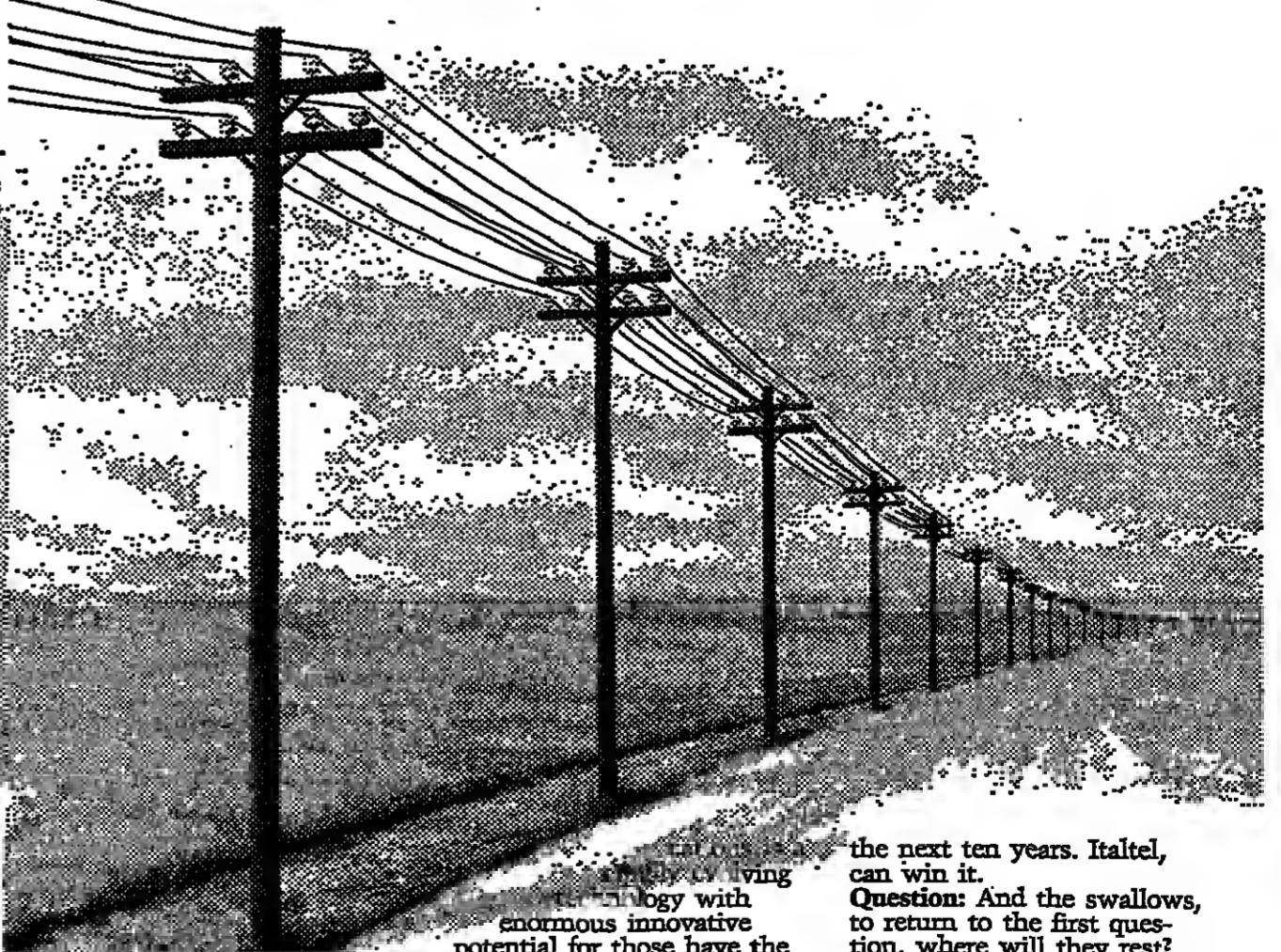
However banal it may seem, it happens to be the truth. Italtel is engaged in communications, transmission, telematics, providing turn-key

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the next ten years. Italtel, can win it.

Question: And the swallows, to return to the first question, where will they rest?

Answer: When everything is modernized and efficient the swallows will return to the rooftops. Because telecommunications offer a more humane future, not Orwell's nightmares.

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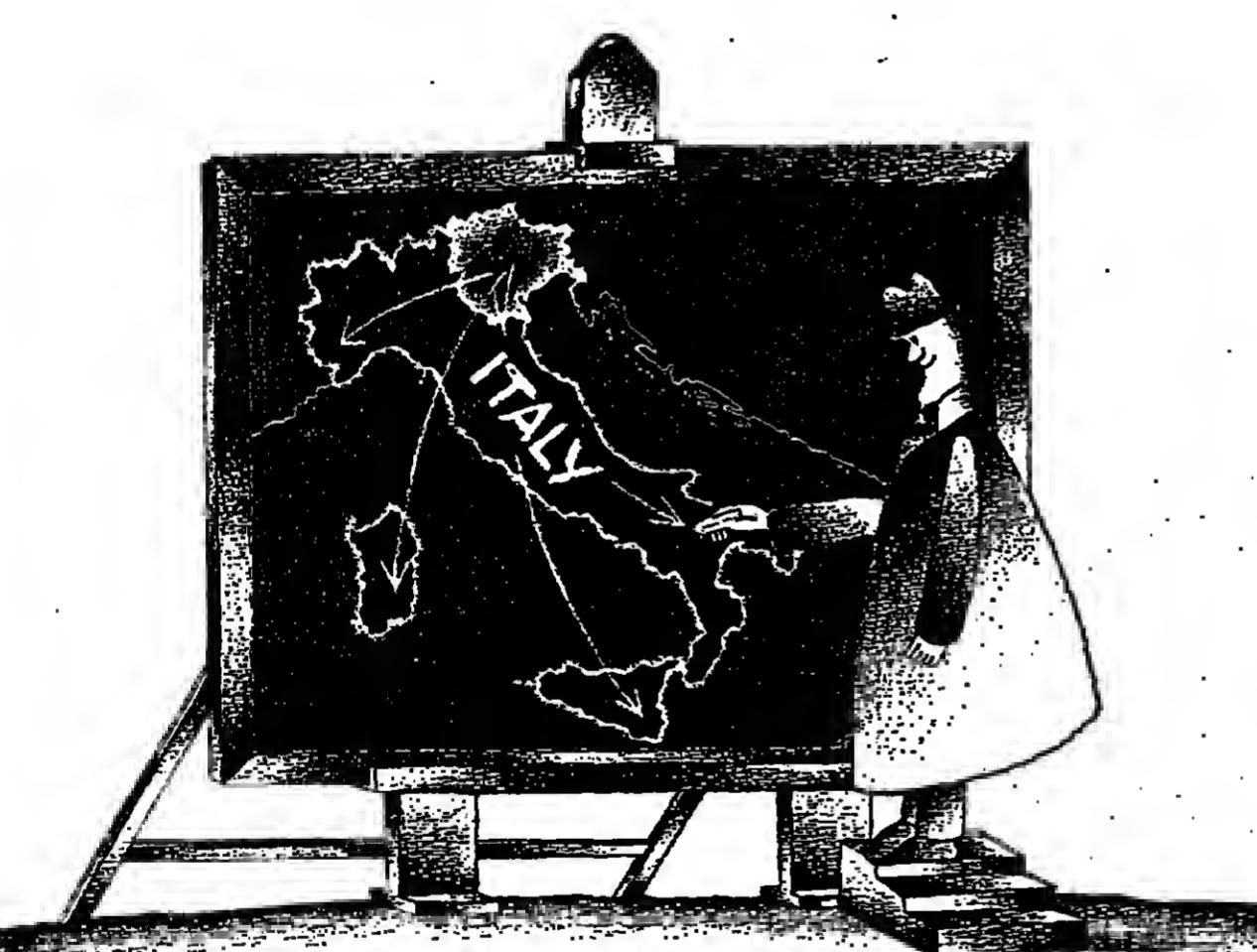
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## ITALY IV

### Positive signs for the energy planners

FALLING oil prices and a new step forward in Italy's nuclear building programme, combined with a continuing downturn in electricity consumption, are all positive signs for the country's energy planners. But these benefits could be short-lived if the present euphoria shakes the long term objective of making Italy less dependent on oil as its major energy source.

At present 88 per cent of its primary energy needs are supplied by oil. The aim is to reduce this to 50 per cent by 1990.

The signs are that there will not be a return to the dark days two winters ago when ENEL, the state controlled electricity utility, started a crash energy saving campaign and a trial nationwide electricity rationing programme.

Critics say that ENEL was alarmist and that rising electricity prices, together with a fall in industrial production, would have led on their own to a drop in electrical consumption. It looks as though they are being proved right, with consumption down 1 per cent in February over the same period the previous year and down 3 per cent in January. Most of the fall was in the northern industrial cities.

However a turnaround in the trend is expected when industrial production picks up. Furthermore ENEL's pricing structures are too fragile to promote large savings in electricity consumption. These are subject to government approval and planned price increases were suddenly revised downwards a few weeks ago when the Government had to give in to heavy pressure from the unions.

Increasing electricity production is therefore the only logical long-term solution to Italy's needs. How this should be achieved has been under debate for the best part of a decade.

Increasing natural gas imports

The details of the numerous energy plans have changed considerably over the years but the principles have remained much the same. The first has been to increase nuclear power, the second to increase natural gas imports, the third to encourage research into alternative and renewable energy sources such as solar, wind, hydroelectric and the fourth to convert oil to coal powered stations wherever possible.

The nuclear power station building programme ran into difficulties from the start. The debate over the choice of nuclear reactor—boiling water or pressurised water—was complicated by fierce battles between the state controlled and privately owned sectors of the electrical engineering industry for the largest slice of the nuclear cake.

These problems have now been turned out in favour of the state sector and the Western world's pressurised water reactor.

Opposition from local ecologists and conservationists bodies, which has held up the sitings of nuclear power stations for years, is also on the wane. This is partly because the promise of industrial jobs at a time of high unemployment looks very attractive and partly because the Nuclear Government has just passed a new law which allows the Central Government to impose its siting requirements on local authorities when necessary.

The way is now clear for the siting of three 2,000 Mw nuclear power stations—a far cry from the 20,1,000 Mw stations planned in the mid-1970s—which it is optimistically hoped will be operative by 1990. Two potential sites have been put forward in Piedmont, one in Lombardy and two in Puglia. The three choices must be made by the end of 1984.

Increasing natural gas imports

have been held up since the price negotiations began.

The final terms of the Algerian agreement will certainly have an influence on the course of negotiations with the Soviet Union for their natural gas supplies. Italy has an unratified technical agreement with the USSR for supplies via the Siberian Pipeline.

With oil, nuclear and gas prospects all looking brighter for Italy, coal is looking increasingly expensive by comparison. Projects for coal-fired power stations may now be revisited where possible.

But it will be difficult to drop plans for two large coal-fired stations at Brindisi and Gioia Tauro, two job-hungry areas in the south which have seen promises of chemical and steel jobs vanish numerous times in the past 10 years.

Mary Venturini

Ian Hargreaves outlines the controversial state pensions system

### How a woman of 29 became a pensioner

QUOTE WITHOUT warning, one day in January, Emanuele Cofio, a 52-year-old school janitor in Friuli, Northern Italy, became famous.

That was the day an Italian newspaper discovered that Signora Cofio had recently joined the ranks of Italy's 13m pensioners.

Soon newspapers all over the land were printing photographs of pretty Italian girls, all of them smiling, as they told of their good fortune in qualifying, as state employees, for their retirement pension.

In Italy, state employees can retire after 14 years, six months and one day, but since women can also count their years at university as employment, many are able to qualify on pensions not much lower than their salaries in work in their late 20s or early 30s, even though it is far from clear how many in practice have taken up the option.

"If I wanted to I could become a pensioner with a difference of only £50 a month to my salary," says Lucia Vitali, a young professor in the Institute of Actuarial Science at Rome University.

From the point of view of the authorities, the scandal of the youthful pensioners has however proved quite useful at a time when a campaign is being waged to educate Italians about the formidable costs of the welfare state which seems to have been created in large measure by political accident in the boom years of the 1960s.

Today, readers of Italian newspapers are constantly lectured about the fact that social security generally is not a question of the country's GNP but that the deficits now being forecast by the luckless Istituto Nazionale della Previdenza Sociale (INPS), which administers the various pension schemes, are big enough in their own right if not actually to sink the Italian ship of state at least to put it in engine room difficulties.

With a public sector deficit of over £7,000bn (£49.3bn) and climbing, social security expenditure has entered the centre of the debate about the management of the Italian economy. INPS ended last year with an accumulated deficit of £12,766bn (£15bn) and is forecasting that this will rise to £33,704bn this year unless preventive action is taken.

In many respects, of course, Italy's pension problems are the same as those in Britain, France or Germany, where a rising proportion of old people and of unemployed people in the population is increasing the demands placed upon the social security contributions of those in work or, less directly, upon the state

#### THE ITALIAN PENSIONS BURDEN

	1981				1982	1983
	number (m)	cost (bn)	number (m)	cost (bn)	number (m)	cost (bn)
Old age .....	5	18,336	5.1	22,464	5.2	27,808
Invalidity .....	5.35	15,622	5.2	18,260	5.2	21,832
Dependent survivors .....	2.5	5,604	2.6	7,014	2.7	8,082
Total.....	13.8	39,564	13	47,739	13	58,384

Source: INPS (1981-82 figures provisional, 1983 figures forecasts).

The fast rising cost of pensions is a serious threat to government finances

to those above a certain income, to make the contributions pattern more equitable and, of course, to review definitions of invalidity.

All of these proposals, however, face enormous difficulties, although Sig da Carloni argues that if only the bureaucracy is sorted out it will at least force ministers to face more directly the spending consequences of their conservatism in the face of the inheritance of past years of patronage.

Employers have an obvious stake in making progress since Italian non-wage labour costs are among the highest, proportionately to income, in European industry. Even the unions, fresh from their concessions on the scala mobile for those in work, may be prepared to see some tightening up in social security, where indexation remains at the old, generous levels.

As ever, though, there is a tendency in the middle of the sombre atmosphere created by the likes of Signora Cofio to over-react.

Not many of the newspaper stories have pointed out that the invalidity pensioners, about 70 per cent are over normal retirement age (85 for women and 60 for men) and are drawing disability pensions purely because this type of pension requires a less consistent record of employment and social security contributions than do old age pensions.

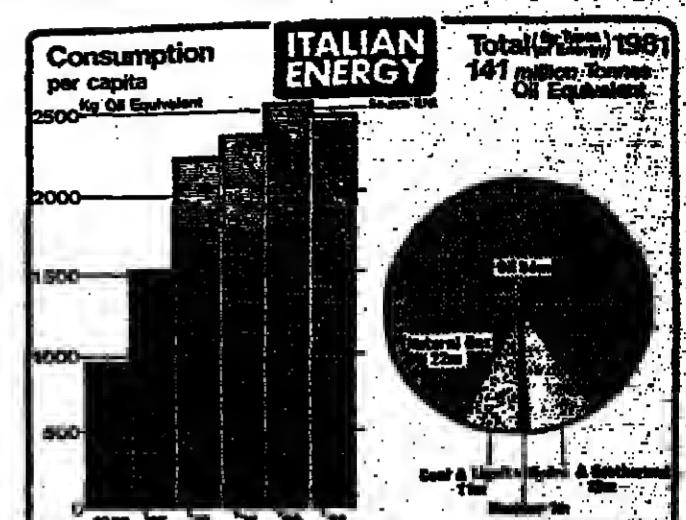
It is also true that the number of disability pensions has been falling since 1978 and that although Italy's overall social security budget is rising it is not rising all that much more quickly than inflation. In 1978 social security consumed 20.6 per cent of GNP, compared with 22.9 per cent in 1981.

Apart from baroque and characteristic ornamentation at the margins, the Italian welfare state problem is not in essence different from that in other countries. Indeed indexation of benefits at a time of falling real resources is a problem almost everywhere, as is the demographic outlook.

Italians, however, may be less used to the public issue of the pensions gap. But in so far as their problem is special, it is so chiefly because of the context in an economy with a relatively very large public sector deficit, even if the growth in that deficit owes more to industrial adventures than to social ones.

Without economic growth Italy, like the rest of western Europe, has little option but to tighten public spending on all fronts.

The idea of disability in the Italian Social Security System, like Vitali, Vitale, and others, seems austere.



The second oil shock has limited Italy's energy consumption but the country is still far more dependent on imported oil than other major European countries

FOREIGN TRADE IN ENERGY SOURCES (L.bn)					
Imports .....	15,795	23,697	24,225		
Exports .....	4,397	5,872	5,641		
Trade balance .....	-11,398	-18,225	-28,114		
of which oil .....	-9,855	-17,572	-23,354		
Energy imports as % of total imports .....	72.8	72.8	72.5		
Energy exports as % of total exports .....	6.0	6.0	6.6		

Source: ENI

The energy import bill was disastrously hit in 1981 by the 40 per cent rise in the dollar, in which oil is priced

has also proved more difficult, than anticipated, in the mid-1970s. The engineering problems presented by the Trans-Mediterranean Pipeline from Algeria across the Sicilian Channel and the Messina Straits in mainland Italy have been matched by the difficulties met during negotiations with the Algerians on a price for the gas.

Regardless of strong opposition from ENI, the state-controlled hydrocarbons conglomerate and from various political parties, the Italian Government has decided to pay well over the market price—\$4.61 per million British thermal units—but has got Algerian agreement to let it take a little less gas than originally planned in the first three years. The two sides have agreed to renew the contract for three years and Algeria should soon unlock a number of industrial contracts with Italian companies, all of which

have been held up since the price negotiations began. The final terms of the Algerian agreement will certainly have an influence on the course of negotiations with the Soviet Union for their natural gas supplies. Italy has an unratified technical agreement with the USSR for supplies via the Siberian Pipeline.

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Mary Venturini

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Banca Cattolica del Veneto

## Economy

## ITALY V



*Hugh Routledge*  
Women are an important part of the factory workforce in northern and central Italy. On the left, diesel engines are assembled for agricultural machinery at the Lombardini plant in Reggio Emilia; on the right, components on printed circuit boards are mounted at a Milan factory belonging to Italtel, the state-owned telecommunications manufacturer.

Economic prospects are improving reports James Buxton

## Well placed to benefit from the fall in oil prices

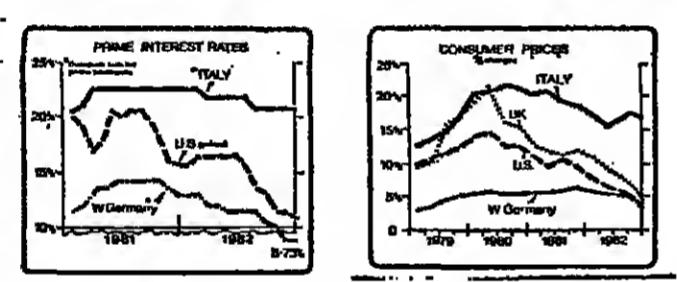
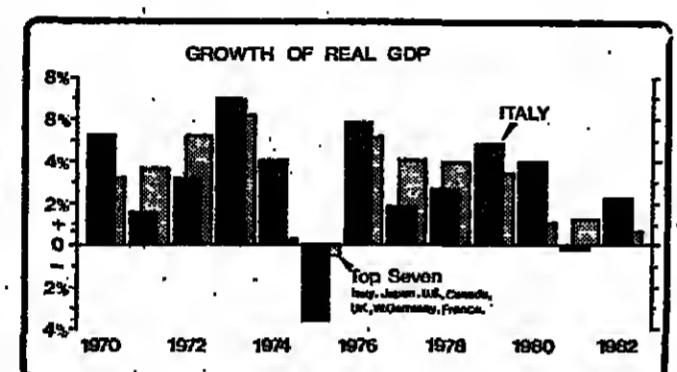
IT LOOKS as if the fall in oil prices is going to give Italy a small but badly needed break after two years of recession. It ought to permit a reasonable improvement in the balance of payments and if the economies of other major Western countries expand, it should pave the way to a little export growth.

But will the drop in the oil price also give the Government an excuse once again to postpone making the basic reforms in public spending, the high level of which is weakening the Italian economy and condemning it to a high inflation rate? The first predictions for next year's public sector deficit are so alarming that it is just possible that something may at last be done.

Italy is well placed to benefit from the fall in oil prices. It meets a higher proportion of its energy needs (two-thirds) from imports than that any other major industrial country and it has big markets in the other Western European countries, notably West Germany, which the Italians believe are ripe for expansion this year. This should far offset the expected decline in Italy's sales to the Opec countries.

If the expected upturn in the rest of the industrial world occurs, Italy ought this year to balance its current account balance of payments deficit from the 1982 level of about L7,500bn according to Dr Carlo Ciampi, the Governor of the Bank of Italy. The economy is in no state to be allowed any relaxation of the tight restrictions on internal demand.

This is because Italy has made only the slightest of adjustments to cope with the second oil price shock, the dollar shock and the world recession. It still has a very high inflation rate (16.4 per cent in February), its public sector deficit amounted last



FOREIGN DEBT (\$bn)		GOVERNMENT FINANCE	
1980	1981	Public sector borrowing requirement (% of GDP)	Public sector borrowing requirement (% of GDP)
Private loans ...	12,383 17,943	34,248 15.3	37,138 10.9
Public loans ...	11,192 15,239		
Official monetary institutions ...	1,138 1,066		
Total .....	24,712 34,233	71,000	10.5

Italy usually has faster growth rates than the other major industrial countries except Japan. But inflation is consistently high and the enormous public sector borrowing requirement has lately caused very high interest rates. Instead of the Government making painful cuts in consumption, the balance of payments deficit has been financed by heavy foreign borrowing.

From spring 1981 to the middle of 1982 the only serious shooting every time and rising from 1.5 to 15 per cent of GDP in two years. Almost all government spending goes in some way to fund consumption, so that the authorities have had to permanently try to damp down the effects of this motor for expansion, while trying to fund the deficit, thus draining the private sector of credit and forcing up interest rates.

The recession has affected Italy much less than other European countries. Workers were mainly redundant instead they are put on to state-assisted layoff, drawing almost full wages at immense cost to the state. Unemployment has passed the 2m mark—9 per cent of the workforce—but this is a most unreliable indicator.

The highly flexible nature of employment has enabled the recession to be absorbed with fewer social problems than in say, Britain. Wage rises still outpace the cost of living. Car sales rose in 1981 against 1980, and fell only 3 per cent in 1982 and last Christmas, as commentators spoke of economic catastrophe, Italians gave each other more conspicuously lavish presents than ever.

However, the other side of the coin has been low investment because of inflation and high interest rates, and a very slow rate of restructuring of the heavily industrialised state sector. Only now is the Government seriously considering cutting capacity in the heavily loss-making state steel sector, while a serious rationalisation of the chemical industry only really began last year. The adjustment of Italy's vast oil refining industry to market realities has been a long drawn-out process. Under its European trading partners. Under the latest re-alignment agreed this month by EMS members, Italy has devalued the lira by a further 2.5 per cent.

Almost nothing was done to tackle earlier.

### The recession has hit Italy less than other European countries

to do so under the "divorce" between the two institutions which was formalised in 1981.

As a result, the Treasury exceeded its borrowing limit with the Central Bank (set at 14 per cent of the monthly spending). It had to go to Parliament in January to have a bill passed enabling it to exceed the borrowing limit by £8,000bn for one year.

On all previous occasions since the war when the Treasury

had looked like running out of cash the Central Bank had let the Government off the hook by buying its paper: the action of Dr Ciampi, the Governor, this time set an important precedent as well as provoking threatening calls for the annulment of the "divorce" from some government ministers.

The colossal deficit is partly the result of expensive social legislation passed in the 1970s to impose an elaborate and bountiful welfare state on top of a highly inefficient bureaucracy. Now pensions, the health service and social security, all rising in cost as a result of inflation, an ageing population and the effects of recession have become intractable items of expenditure, declared almost untouchable by the politicians. The 30 per cent of government spending that is transferred automatically to local authorities is protected to another titbit.

Faced with these political facts both the Spadolini and Ciampi governments have only nibbled a little at spending, concentrating mainly on raising revenue from taxation and charges for state-provided services. So the proportion of GDP accounted for by government revenue has gone up by 4 per cent in a year, pressing hard on the Italian tax-payer and consumer, distorting the economy and holding up the fall in inflation.

The present government, with Sig Giovanni Goria at the Treasury, has acted firmly to try to keep this year's deficit down to the same level as last year's outturn, £71,000bn, introducing two sets of highly unpopular decrees at the beginning of the year and acting with unaccustomed speed earlier this month in response to signs that even if all the decrees are approved in full by Parliament, which is unlikely, the deficit will still overshoot.

The Government also achieved the agreement reducing the indexation of the scale mobile wage indexation system which, though it will not have a great effect on inflation, will help hold down labour costs and has set an important psychological precedent in breaking the tradition of unquestioned indexation.

The deflationary effects of the measures, assisted by the oil price fall, should allow the decline in the inflation rate to resume in the second half of this year. The rate should reach an average for the year of 13 per cent, with 10 per cent the target for the following year. Only when inflation comes down will there be a big fall in interest rates: prime lending rate is currently 20 per cent.

However, that does not mean that Italy will be out of the wood. Despite the capacity of the economy to make astonishingly fast turnarounds, there are also signs that this year's public sector deficit will be even larger than this year's—with the all too predictable results of inflationary pressure, very expensive money and the direction of resources into consumption instead of investment.

Several of the measures so painfully imposed this year will not apply next year, while tax reductions given this year to protect workers' gains face a drag will only take full effect on revenue next year. Tax revenue will anyway fall as inflation declines. Opportunities for raising more revenue without doing more harm than good are dwindling.

At a series of the times that the Government is already issuing warnings about next year, but will bite the bullet and make serious cuts in spending in the areas that have

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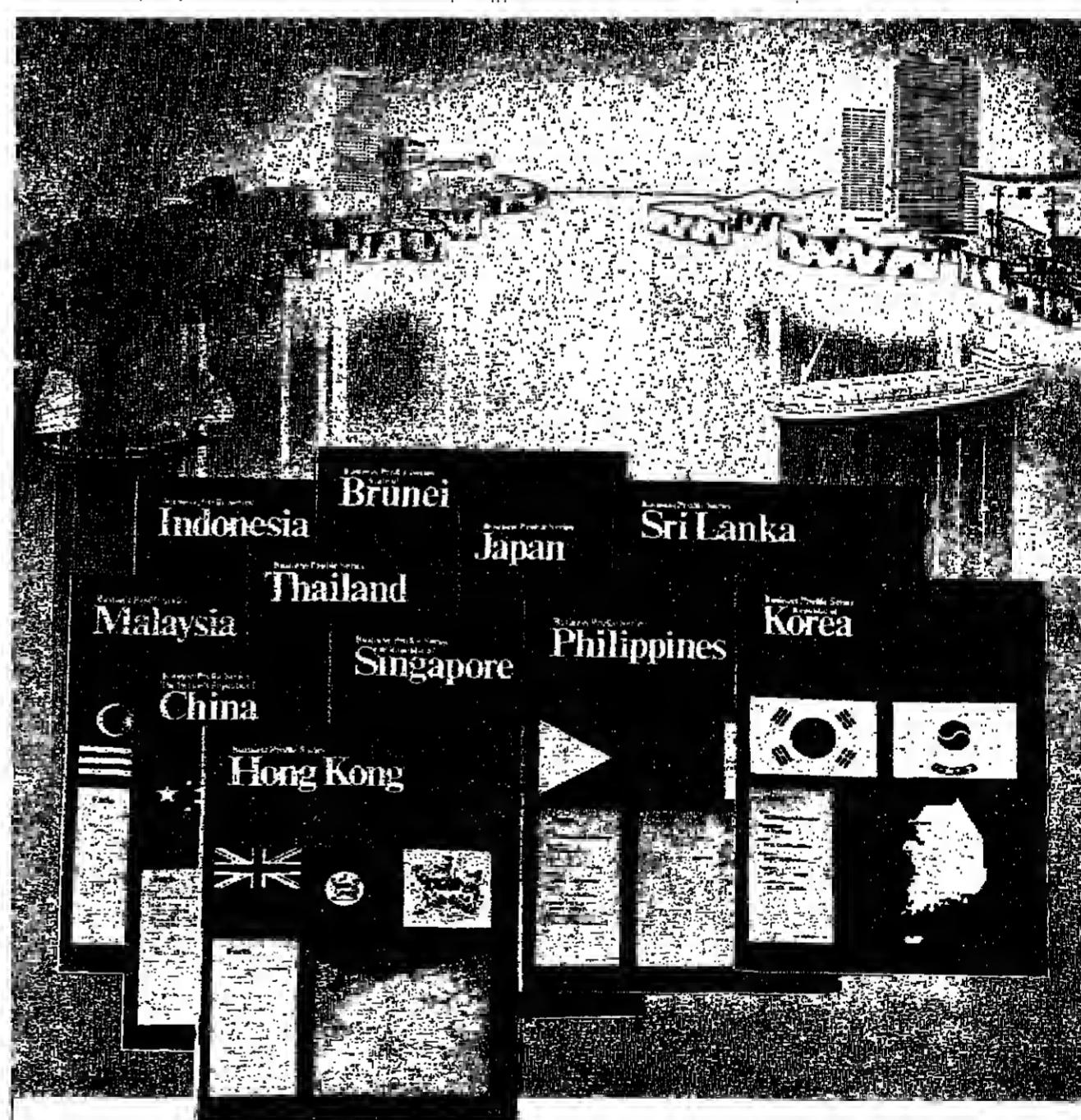
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This is the date Nuovo Banco Ambrosiano was established by seven of Italy's prime banks\*, who subscribed to its share capital of 600 billion Lire (approx. U.S.\$ 428 million) fully paid-up. The combined balance sheets of the seven banks total more than 100,000 billion Lire (approx. U.S.\$ 71,000 million)—a significant figure which testifies to the importance of this event in the history of Italian banking. Nuovo Banco Ambrosiano controls two important banks which operate in the North of Italy: Banca Cattolica del Veneto, Vicenza and Credito Varesino, Varese. With these banks, total deposits of the Nuovo Banco Ambrosiano Group come to more than 7,000 billion Lire (approx. U.S.\$ 5,000 million). Full banking service is assured with its 360 branches. Although these are mainly located in northern and central Italy, their operational capacity covers the entire country. Abroad, customer's needs are met thanks to a global network of over 1,600 correspondent banks in 147 countries.

\* Banca Agricola Commerciale di Reggio Emilia, Banca Nazionale del Lavoro, Banca Popolare di Milano, Banca S. Paolo - Brescia, Credito Romagnolo, IMI - Istituto Mobiliare Italiano, Istituto Bancario San Paolo di Torino.

**NUOVO BANCO AMBROSIANO**  
THE NEW BANK ESTABLISHED BY BANKS.

## ITALY VI

A look in detail at two Italian cities and their surroundings: Reggio Emilia in the north, a rich centre of small and medium-sized industry, and Matera in the south, in a largely agricultural area.

## How Reggio Emilia shows the way

**REGGIO EMILIA**, on the southern side of the Po Valley in Emilia Romagna, is a paradox, which most other Italian cities would like to copy.

The Communists have more than 50 per cent of the popular vote but workers are nowhere to be seen on the flag-stonied streets. The city has one of the highest standards of living in the country and its prosperity appears to be all but immune from the recession.

Of the area's traditional products only the building and ceramics industries have been seriously hit. Youth unemployment is worrying, but less so than elsewhere because of the large number of part-time and temporary jobs available.

In the past Reggio has been a byword for dynamic small engineering industry, especially farm machinery. Local companies like Lombardini, Ruggerini and Maxmara are internationally famous. However, the average Reggio business still employs less than 50 people.

Local businessmen exude an extraordinary confidence. Nowhere is this more evident than at one of the main local banks, the Banca Agricola Commerciale, which has attracted national attention as part of the seven-bank pool that took over the collapsed Banco Ambrosiano.

The company's pride and joy are its cheese deposits where wholesalers leave the golden grana cheese—the Reggian equivalent of parmesan—they have bought from local farmers. The bank's staff of technicians guard and attend to the grana while it matures and clients obtain credit according to how many cheeses are in their account.

Touring the bank's largest warehouse at Quattro Castella just outside Reggio, one is immediately reminded of how agriculture and the local engineering industry are complementary; even the ingenious machines which pick up the cheeses, clean them, and dust the shelf underneath, are made by local companies.

There is a high degree of compatibility, too, between the grana, or Parmigiano Reggiano as it is formally known, and the robust, sparkling Lambrusco red wine which is a speciality of the region.

### Receptive

Its 500 members have the use of a modern press—with all the machinery once again made by local companies—and even of a "wine pump." This latter works on exactly the same principles as a petrol pump and enables tanker lorries to be filled rapidly.

Despite their receptiveness to innovation, the co-operative workers are vehemently opposed to the idea of selling wine in that as is now allowed under Italian law—the local government's "grinta"—the much prized Italian quality of gumption and guts rolled into one.

Lombardini, one of the leading engineering companies, sells 78 per cent of its output of

small diesel engines for use in agricultural machinery and small tractors. Following the Emilian model of economic development, the company still relies largely on self-financing—using family income and issuing few dividends. The company is alert to technological change elsewhere and engineers in its research and development department can be found taking apart engines made by Japanese competitors.

the local market and has a high degree of brand loyalty from the consumer.

There are several historical reasons for the success of the Communist Party in Reggio: a tradition of militant agricultural workers has resulted from resistance to Fascist gangs in the 1920s; the war-time resistance of 1943 to 1945 left the PCI (the Communist Party) the only well-organised party in the area; and the retaliatory purges in the late 1940s and 50s of Communist trade unionists forced many to set up on their own, and in the process helped create today's framework of small industries.

On the whole the industrialists seem to prefer the PCI to the co-operatives. There is a feeling that the party has deliberately held off from industrial agitation since the early days of small entrepreneurs.

Emilia Romagna's prosperity is based on a training ground of the area's small entrepreneurs.

In the past two years exports

have fallen, short-time working

and the labour force slumped but Sig Mauro Bodo, the managing director, appears relatively unfazed by the recession.

As is so often the case in northern Italy the overall impression is of a high degree of efficiency with far fewer tedious wrangles with slow-moving

bureaucrats than in Rome or the south. At the same time Reggio seems to have avoided the pitfalls of the giant industries in the industrial triangle of Genoa-Milan-Turin.

There are fewer social problems than in the big northern cities. Immigrant Egyptian and other North African labour is used for seasonal work in farming but is highly disciplined, duly returning home at the end of each harvest.

Local industrialists generally seem content. Apart from the perennial request for lower inflation and interest rates, they ask nothing more from the central government. They seek help with marketing Italian products abroad, declaring that the present Institute for Overseas Commerce is inadequate.

Is there spiritual poverty in this island of well-being? The city government is energetically pursuing an ambitious programme of cultural events with such delights as free concerts in Reggio's centre. It paid tribute to the large number of pig farms in the area with an exhibition on the theme of the pig in Italian art.

The flat, slightly melancholy countryside surrounding the city recalls Bertolucci's Novecento—a film which showed the historical wealth of rural culture in Emilia Romagna which is also part of life in Reggio Emilia.

John Phillips



Achille Marzocchi: he says his business survived the union agitation of the 1970s by becoming an international supplier.

**Tailor who grew on smallness**

AT FIRST sight Achille Marzocchi does not appear to fit into the usual mould of Reggio Emilia's entrepreneurs. Businesses from the city are generally small operators, with not more than a few dozen employees and limited capital resources.

Maxmara, Sig Marzocchi's textile company is, however, one of the largest producers of ready-to-wear women's clothing in Italy. It had a turnover last year of £17.73m (£11m).

And while many owners of small firms still live in relatively humble accommodation, Mr Marzocchi that often the reverse is true. He lives in a three-storey apartment in local engineering companies. Sig Marzocchi inhabits a sprawling 17th century castle perched at the foot of the Apennines. He hires, keeps uniformed servants and has a vast collection of modern painting and sculpture including, it seems, works by virtually every major 20th century European artist, from de Chirico to Henry Moore.

Despite these seeming contrasts with his peers, however, Sig Marzocchi began his career modestly in a job selling the region's Grana cheese. His next venture, for which he drew on what he learned from watching his mother work as a local seamstress, was to set up a small tailor's workshop.

Today Maxmara still fits a model of moderate development based on small companies that are heavily export oriented, flexible and technologically innovative.

Sig Marzocchi says it was only by breaking up his textile empire into small plants that he survived the great wave of union agitation which swept through the region in the 1970s.

Independent

The philosophy was to wage a kind of guerrilla war on the unions and avoid direct confrontation with their big divisions, to divide up the business into smaller factories and manage them in an independent way so that the workers of one factory were only concerned with that place and not the whole, he explains. This is what Father practiced by many Italian emigrants.

Although Sig Marzocchi aged 55, has earned a reputation in the Italian press for what is seen as union-bashing he now seems to have reached a modus vivendi with the CGIL, the Communist-dominated trade union federation to which most of his employees belong. For example, the union no longer actively opposes his firm's cutting of 60 per cent of its production of local work-shops and has accepted the use of computers and the cutting of cloth, the design of the 2,000 new lines Maxmara puts out every year, and in the company's storage department.

Some 40 per cent of production is exported: to Benelux, France and West Germany, where the company has its own subsidiaries, but also to Britain where Maxmara does business through companies such as Harrods and Selfridges.

Sig Marzocchi is known to be a considerable shareholder in both the Credito Romagnolo and the Banca Agricola Commerciale but says he still achieves outside financing of his own companies.

"We need a lot of working capital—to pay for textiles, to pay stylists, to give credit to the clients—but I could only realize that if the clients because we did not have the money on my books," he says. "Fortunately we do not have cash flow problems."

Robert Fox

Hugh Rousebridge  
The abandoned cave houses of Matera, in which much of the population lived until about 30 years ago. Now some of them are being refurbished as homes, shops and restaurants

## Matera—a meeting of the old and the new

**THE CITY** and province of Matera in the south of Italy present a strange contrast between ancient poverty and modern prosperity. The city is built on a ravine riddled with caves. Until 30 years ago it was infested with malaria and bed one of the filthiest dwellings in Europe. The province was one of the poorest and saw waves of migration from the land in the late 1950s and 1960s, to Germany, Switzerland, Piedmont, Lombardy and Emilia.

By 1979 Matera Province had the highest per capita income of any province in the Mezzogiorno (the south), higher even than that of Rome. Intensive horticulture along the Ionic Coast, and the new chemical and fibre industries in the river valleys brought new jobs.

In Matera City there has been much improvement too. Cave dwellings housing about 1,000 people are being refurbished and shops, small workshop industries and restaurants are being built. "The source of our shame until 30 years ago has become a business and tourist asset. It is cheaper to repair the caves than build new apartments," says local businessman Mario di Troia.

Two years ago the sky showed every sign of mini-boom but now there is recession. The chemical industries are temporarily shut down and the bottom has dropped out of the strawberry market, the leading crop from the coastal farms.

In 1982 there was a 13.5 per cent increase in unemployment to 15,350 with 4,487 school-leavers jobless. The population of the city is 51,000 and there are about 150,000 people in the province.

Most of the older people in Matera are still tied to the land, drawing meagre state pensions and Braccianti workers employed for clearing the soil and woodland. This makes it hard to calculate the unemployment level.

The men still go out at dawn in the summer to harvest olives, the strawberries and grapes from the tiny plots of land scattered along the hills. "Sometimes they have to travel half a day or a day to get to a small piece of land," says the Mayoress. "It is very difficult. Not many of the younger ones want to inherit this kind of life."

Carlo Levi's first piece of writing, Grassano—"white on the top a desolate hill, like a little Jerusalem in the solitude of a desert"—presents a more open aspect than Alieno further to the west enclosed by the high mountains skirting the Bradano.

About 30 per cent of the houses

were damaged by the 1980 earthquake which sent shocks along the high ridges of Basilicata.

Alieno is much more accessible than when Levi went there in 1935 as a compulsory exile from Turin where he had been arrested for anti-fascist activities.

The Li.Sba spent on repairs of

interior's emergency programme has given the building trade in Grassano a shot in the arm. Grassano has about 600 unemployed, nearly 10 per cent of the population of 6,125. Building and the land are the only real employers.

Land is still held in small pockets like that at Aliano. About 4,000 hectares are split into 1,000 holdings.

Unlike the peasants of Levi's book, Dottore Nicolo Vignola, the mayor, says most of the villagers of Grassano are believing Christians, either Catholics or Evangelicals.

"I suppose I do believe in the future," the mayor says. But a lot is going to depend on whether they can revive the chemical plants in the valley and continue the modernisation of agriculture."

So far there has been little reverse migration from the north of Italy. But that could pose a threat in the future. For the moment the main preoccupation in Grassano is rebuilding the earthquake-damaged houses which Sig Vignola says will take at least 10 years.

The surprising thing about both Aliano and Grassano is the landscape and society described in Levi's book. The Mayoress of Aliano says that the Podesta's distant, fractious and quarrelsome neighbours, the Catena, Magione, Cusciana, still live in Aliano.

She herself remembers as a schoolgirl meeting Giulia la Santarcangelo, the witch who was Podesta's housekeeper. "Even then she was quite striking, with over 50. She had beautiful, regular teeth, was much taller than most round here and had wonderful, long black hair."

None the less, the land reforms breaking up the latifundia (estates) in the 40s and 50s and the funds poured in by the state to regenerate the region have improved the conditions of the peasants considerably. Though the next £350m programme of the Casse dei Mentrezzini has been delayed by the Government, there is now a network of roads connecting the outlying communi. More land has been irrigated.

There are 8,000 tractors in the province, and 5,000 motor vehicles and barrows. "They all have little tractors now," said the Mayoress of Aliano as we talked in her office. Dusk was falling and the men were coming in from the fields, with small donkeys, mules, the light brown light draft horses. About 20 or 30 passed the window of the Municipio. Not one was driving a tractor.

The Li.Sba spent on repairs of

the Ministry of the

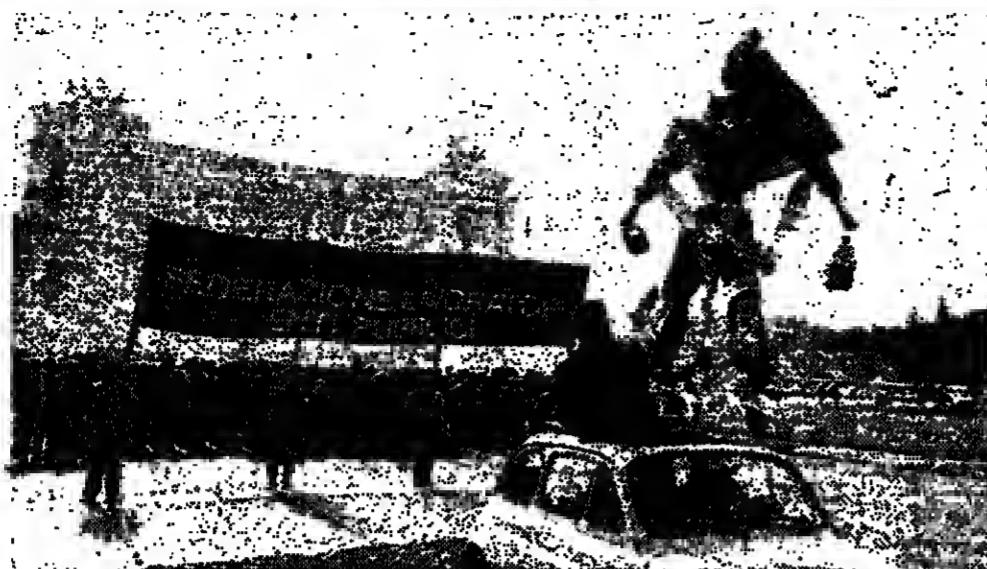
J.P.

## Economy

THE LABOUR MARKET		
	Numbers employed (millions)	Unemployment rate (per cent)
1976	28.3	7.3
1977	28.7	7.7
1978	29.9	7.6
1979	28.8	8.4
1980	28.7	9.2

Source: Istat

Unemployment is still rising but even these figures do not tell the full story: many more workers are on almost permanent State-subsidised lay-off under the new integrated scheme. Right: public sector workers march through Piazza Venezia in the centre of Rome in support of their wage claims in the current three year contract negotiations.



The scala mobile deal still dominates labour affairs

## All set for the next test

ITALIAN LABOUR affairs last year were dominated by the eight-month struggle between employers and unions over the future of the scala mobile system of wage indexation.

The settlement, signed after strong intervention by Sig Vincenzo Scotto, the Labour Minister, will reduce the benefits of indexation by between 15 and 18 per cent a year, depending upon whose interpretation of the small print finally takes hold. Italy's national contracts in each industry are renegotiated in the coming months.

The deal, however, has already been hailed as a victory by the employers. "It is certainly historic in its innovation," says Professor Taddeo Franco, chairman, Vice-director-general for union relations at Confindustria, the employers' association. "The unions have practically accepted an incomes policy."

As everyone makes clear, however, the protocol signed by the unions and employers in January still has to be tested in the equally stormy bargaining chambers of individual industries, where, apart from the wage indexation components, several important issues will be worked out.

The list of items in the protocol requiring ratification in these contracts includes:

• Relaxation in the rules about hiring from labour exchanges, which will give employers the

chance to select their own candidates in the case of youth workers. For adult workers held will be selected by name, rather than the existing "by number" rule system.

• Money ceilings on annual wage increases in national contracts, agreed at levels fixed under the protocol.

• No company or plant level deals within the 18 months following each national contract. Contracts normally last for three years in Italy.

• New controls on absenteeism, including more freedom for companies to use doctors to make medical checks on workers and an obligation on workers to be at home certain hours of the days of their absence.

• New arbitration mechanisms for settling disputes.

• A reduction of 40 hours in the working year between 1984 and 1985.

## Absenteeism

Union leaders know they will have difficulty selling several of these items in the face of accusations from sections of the shop-floor workers about a betrayal over the cherished scala mobile. Especially sensitive, they say, is the issue of absenteeism, since official figures show that under the impact of the recession, absenteeism has in fact fallen considerably since 1979 (from 13.4 per cent of potential working days to 10.58 per cent).

The employers have not succeeded, however, in achieving changes in the system which since 1969 has allowed those absent through sickness full earnings.

From the employers point of view, the only negative item in the protocol is seen as reduced working hours, since the Italian working year is already the shortest in the EEC, with the exception only of Belgium.

On the basis of the agreement, Confindustria is now forecasting that the cost of labour will rise by 13.7 per cent this year, by 8.8 per cent in 1984 and 8.7 per cent in 1985. These figures are some way above the targets set by the Spadolini Government at the start of the renegotiation process, but represent a significant easing of the pressures which all but doubled labour costs in the 1978-1982 period.

With the scala mobile debate out of the headlines again, Italy will also this year have the chance to re-focus upon some of the more chronic problems of the labour market, such as youth unemployment, which several observers argue is moving towards boiling point.

Of the 2.1m people officially registered as unemployed at the end of last year, 1.6m were aged between 14 and 29, a quite large proportion of them university graduates. "In Italy, steady is not only stupid, it is dangerous," says Franco Ferrarotti, Professor of Sociology at Roma University. Prof Ferrarotti, who has done a good deal of research on terrorism, warns "unemployment really has played a major role."

"I don't see any way out of this so long as we have a frozen labour market. The victims are bound to be the new entrants, the young," he says.

Since 1980, industrial decline has caught up with Italy and total employment has tapered slightly downwards in the last year.

Given, however, the still quite large exodus from agriculture, the Italian economy is managing to generate service jobs, by no means all of them in the bloated public administration, at a rate which compares well with other European countries.

Another aspect of the labour market, which has been little researched and which is therefore not easy to explain, has been the influx into Italy in the past five to 10 years of about 1m foreign workers from North Africa and the Far East. These workers seem to have been absorbed into the dirty jobs in the big cities of northern and central Italy, fulfilling a role traditionally taken by migrant labour from the south.

What is clear, however, is that the 1980s will be harder than the 1970s for Italy on the employment front.

Labour costs have risen very sharply and according to some surveys, such as one carried out late last year by Dresdner Bank, Italy has the highest unit labour costs in the world. Certainly its non-wage labour costs, a function of its byzantine social security system, represent a high charge on industry, accounting for over half of total labour costs, compared with 41 per cent in Germany and 23 per cent in the UK, according to figures produced by the Swedish Employers' Confederation.

Confindustria, however, forecasts that growth in the services sector will continue to offset decline in the industrial and agricultural sectors, leading to a net growth of about 200,000 jobs in the next two to three years.

Professor Ferrarotti takes a gloomier view, arguing that the failure to address fundamentals will mean more black economy growth, with the result that Italy is "slipping out of contact with the rest of Europe." All the data about the country's economy is, he says, "biased and unreliable."

Others argue that the balance of payments deficit and the public spending burden pressurise a crash in output and employment. But for the moment, there is no doubt that from the employment standpoint Italy is in a very Italian way coping with the economic crisis as well as most countries in western Europe.

Ian Hargreaves

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Total deposits	1.710	+ 22%
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## Debate over interest rates becomes main banking issue

## Ambrosiano scandal eclipsed

ITALY'S COMMERCIAL banks are engaged in a rearguard action against the Treasury Minister to preserve the highest interest rates in the European Monetary System.

So far, however, despite inside help for Treasury Minister Sig Giovanni Goria from the influential Banca Nazionale del Lavoro—chief shareholder, the Treasury,

In those 18 months a near-20 per cent inflation rate and highly competitive Treasury bill yields triggered an unprecedented real decline in current account savings.

The problem facing the majority's efforts to cut rates is roundly round Professor Golfo, is not a lack of co-operation from the banks. "It is that at a certain point savers may stop saving."

The banks, who sit on some of the widest spreads between borrowing and lending rates in the industrial world, and whose overmanning and bureaucracy are horrendous, have few admirers even among their depositors.

But for the Bank of Italy, which has held the discount rate at a near record 18 per cent for the last seven months, the unwillingness to bow to the Treasury has cleared the way for a long desired reform.

Both industry leaders and the Christian Democrats' Socialist government partners have been vociferous in demanding lower bank lending rates to aid an economic recovery.

However, Dr Carlo Azeglio Ciampi, Central Bank Governor, more concerned with Italy's 18 per cent inflation rate and the underlying vulnerability of the Lira, has made clear in public and private that he sees little room for easier monetary policies.

In private conversations Central Bank officials hinted that the anti-inflationary corset, much resented by aggressive foreign banks for the ceiling it puts on their potential expansion, would be stripped away only if the Central Bank was sure the reform would stick.

"They don't want to take it off and then slap it back on six months later," one American banker commented. "Right now I'd say its 50-50 that they'll do it. A few months ago I'd have put it at 60-40 against."

Two factors favour the reform. One is the expected fall in inflation later this year under the combined impact of recession and low oil prices. The other, more directly, is the weakness of loan demand in recent months, due partly to the recession and partly to borrowing rates of up to 24 or 25 per cent for less than prime debtors.

Global figures are not available but most banks report credit growth so far this year has been well below the 14 per cent annual rate permitted by the "massimale."

With loan demand rising at least than the permitted rate, the Central Bank should be able to phase out its restrictions of 1981 and first half of 1982.

for the credit system, bankers say.

Meanwhile, with all eyes focused on the interest rate debate, Italy's main conversation topic for the past nine months has slipped, perhaps briefly.

The banking system appears finally to have absorbed the shock of the collapse of Banco Ambrosiano. Whether it has absorbed any lessons from it

88 creditor banks of the Luxembourg holding are to sue Nuovo Ambrosiano for almost as much again.

Meanwhile, Ambrosiano's liquidators and the Italian Government are still trying to squeeze from the Oltre di Religione, the \$12bn which disappeared from Ambrosiano's Latin American subsidiaries into Panamanian holding companies allegedly under IOR's protection.

Whether a joint Italian-Vatican commission studying the relationship of IOR and Ambrosiano will resolve the financial tangle is uncertain, and so far there has been no sign that the Vatican is ready to accept responsibility for the Panamanian loans.

## Confidence

The Italian authorities, and the managers of Nuovo Ambrosiano seem strangely unaware of the disaffection caused by their decision to repudiate the international debts of Ambrosiano's overseas subsidiaries.

Nuovo Ambrosiano, "the bank made of banks," as making a virtue of necessity, it describes itself in its advertising, has worked hard to rebuild confidence among its domestic depositors and clients.

But its relations with the international banking system remain uncertain.

Bankers complain in particular that Nuovo Ambrosiano's shareholders, the seven Italian state and private-sector banks which bailed out Ambrosiano's domestic banking network, appear to be standing too far back from the new bank's operations.

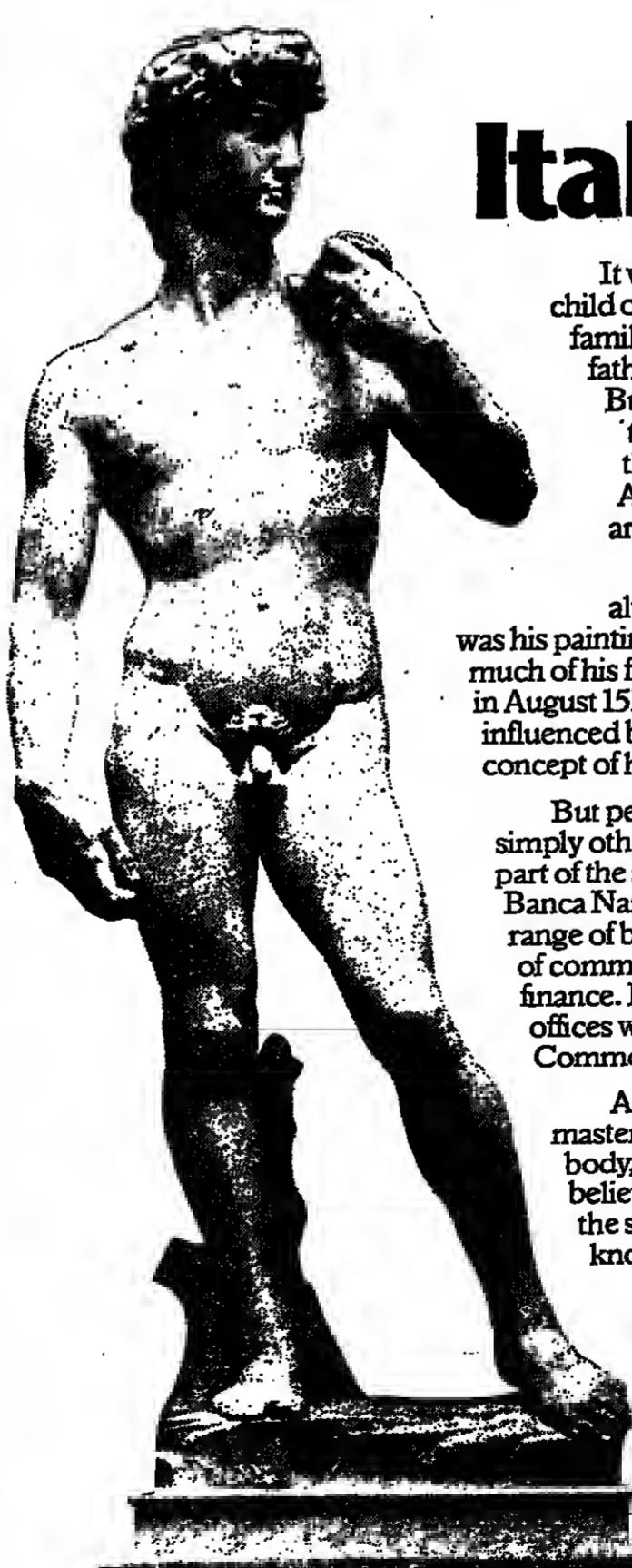
When Nuovo Ambrosiano held a lavish reception last December to re-polish its image, some foreign bankers pointedly declined to attend.

Those who did go found, to their amazement, that none of the shareholder banks were represented at the function.

"I told them they would be well advised not to do the same thing in London or New York," one foreign banker recalls. "Frankly we are unlikely to do business with them unless they have the visible backing of their shareholders."

Charles Kennard

## Italian Genius



It was on 6th March 1475 that the second child of an ancient but impoverished Florentine family was born at Caprese in Tuscany. His father christened him Michelagniolo Buonarroti Simoni—and was later to oppose the young boy's desire to draw. By contrast the world simply called him Michelangelo. And was to acknowledge his genius as an artist, architect, sculptor and poet.

Yet although Michelangelo was always to insist that he was only a sculptor, it was his painting of the Sistine Chapel which earned much of his fame. From the first viewing of the frescoes in August 1511, a whole generation of painters was to be influenced by the perfection of his new idealised concept of humanity.

But perhaps perfection and innovation are simply other Italian trademarks. Certainly they are part of the service at Italy's number one bank. We at Banca Nazionale del Lavoro take pride in our full range of banking services, and particularly our lines of communication so necessary in international finance. Indeed through our extensive network of offices we provide the essential link with the Common Market—and the rest of the world.

And like Michelangelo, who to produce his masterpieces first studied the anatomy of the body, and the laws of perspective and optics, we believe our clients will find our advice based on the same care and depth of underlying knowledge.

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"David" by Michelangelo

V 5/1

## ITALY VIII

The doctors are dissatisfied, the people are dissatisfied, the nurses are dissatisfied and the budget is broke'

## National health service comes under heavy fire

BY ANY standards, Italy's decision in 1979 to press ahead with its long debated national health service plan is the act of some boldness, given the state of both the national and the world economy at the time.

Three years later, however, the country scarcely seems cheerful about the results. Leading Christian Democrats, not to mention some Socialists, have started to call for a reversal of the 1979 reform, launching Italy into an anguished debate about whether it is possible or desirable to take health care back into the private sector.

Sergio Altissimo, the Health Minister, has to some degree fanned this criticism by hinting that he is prepared at least to consider moving away from a British style "free at the point of delivery" system, to one in which patients would pay and then be recompensed by the state. He has also, in an effort to curb costs and demand on the system, developed a French-style "ticket moderate" mechanism to charge for drugs and certain hospital services, such as some diagnostic tests.

Sig. Altissimo, however, has thus far firmly rejected demands for more fundamental revisionism, a situation whose irony seems to enjoy. It was Sig. Altissimo's Liberal Party which alone in 1979 voted against the health service legislation. His view now is that too much has been changed for the system to be able to endure another radical switch in direction.

The system described in the national health act is intended to be a cross between the British and Swedish national health services; British in its three-tier organisational structure but Swedish in the political control granted to regional committees.

But, predictably, this attempt to graft North European administrative practices upon the groaning structure of Italian government bureaucracy has caused problems.

The first three-year national health plan, which should have been produced in 1980, is still stuck in Parliament, where lawmakers are haggling over a 1,000-page document.

But without a national plan, the 674 local health units (the USLs) and above them the 20 regions, lack guidance both about health care strategy and about the resources available to them.

Matters have been made worse by the typically Italian processes which have ensured that very appointment in the

### ITALIAN HEALTH SPENDING (L bn)

	1975	1977	1978	1981
Public sector†	6,913	10,092	14,893	22,276
Public sector as % of GNP	5.5	5.3	5.5	5.6
Private sector	1,173	1,520	2,162	2,995
Public investment	834	363	669	684

† Includes estimates for private facilities taken over by state in 1979.

Source: Istituto per la Ricerca di Economia Sanitaria, Milan.

The health system has been kept on a tight financial rein during the last decade, consuming between 5 and 6 per cent of the country's GNP compared with around 10 per cent in Sweden, Germany and the U.S.

health administration, from national council to local hospital board, is in the patronage of the political parties.

The result of this is that not only are many USLs run by people with little or no experience of health care, but they have in several parts of the country fallen into the web of kickbacks and corruption which plagued so much of Italian public life in 1978. "It is a disaster," says Dr Sveva Giardini, the Health Ministry's spokesman.

Equally unsatisfactory is the fact that the medical profession is not even represented upon the national health council and its position is tenuous at the local level. Combined with grievances over pay, this has recently plunged the country into a series of hospital doctor strikes.

"I cannot think of any advantage on achievements of this system," says Sig. Michele Ronchi, health director of the Rome-based CENSIS think-tank.

"The doctors are dissatisfied, the people are dissatisfied, the nurses are dissatisfied and the budget is broke."

Beneath this welter of complaint, however, reside a number of mitigating factors, leaving aside the basic ideological question of whether it is better to be providing a free system with guaranteed access for the estimated 3m Italians who before 1979 were without health insurance, which at that time was organised by industrial sectors or professions in a complex network of mutual societies.

More obvious and general point to be made is that the system is still terribly new. In the south, some of the USLs have not even been constituted and even where the administra-

tive structures have been created, these responsible for them have scarcely had time to address the vast range of problems created by such ambitious changes.

"I am not so pessimistic about the future and I do not think there is a real political possibility of going back to a private system," says Dr Vittorio Mapelli of the Milan-based Istituto per la Ricerca di Economia Sanitaria.

Dr Mapelli points out that far from suffering runaway expenditure, the Italian health care system has, in fact, been kept on very tight financial controls. In the past decade, consumption between the U.S. and 5 per cent of the country's (under-estimated) GNP, compared with 10 per cent or thereabouts in Sweden, Germany and the U.S. Since 1979, the proportion has actually fallen from 6 per cent to 5.24 per cent. It will cost about £130,000bn this year.

The reasons for this, Dr Mapelli argues, are that in the absence of any planning by the national health council, the state has simply throttled back funding in a crude way, forcing the system to make economies, not always in the right places. Doctors' salaries, for example, have fallen between 1979 and 1981 from 10 to 13 per cent of total costs and even the drugs bill is continuing to fall, despite its high rate of consumption, having been held in check, falling from 16.9 to 15.4 per cent of expenditure.

Capital spending has also been held at levels less than half the level envisaged in the draft national health plan. Faced with these pressures, says Dr Mapelli, it is hardly surprising that the new system is creating and that the private health sector has grown

at almost 40 per cent a year since 1979, even though only one in 100 Italians holds private health insurance, one of the lowest ratios in the developed world.

Italy already has one private hospital bed for every six in the public sector — most of them are, however, contracted to the state — and Dr Mapelli's research has shown a boom in use by the state of private sector diagnostic facilities.

It is rather obviously the case that most of the complaints made about the health service today are the same complaints made about the system before the 1979 reforms.

The shortage of trained nurses, for example, is not a recent phenomenon. Nor is the chronic surplus of doctors, caused by the unwillingness of the state to control access to medical schools, which has been bulging at least since the mid-1970s to the extent that many graduates complete their training without any significant practical experience.

Italy's public hospitals have, in fact, more doctors than trained nurses and the trained nurses are outnumbered two-to-one by ancillaries who are able to work on the wards with as little as two weeks' training.

The large number of doctors has, at the same time, ensured that pay has remained low, encouraging doctors wherever possible to supplement their income in the private sector. The number of registered doctors in Italy has doubled between 1970 and 1981 and with one-in-12 of all Italian university students in medical faculties (down from a peak of 14.4 per cent in 1971), the surplus will continue to mount.

The same pattern of bewildering mismatching of resources also applies to hospital buildings. The country's strong local government traditions and the need for prestige projects to satisfy political egos has produced in the past 20 years an enormous surplus of hospital beds in certain parts of the country, especially in the wealthier northern regions.

The choice of the mild-mannered law professor to run the country's largest and most difficult ministry surprised many Italians, but the prime minister of the day, Sig. Giulio Andreotti, was the model of a modern prime minister.

He has a diffident charm,

and unusually for an Italian politician, he answers questions directly and briefly. "Prudence is the hallmark of everything he does," says a fellow deputy from northern Italy, Andrea Borri from Parma. "He does not talk a lot, and he keeps his own council."

In conversation, Sig. Rogogni seems more the academic than the politician. He has a charming habit of producing trays of chocolates while conversing and thrusting them in the hands of anybody in the room at the time.

His closest aides say that it is his control over the minutiae of his office which is particularly impressive. The Interior Ministry is a monster which still carries a slight air of bureaucratic confusion from the old Bourbon rule of southern Italy. Besides administering the main police force and internal security, it looks

after matters as diverse as civil defence, priests' salaries and the rehabilitation of drug addicts.

Not that Sig. Rogogni's conduct has been always above criticism. The police and the Interior Ministry apparently was criticised even by President Pertini himself during the hunt last year for the kidnappers of General James Dozier.

However, the day of the general's release was one of the best days of the year for the Minister, according to one of his assistants. The Minister was particularly happy as one of his former bodyguards was in the police commando which broke into the terrorists' hideout in Padua.

On the day he learnt of the murder of General Carlo Alberto Dalla Chiesa by the Mafia in Palermo last September, he was near to despair and quite emotionally upset, his wife revealed in a magazine article recently.

"When the going has been tough she and the family have always been very supporting," says Sig. Rogogni. "But when things are a bit easier, I think they would like me to think they would like me to think of giving up."

For the moment he says he is content to go on until the general election, which he

Italian women in 1981 had one abortion for every three live births, reflecting the still gross deficiencies of the country's family planning provision.

But by no means all the standard health indicators in Italy look bad. By international standards, Italians live longer, research has increased, because of healthy diet, and infant and maternal mortality rates have fallen sharply in recent years, in the south as well as the north.

There are some indications that the health service is becoming more efficient. The average period each patient spends in hospital has been reduced considerably. In the mid-1970s the period was 19 days, a disastrous figure which reflected the lack of day-care facilities for simple tests and

the fact that patients frequently waited days before seeing the necessary specialist. Now 12 days is the average. The average stay for British NHS patients is about 10 days.

Where the health service goes from this point is hard to forecast. Sig. Altissimo hopes that recent recent measures to raise the pay and status of doctors in the system and to alter the rules about the composition of regional and local management boards in order to increase expertise and reduce politics will go a long way to releasing the administrative logjam.

The ministry is also close to completing a computerised management information system which, it says, will offer up-to-date financial and operational information for the first time and so actually enable the ministry to manage.

Quite clearly, however, not much is going to improve unless the politicians show more commitment to making the system work and less to machinations inside and outside Parliament which frustrates its operation.

Nor will administrative reforms allow Sig. Altissimo to evade the question being faced now in all countries: that ageing and increasing populations will demand more resources for health care, which in turn demands more resources.

Some say it was simply a mistake to try to apply to Italy, whose southern half lacks a sound administrative tradition, a structure worked out over decades in Britain and Sweden. "We still believe the idea is right," says Dr. Gherardi. Making it will be a major test for the Italian state in the 1980s.

Ian Hargreaves

## Crime, terrorism and the man in charge of fighting them

### The professor of order



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For the moment he says he is content to go on until the general election, which he

now expects to be after the present legislature has run its full term in June 1984, and then he will give up.

Because of his lack of a power base inside the Christian Democrat Party, even his admirers do not see Sig. Rogogni as a future Prime Minister, but they do see him destined for high office outside Parliament, possibly as an eventual candidate for the Republic.

Robert Fox

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UP TO two years ago you could walk into any major book shop in Italy and find up to 20 recent books displayed about various aspects of Italian terrorism.

Most were about the Red Brigades and the majority of those were on the kidnap and murder of Sig. Aldo Moro in the spring of 1978. Terrorism was the favourite subject of academics, politicians and journalists.

Now the same shelves in the book stores are covered with new titles about crime and fresh studies of one of the oldest organisations in modern Italy, the Mafia.

The Mafia with its Calabrian and Neapolitan confederates, the 'Ndrangheta and Camorra, has been with Italy since reunification, but in 1982 the criminal societies seem to have been more active and bloodthirsty than ever. According to Interior Ministry figures, 373 people were murdered last year in the region of Campania, some 255 of them in the province of Naples. In Sicily there were 350 murders, of which 151 were in the province of Palermo, north and south, but also because of the French connection. The trade through the refineries of Sicily and the Camorra networks in Naples. The chroniclers of the new wave of organised crime are drawn time and again to Raffaele Cutolo, leader of the most active family of Camorra. He has been in jail for two years now and has just received a further three years for carrying weapons at the time of his arrest.

Raffaele Cutolo's organisation is said to resemble a criminal liaison company, complete with a board of directors that meets fortnightly, at one stage consulting him frequently in jail though he is now in solitary confinement. His operation is said to have been based on extorting with turnover of up to £50m a year.

But the growth in Mafia operations, says Sig. Virginio Rogogni, the Interior Minister, is due to the increase in drug trafficking through Italy in recent years, heroin coming from the Middle East and the Golden Triangle of South East Asia, and cocaine coming from Latin America.

The record for last year and the early part of this is impressive for the number of arrests of suspected terrorists and convictions. No less than 807 presumed terrorists were arrested in the first 10 months of 1982

and last October there were 1,357 left-wing and 849 right-wing terrorists in prison.

At the end of January 63 people were convicted for the kidnap and murder of Sig. Moro, the first of a new wave of big trials of terrorists.

If the success must be attributed to Sig. Rogogni, his ministry and the police forces under him which have been given a dramatic face-lift. In 1982 the state police were demilitarised and given trade union rights and improved pay scales. This has led to better recruitment with more recruits coming from the industrial north.

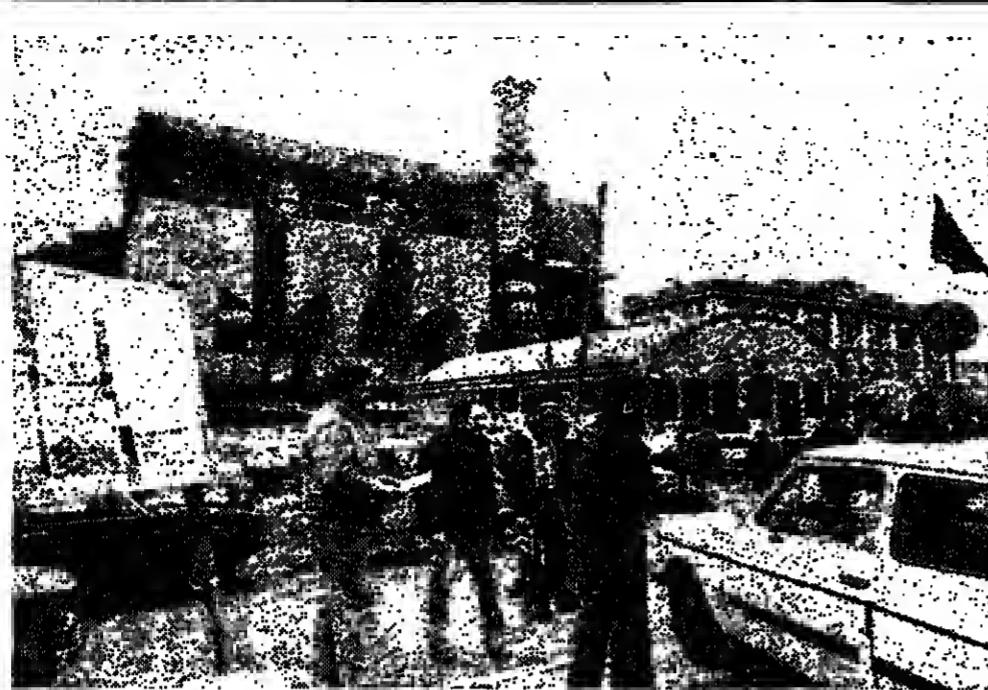
The Interior Minister is now devoting more of his Ministry's resources to anti-Mafia and anti-drug operations and is actively seeking help on the international scene. This spring he hopes to welcome Mr. William Whitelaw, the British Home Secretary, on a visit. He will seek Scolland Yard's help in drug law enforcement.

Sig. Rogogni

## Industry



Sig Gianni de Michelis, the Socialist Minister for State Shareholdings; he will be a major political force if state industry losses are eradicated next year



Members of the extreme left group Lotta Comunista (Communist Struggle) selling books on Karl Marx outside an Italnsider steel plant in Genoa

Ian Hargreaves reports on the performance of state industry

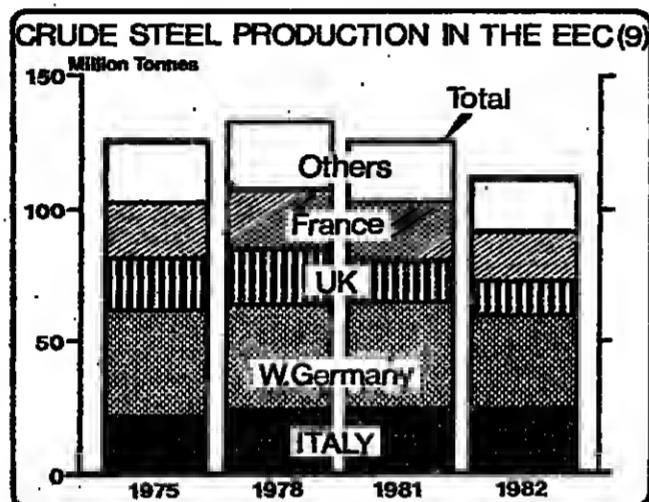
## Aiming to break even

"I AM convinced that it is only a question of a few years more and we will reach break even," So, after three years in office, states the ever-confident Sig Gianni de Michelis, Italy's Minister of State Shareholders.

For Sig de Michelis' enemies and critics, such statements are mere hubris. After all, they point out, the combined losses of the thousand or so companies and 700,000 people embodied in the complex Italian state sector of industry amounted to an estimated L4,300bn (\$5bn) last year, a situation scarcely designed to bring comfort in an economy struggling with an unprecedented public deficit, a weak balance of payments, and in European terms, a relatively large exposure to the world's most troubled industries.

But for once, Sig de Michelis has some figures on his side. This year's losses of the three state holding companies ENI (steel and other industry), ENIM (energy) and ENIPI (chemicals and petrochemicals) will be lower than the L5,200bn in 1982, despite the fact that financing charges continue to impose an increasing burden since the Government has failed, for obvious budgetary reasons, to deliver on its promise to recapitalise major companies in the sector.

The debt of IRI, which includes the Finnsider steel company, rose last year by over a



Italian steel production has, until recently, remained almost constant since 1975, while other main EEC countries' output has fallen. Sig Michelis has told the EEC that Italy is now prepared to cut 12.6m tonnes a year from its steel capacity

capacity, rather than the paltry 0.6m tonnes offered earlier and rejected out of hand by the Commission.

Although still well short of the 12m tonnes cut—equivalent to over half the Italian industry—requested by the Commission, the new figure does seem to have been accepted as at least the basis of substantive negotiations in Brussels and at home. Ministers have embarked upon the long and treacherous road of trying to sell the detailed consequences of the proposal to the unions and to the governments of the regions affected.

The strategy is to spread the cuts across all the major steel centres, although the hardest hit will be Finnsider's Cornigliano works in Genoa. The intention here is to reduce the number of blastfurnaces from four to one, the number of continuous casters from two to one and to use the works' modern steel furnace at only half capacity.

"We cannot close down an entire integrated steelworks any more than they can in the Ruhr," says Sig de Michelis.

In arguing against bigger cuts he also makes much play of figures on the rates of production to home consumption, which in the case of Italy, show a participation of 1.05:1 compared with 1.1:1 in France and Germany and 2.5:1 in Belgium and the Netherlands.

Although Italy is a net exporter of steel in volume terms, the bulk of this export surplus is in tubular products and the lower grade items such as reinforcing bar from the private

chemical scene, some hope is attached to the fact that the aborted deal has left Enery Chemical with enhanced American marketing expertise.

For Sig de Michelis, however, the formidable amount of energy required to force change in chemicals and steel is matched by his determination to create a master plan for newer industries.

He has made most progress so far with telecommunications, bringing in GTE of the U.S. as a partner and hoping soon to sign a second deal for either ITT or Ericsson switching technology, which will allow both companies to continue to manufacture in Italy and, hopefully, to contribute to the de-

**Sig de Michelis' overall plan has both clarity and conviction**

velopment of a domestic information technology industry.

"In Italy we have to follow a defensive strategy of alliances," says Sig de Michelis. He acknowledges admiration for the approach of Jean-Pierre Chevènement, the former French Minister for Industry, in seeking to use the state sector as a vanguard for industrial change and technological advance, but says he is not interested in following the Mitterrand Government example of extending the state sector.

"For many decades we have had no strategy for bringing in foreign capital," he says. Now, that strategy involves securing guarantees about the new partners' commitment to carry out research in Italy and to use the country as an export base.

Sig de Michelis, a Socialist, was the first Italian minister to visit Paris after the election of President Mitterrand and he has been closely involved since then in the efforts to create closer ties between the two countries.

There have been numerous exchanges between industrialists and civil servants, although so far the concrete results have been less than spectacular. Sig de Michelis says, however, that there are 18 definite Franco-Italian projects under discussion. He expects agreement soon on one, a joint venture between Siv, part of the state sector, and St Gebain, to build a new float glass plant in Genoa.

Even more grandly, he speaks of the EEC taking a lead in Community-wide initiatives in newer industries and conjures up the vision of Viscount Davignon gesturing into existence some transfrontier micro-electronics super-company able to take on the Japanese and the Americans. Reminded of the failure of similar if less ambitious projects in the past, such as the now defunct Dunlop-Pirelli Alliance, he comments merely that in those days "the overall atmosphere was not right."

Others may find it harder to make such breathtaking leaps as that from the multibillion lire losses of the basic industries to the prospect of new alliances in information technology, and may feel that the only way to have changed in the atmosphere is the arrival at the ministry of Sig Gianni de Michelis. Even then, they say, Sig de Michelis' ministry is still relatively weak, compared with, for example, the Industry Ministry or the Treasury, in the government pecking order.

What they cannot deny, however, is both the scale and the conviction of the de Michelis approach. He has promised that the entire state sector will break even by the end of 1984. If industrial and political circumstances permit him to deliver on that, he will be a force in the land indeed.

**'We cannot close an entire steelworks any more than they can in Germany'**

fifth to L35,000bn, a level not far short of the group's sales of L36,200bn.

More important, however than modest reductions in what remain huge losses, are the changes in strategy which Sig de Michelis has imposed upon the key sectors of state chemicals and telecommunications.

The steel story in the last year has turned upon Italy's of the European Commission over capacity cuts.

Earlier this month Sig de Michelis was able officially to inform Viscount Etienne Davignon, the EEC Commissioner for Industry, that Italy is now prepared to remove 2.6m tonnes a year of steel

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## Small firms ready to respond

"I KNOW a lot of industry is in trouble but we happen to be on overtime at the moment. There is another tier of towns which produce only one or two, usually related, products: Montebelluna, in the Veneto, for ski boots and sports shoes; Carpi, near Modena, for knitwear; Prato, outside Florence, for both Barbiella and Trada; in Puglia, for shoes and Sofola, east of Naples, for leatherwork, to name but a few."

While large companies are often doing badly, or holding their own only thanks to big reductions in the payroll, Italy's enormous network of small industrial businesses still contains many pockets of activity that appear almost immune to recession. And, because of the essentially flexible nature of the small business network, the effects of recession tend to be absorbed more painlessly than is the case with large companies.

It is almost impossible to draw an accurate or complete picture of how small businesses are faring across the country, partly because of their discreet, often secretive nature. But the general impression is that some sectors are still doing well, others are coping reasonably with zero growth and most industries will be able to step up production again far faster than most of their European competitors when the upturn finally arrives.

Small businesses have transformed the economic map of Italy in the last two decades. They now play a far greater role in the economy than those of other major industrial nations

conglomerate IRI, says some small business networks are so sophisticated that they represent "economy of scale" rather than of the single company."

This exists particularly in the engineering industry, especially with machine tools. There are relatively few even moderately sized companies in this industry, instead there is a network of small companies, many of which are highly specialised, and the system may be one or two medium-sized companies, providing

concession loans, assisted by the State.

The advantages of the system include speed in building up and running down production, and avoidance of the need for heavy concentrations of capital in the hands of one entrepreneur. A textile manufacturer does not have to invest in all the machines needed to produce his output, but can leave some of the investment to his suppliers, who will be working for his competitors as well. But in some cases he may help them with funds.

Despite the small business available, the small business sector often suffers acutely from the undercapitalisation that plagues almost all Italian industry. Another weakness is that it is increasingly being shown that only large companies have the resources to carry out research and development on advanced technological subjects, and it has to be said that the Italian small business networks are not usually in technologically advanced sectors. While technology is sophisticated, larger companies tend to emerge if they can and the smaller ones to close, as has happened with the ski-boot industry in Montebelluna.

Where the small Italian business sector fails it is often because the entrepreneurs grow too fast, find the going too easy for a time (perhaps thanks to their relatively cheap production base) and neglect to keep innovating. This is another of the reasons why the decline of the Montebelluna ski-boot industry, whose share of the world market almost halved in a couple of years. Significantly, the most successful survivor, Nordica, appears to have used the financial and management techniques of a sophisticated northern European company from the start.

On the other hand there are examples of small Italian businesses surviving against the odds: for example the shoemakers of the Verona area, and no doubt those in other centres, faced a crisis thanks to Far Eastern competitors around 1980. But they swiftly recovered, they never went bankrupt, found that their customers quickly became disillusioned with the allegedly unreliable delivery and poor quality of the Asian manufacturers.

JAMES BUXTON

Establishments	Employment		
	Small nos. (1000s)	No. ests. (%)	Average per est. (m.)
Italy	628.5	99	11.350 8
UK	108.0	94	7.111 66
U.S.	330.8	94	16.322 53
West Germany	93.1	93	7.415 80
Japan	744.3	99	10.399 15

\* Less than 200 employees.

Source: Department of Industry.

Small businesses have transformed the economic map of Italy in the last two decades. They now play a far greater role in the economy than those of other major industrial nations

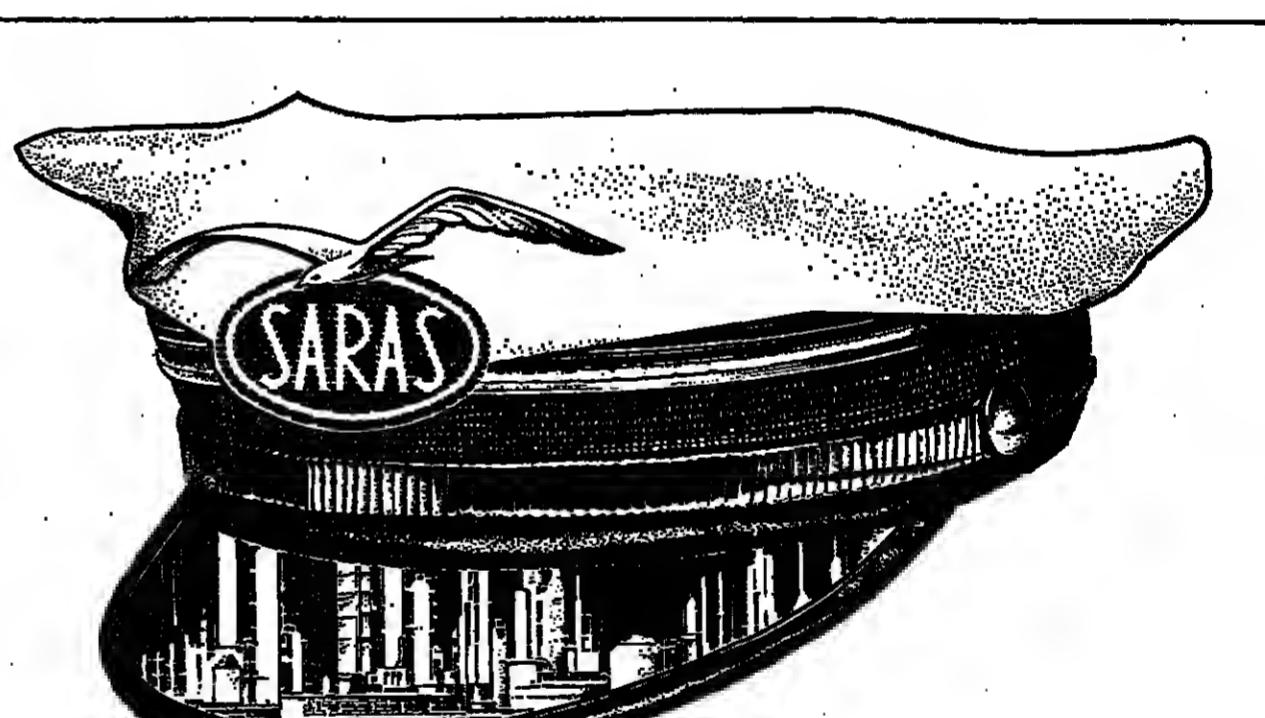
leadership, but in others the leadership may be supplied by nameless middlemen who allocate production among small and microscopic businesses, who in turn pass on work to members of families working in their kitchens and bedrooms.

Whether they are located in a single profit industrial centre or not, almost all Italian companies use on-workers and small subcontractors, even in sophisticated product fields. The company giving out the work may well employ directly only a quarter of the people to whom it gives work.

The flexibility of the system means that in a place where particular skills are available through planning and through laws. There exist associations such as Confapi (the confederation of small and medium sized industries) and Costartigianato (the confederation of artisans) who can in some cases provide finance, and each organisation is closely linked to medium term banks such as Mediecrédito, which give out con-

ditional so much along these lines in the past 20 years? The basic reason is probably the industrial backwardness of most of Italy until after the Second World War. The new entrepreneurs and their workers are mostly first time industrialists, having started as artisans or farmers. Unlike the many workers of the big plants in Italy or elsewhere, they may think nothing of working a dozen or more hours a day, as they did on the farm, or travelling the world clinching deals.

The more far-sighted local administrations have assisted the growth of industrial networks based on small firms through planning and through laws. There exist associations such as Confapi (the confederation of small and medium sized industries) and Costartigianato (the confederation of artisans) who can in some cases provide finance, and each organisation is closely linked to medium term banks such as Mediecrédito, which give out con-



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## ITALY X

Fortunes improving for big commercial television stations and movie makers



A scene from Zeffirelli's £3.5m *La Traviata*. The film, which will be screened in Britain in the autumn, is already doing well at Italian box offices

## Film industry enjoys revival

THE FILM-MAKING centre in

Rome that once provided the sets for such dazzling classics as *Ben Hur*, *Cleopatra* and *La Dolce Vita* is slowly but surely rediscovering its former glory.

A couple of years ago a

decline in the industry looked

as though it might force the

closure of the historic Cinecittà

complex on the southern edge of Rome. There was even a

suggestion it might be converted

into flats.

Cinecittà had been badly hit

by industrial strife, the liquidation

of private television

stations and the tendency of

some top Italian directors to

privé themselves out of the

market with too costly produc-

tions. By 1980 ticket sales had

reached an all-time low of

240pm.

With tickets costing as much

as £5,000 each (then worth

about £2), it seemed that only

American films such as *Star*

*Wars* or *Grease* could lure

treacherous fascist blackshirts

and resistance fighters with the

directors' by now customary

haunting shots of the Italian

countryside.

The new facilities in Cine-

città will allow some more of

the income from such films to

be ploughed back into the

Italian film industry as a whole.

Set building facilities are also

being improved to help reduce

production time and therefore

cost to a minimum.

The result is that some of

Italy's best known directors

have decided there is no place

like home with its stately pines

and hangar-like studios. The

complex has aged "extraordi-

narily" well since Mussolini

inaugurated it in 1937.

The Spaghetti Western is

making a comeback in the form

of Sergio Leone's *C'era Una*

*Volta L'America*. On the walk-

ing lot for studio space are a

remake of the *Last Days of Pompeii*; *A Thousand and One*

Nights and a film based on the

Pratello novel *Lo Scialo*.

Among the prodigal film-

makers is Federico Fellini, who

is shooting his two-year-old

idea about a group of notables

trapped in a luxury liner at the

start of World War One.

A visit to his studio makes it

clear a miracle that the maestro

ever manages to complete a film

at all. He begins screening, it

seems, with almost no story line,

but every prospect of over-

stepping his budget.

Casting the film called *E La*

*Neve Va* (And The Ship Sails

On) was an equally haphazard

process—Freddi Jones, the

English star of the film, just

had time to hand Fellini a snap-

shot of himself at a split-second

during a London shoot before the

director flew back to Italy. But

Fellini was struck by the relatively

unknown actor he'd decided only

he could play the inebriated

journalist who is the main pro-

tagonist of the film. *E La Neve*

*Va* is expected to be completed

soon.

John Phillips

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Two remarkable international events must be noted:

- The first is referred to the cooperation agreement with Lohmann Stoerhoff,

which belongs to the MANNESMANN REXROTH GROUP, part of MANNESMANN AG Düsseldorf, for the worldwide marketing of the ISOTTA FRASCHINI hydraulic couplings. Because

of the size, prestige and marketing organization of the MANNESMANN REXROTH GROUP, it is quite easy to foresee the importance for ISOTTA FRASCHINI in terms of turnover increase.

- The second referred to is a licence agreement with PAXMAN DIESEL LTD. of Colchester, U.K., for the manufacture in Italy of the Valenta range of engines. This agreement enables ISOTTA FRASCHINI to extend their power range up to 4,500 HP, to cover the market segment for rail traction, industrial and marine generation and main propulsion for naval application.

## Industry



The Robogate assembly plant at Fiat's Rivalta complex near Turin. Two models, the Ritmo (left) and the new Uno (right) are produced on the same line by the same robots. The Uno is Fiat's new contender in the small car market, while Ritmo is sold in Britain as the Strada.

## Low spending on research but there are hidden strengths

FOR A country which spends less on research and development than any of the world's dozen richest economies, Italy can take some satisfaction in its performance in several industrial sectors during the last decade.

Its machine tool industry, comprised almost entirely of small northern companies, has competed effectively against its much larger German rival and maintained a highly successful record in exports.

In Olivetti, it has one of the world's leading office products companies and its 20 robot manufacturers, including Fiat, have helped the country become one of the largest manufacturers and users of factory robotics.

But the fact remains that Italy, according to OECD figures, spends only 0.84 per cent of its GNP on research and development, compared with 2.41 per cent in the U.S., 2.04 per cent in Japan, 2.2 per cent in Britain and almost 2 per cent in the Netherlands.

"I am very pessimistic. Our politicians just don't realise the importance of science in solving the problems of modern society. There is not one minister with a scientific background," says Dr Pietro Calissano, a researcher in neurological biology with the state research institution, Consiglio Nazionale delle Ricerche (CNR).

### Negative

"I don't think Italy will ever become a first class country in high technology," says Dr Robert Taranto, general manager of Reseau, a private Milan consultancy which specialises in high technology. "We don't have the right climate or the right education system and you can't change completely the structure of your tradition."

These negative conclusions are also shared by Dr Piero Fazio, a technology expert with the Censis research institute in Rome. "We are just not spending enough," he says, "but it is more than a question of money." He accuses the state financial organisation, IMI, which is responsible for financing innovative projects, of taking too long to reach decisions and argues that the

### UNIVERSITY GRADUATES: WHAT THEY STUDIED

	1972	1975	1979	1981†	cent of total
Science	9,629	10,622	11,761	11,082	15
Medicine	5,411	5,590	14,792	15,323	20.7
Engineering	6,752	10,237	11,389	10,757	14.5
Agriculture	938	1,333	1,738	2,181	3
Economics	9,181	8,201	7,211	7,332	9.5
Liberal arts	26,070	24,910	18,099	15,589	21.1
Law	5,281	5,441	7,223	7,722	10.4
Other	1,388	1,623	3,897	4,621	5.4
Total	64,570	71,157	76,061	74,907	
†Provisional.					

Source: Censis, based upon ISTAT figures.

The number of arts graduates is declining but scientists say it is still too high

### RESEARCH AND DEVELOPMENT RESOURCES

	Italy	U.S.	Japan	Germany	UK
Total spending (US\$bn)	2.722	56.163	20.063	15.253	6.984
Spending as a proportion of GNP (%)	0.84	2.41	2.04	3.39	2.2
Percentage of labour force in R and D	4	n/a	11	14	11
Percentage of R and D taken by defence	2.7	47	2.3	18.2	54.2

† 1980 figures except for Japan (1979). Source: CNR and OECD.

Italy spends little on R and D, but only a tiny part of what it spends goes on defence R and D

past five years have been law, agricultural science and medicine.

The numbers of science and engineering graduates—just under one third of the total—have remained more or less constant.

It is a widely acknowledged truth, however, that in Italy in the past 15 years the university system has been seriously damaged by an excessive flood of students, many of whom do not even bother to attend classes on the chaotic campuses, but whose existence has served to make both university teaching and university research a good deal more difficult.

CNR is also criticised for lapsing into an academic version of the political clientelism which is typical of Italian public life; distributing funds around the universities with less regard for quality than political equilibrium.

Dr Cavazza is adamant that this principle of spreading funds thinly has resulted in salaries for researchers which make research unattractive in CNR. At 45, he is a senior researcher and takes home, net of tax but including family allowances and overtime, £12m a month (£345).

However, in the end, it is doubtless in industry itself where Italy's technological future will be made or marred.

Dr Taranto argues that even in Italy's stronger sectors, such as machine tools, there are anxious moments ahead as what is essentially a first generation industry adapts both to larger company size and, in his view, the standardisation of products which the Italians themselves have pioneered by tailoring small-batch requirements for individual customers.

Part of the answer, he believes, is in pooled component production, but he sees little evidence that the industry is ready to meet the electronics challenge which is now upon it.

### Recognition

One recent study showed that 70 per cent of the sensors used in Italian robots and machine tools are being imported, as indeed are most of the electronic components used in the industry. This is the part of the product which offers the most added value and we don't control it," he says.

At government level, however, there is increasing recognition that Italy's industrial future lies not in grand, centralised projects to leap into the mainframe computer industry, such as were spoken of in the 1970s, but in using the large state companies, like Italtel in telecommunications, as agents to attract high technology foreign companies as partners, and then attempting to ensure that the technology spins off into domestic industry and exports.

Examined in more detail, the figures also point to some potential hidden strengths in the way Italy does spend its relatively small resources.

Perhaps the most important point is that Italy, for a major European economy and member of Nato, spends very little on defence. And so, in turn it tends to focus on defence R and D, which accounts for less than 3 per cent of total R and D output.

Of course, it can be argued that the civil spin-offs of defence work are an asset and not, in terms of industrial development, an inefficient use of resources, but there is no doubt that the Italian authorities are delighted to be putting the lion's share of their R and D resources (over 40 per cent) into industrial and energy projects.

It is also interesting that for a country with a very large state sector in industry, over 55 per cent of Italy's R and D funds come from private companies (43 per cent in Britain and France). Of the money spent directly by industry, two thirds comes from the private sector. The sectors which spend most in Italy are chemicals (24 per cent of the total), electronics (19.5), and transport (25.5).

But none of these things satisfy the critics. The education system is, they say, at the high school level and beyond, irredeemably humanistic, although in fact the only disciplines to show sharp increases in the number of graduates in the

last five years have been law, agricultural science and medicine.

## Motors outlook brightens

A STREAM of new products, reaching improvement in labour relations and some imaginative collaborative ventures have changed the outlook of the Italian motor industry which now believes it is in a better position than for 10 years.

However, there are still some massive losses to be reported by the three major protagonists—Fiat, Alfa Romeo and Iveco—and when the industry needs to set the seal on its recovery programme is a strong revival in vehicle demand.

On the industrial relations front, the change was as sudden as it was startling. In the autumn of 1980 an unprecedented five-week strike at Fiat's Turin car plants came to an abrupt end with the so-called "march of the 40,000."

Fiat employees paraded through the streets of Turin in a "right to work" demonstration, forcing the unions to call off the action. The terrorism which had plagued the plants was also halted.

Sig Vittorio Ghidella, Fiat Auto's chief executive, says this resulted in productivity at his group's car plants in Italy improving by 40 per cent when measured against the nadir in 1979.

As a result Fiat's costs per car have come down 6 to 7 per cent a year, he claims.

The defeat of the militants has had a profound impact on the industry generally and certainly on the state-owned Alfa Romeo. Alfa's president Ettore Masseschi, also claims a 10 per cent productivity boost following the implementation of new working agreements early next year.

### Improvement

As for new models, Fiat Auto is to spend the equivalent of £2.5bn on a new car range between 1980 and 1985 of which about £1.5bn will go on new models, £682m on new technology and £467m to rationalise facilities and incorporate considerably more automation—much of it supplied by Comau, the Fiat group's own maker of automated equipment and robots.

Sig Ghidella says the Fiat

Auto policy is to sacrifice profits in the short term for substantial investment and increased market penetration.

In the search for increased volume and lower costs, the number of Fiat car underbodies will be cut from 14 to four while still enabling the company to produce a 27-strong range.

By 1985 Fiat's car "family" will consist of the Fiat Panda, the recently-launched Uno, the Ritmo (a VW Golf competitor) and a sister saloon soon to be launched codenamed 149, to replace the 131.

At the top of the range will be the "Type 4" to replace the Argenta.

### Distinctive

The productivity improvements which brought Fiat Auto back to profit in Europe (unfortunately, troubles in South America wiped that out and produced a substantial overall deficit, £254.5m in 1981) have also enabled it to separate out again the Lancia subsidiary which for a time was being drawn more and more into the Fiat car operations. Lancia is to have a distinctive range—but based on the Fiat underbodies—and separate distribution networks.

Fiat Auto is no longer fighting on two fronts, for example, it has pushed out of the U.S. car market except for high-priced sports cars which sell in very low volume.

Sig Ghidella: "We decided that we were Blue jeans. Fiat has a long tradition in Europe. We have a fairly good image in Europe and it will improve. We have a role in Europe and can exploit it." The momentum of Alfa Romeo's new model programme will be kept up by expenditure totalling £2,000m (roughly \$950m). However, the company aims to lessen its present heavy dependence on cars and to develop its interests in such things as aero-engine design, manufacture and repair and high technology metallurgy. These currently account for about 15 per cent of the group's turnover and the aim is to build that to 25 per cent.

Alfa's future, like that of BL in Britain, also depends to a considerable extent on co-operative ventures.

Sig Ghidella says the Fiat

This autumn the company will unveil the new car spawned by its link with Nissan of Japan in which £60m (£28m) has been invested. The Arna project will see body parts from Nissan matched with Alfa's mechanical components.

The joint car, about the size of the Austin Cherry, will be built in Italy and sold throughout Europe by the network of Nissan's or Alfa's which happens to be stronger in a particular territory.

Following this, Sig Masseschi promises a whole series of introductions which will re-establish the entire Alfa Romeo range in the forefront of its market sector."

One model on the list which should surface publicly about 1986 will derive from a co-operative venture with Fiat Components to fit Fiat's "Type 4" and a Lancia will also be used in the Alfa car. By this method the three Italian companies save on the cost of developing and producing components for relatively low-volume cars.

Fiat some years ago started a similar scheme for the Lancia subsidiary by way of a joint venture with Saab of Sweden. And Fiat makes no bones about it—the company would prefer to look outside Italy to other parts of Europe for partners for its collaborative ventures.

### Joint venture

Among the most important so far is a deal with Peugeot of France to produce for the mid-1980s a completely new, highly-economic car engine to be used by both groups. The arrangement has gone slightly awry, however, because of the French Government's insistence that there should be some manufacturing in France so production will be split between factories in both Italy and France rather than in Italy alone.

Also with the Peugeot group as a partner, there is a light van joint venture and the same Italian plant provides from one pool of components vans bearing Fiat, Peugeot, Citroen or Talbot badges.

Fiat's heavy commercial vehicle subsidiary, Iveco, is also dedicated to co-operative ven-

tures. Sig Giorgio Manina, managing director of Iveco, predicts the truck industry will move away from its traditional vertical structure to which the truck companies make most of their own components.

Instead, they will assemble high-technology components bought in from suppliers who will be able to cover the cost of investment by producing in high volumes.

Iveco, not wanting to give up completely its chances of profiting from the switch by the industry, has chosen to go into collaborative component ventures with two North American groups—Rockwell, to produce truck axles, and Eaton, for medium-duty truck transmissions.

### Stronger

Iveco also tried, and failed, to get off the ground a distribution agreement with International Harvester in the U.S. The idea was that the IH dealers would take Iveco's medium-weight trucks which did not compete with the heavier IH vehicles. But the American group's financial problems prevented implementation of the scheme. However, Iveco has managed to link with Industrial Development and Procurement (IDP) of Detroit for the distribution in the U.S. of its high-revving diesel engines produced by Softim subsidiary.

The outlook for heavy commercial vehicles this year is not good—and Iveco is suffering as much as any of its rivals because the oil-producing countries have run short of cash for trucks. Algeria, Libya and Nigeria between them usually buy 10,000 Iveco trucks a year, for example.

But Sig Manina maintains "we are going into 1983 much stronger," following fairly drastic cost-saving measures last year.

On the car side, Sig Ghidella at the recent Geneva Motor Show forecast that European demand will be flat in the first half of this year but there should be a slight recovery in the second six-months. But this recovery will mainly be fed by the West German market and the prospect is for Italian car sales to be down a little in 1983.

Ken Gooding



The Robogate assembly plant at Fiat's Rivalta complex near Turin. Two models, the Ritmo (left) and the new Uno (right) are produced on the same line by the same robots. The Uno is Fiat's new contender in the small car market, while Ritmo is sold in Britain as the Strada.

## Low spending on research but there are hidden strengths

FOR A country which spends less on research and development than any of the world's dozen richest economies, Italy can take some satisfaction in its performance in several industrial sectors during the last decade.

Its machine tool industry, comprised almost entirely of small northern companies, has competed effectively against its much larger German rival and maintained a highly successful record in exports.

In Olivetti, it has one of the world's leading office products companies and its 20 robot manufacturers, including Fiat, have helped the country become one of the largest manufacturers and users of factory robotics.

But the fact remains that Italy, according to OECD figures, spends only 0.84 per cent of its GNP on research and development, compared with 2.41 per cent in the U.S., 2.04 per cent in Japan, 2.2 per cent in Britain and almost 2 per cent in the Netherlands.

"I am very pessimistic. Our politicians just don't realise the importance of science in solving the problems of modern society. There is not one minister with a scientific background," says Dr Pietro Calissano, a researcher in neurological biology with the state research institution, Consiglio Nazionale delle Ricerche (CNR).

### Negative

XII  
ITALY XII

The relationship between the church and state came under severe pressure last year through the Banco Ambrosiano scandal. Goodwill now exists on both sides but there are still problems to solve, reports John Phillips

## The Pope the church, the state— and banking

MORE THAN 1,500 days after Pope John Paul's election to St Peter's Throne, Italians finally appear to be coming to terms with their unpredictable Polish neighbour and his tiny city state.

Relations between Italy and the Vatican, frequently tense since the Risorgimento, deteriorated sharply last year after the mysterious death of Sig Roberto Calvi and the subsequent eruption of the scandal around his Banco Ambrosiano. The bad feeling intensified

after it became known that the Istituto Per le Opere di Religione (IOR)—the formal name of the Vatican Bank—had issued letters of patronage to reassure banks which had lent money to Banco Ambrosiano and its affiliates. Italy demanded that the Vatican assume responsibility for a share of the collapsed bank's debts worth about \$1.3bn.

Attacks on IOR and its controversial American chairman, Archbishop Paul Marcinkus, reached fever-pitch in Italy's anti-clerical newspapers after magistrates sent judicial letters to the prelates and two lay officials of the Vatican Bank, informing them they were under investigation on suspicion of fraudulent bankruptcy.

The tension between Church and State eased, however, after the Pope at last broke silence on the scandal in November. Although John Paul insisted the Vatican had no financial or legal obligation, he did say the Holy See was prepared to deal with the Italian state "to establish the truth" of the affair. The Vatican, it is thought, might make an "ex gratia" payment out of a sense of moral obligation.

The statement was widely taken as showing a strong desire for more openness and regularity in the Vatican's financial affairs, as well as for better relations with the State. That impression was accentuated when a joint commission of



Early evening in St Peter's Square, the focal point for this year's 1950th anniversary of Christ's death

Hugh Courtauld

Italian and Vatican officials began meeting to investigate where responsibility lay for the Ambrosiano fiasco. But will the Vatican take steps to put its bank at least partly under Italian banking control?

The smoothing of relations continued after the Pope apparently decided to drop Archbishop Marcinkus from his job as bodyguard on all papal overseas trips, post he held since the reign of Pope Paul VI. The Chicago-bred prelate, who has always denied any suggestion of misconduct since he left the helm of the Vatican Bank in 1980, was thus seen to have been "disciplined" in the eyes of those Italian political forces baying for his blood. He remains head of the IOR, how-

ever.

Later, as magistrates began unravelling what became known as the Bulgarian Connection to the May 13, 1981, assassination attempt on the Pope, Italy and the Vatican again found they had common problems of security. The Holy See became indirectly involved in the undignified war of words between Italy

and the Soviet Union over the attack, just as Italy and Bulgaria recalled their respective ambassadors. The Vatican made no statement about it, however.

Sig Ilario Martella, the magistrate heading the Papal shooting investigation, did not make public his case against Sergei Ivanov Antonov, the Bulgarian airline employee arrested on November 25 for complicity in the attack on John Paul.

But the Italian Government went on record as saying the Bulgarian connection existed without any shade of doubt. Sig Lello Lagonegro, Socialist Minister of Defence, called the shooting in St Peter's Square "an act of war in peacetime."

Italians became still more alarmed after two Soviet citizens were arrested on spying charges and after the announcement that a group of eight people were being investigated on suspicion of plotting to kill Mr Lech Wałęsa during a trip to Rome in 1981.

It is difficult to say how long the prospect of such external

threats, real or imaginary, will hold the attention of Italian public opinion. There was only limited public interest, for example, when another scandal touched the Vatican Bank this year.

### Intermediaries

This time two priests were arrested and three others, including the secretary of the Vatican Bank, Monsignor Donato de Bonis, were officially notified they were being investigated in connection with a conspiracy—which first broke in 1980—by business and tax officials to defraud the Italian State of millions of dollars on petroleum products during the 1970s.

Cardinal Ugo Poletti, the Pope's Vicar of Rome, came under pressure to resign for giving a recommendation for General Romualdo Giudice, the head of the Guardia di Finanza, the Financial Police force in charge of customs, tax collection and fraud investigations.

General Giudice got the job but last December a court sentenced him to seven years in prison for accepting bribes in the petroleum scandal, which involved switching tax documents on home heating and fuel and diesel fuel. Businessmen involved were able to charge customers the higher of the tax levels on the two products, pay the Government the lower one and pocket the difference—estimated to have been worth the equivalent of some \$2.2bn. The suggestion was that at least some prelates had acted as "unsuspectable" intermediaries in the affair.

As details of the petroleum scandal emerged, the Pope meanwhile, continued what were interpreted as his attempts to lessen Archbishop Marcinkus's role in the church, excluding him from the list of new cardinals elevated at a consistory last month.

The consistory was a masterly piece of diplomacy for other reasons too. The unexpected elevation of the Jesuit Theodorus Henricus de Lubac, for example, did much to improve relations between John Paul and the powerful religious order which had been strained

since the Pope appointed a personal delegate to lead the society in 1981.

The Archdiocese of Paris, Cardinal Jean Marie Lustiger, who is a converted Jew, also received a red hat at the last consistory and that promotion seems certain to help mend fences between the Vatican and Israel. Relations between the two states reached an all-time low in 1982 when Israeli officials, piqued by the Pope receiving Yasser Arafat, in an audience, accused the Holy See of anti-clericalism.

The Pope's continuing focus on the politics and religious life of Eastern Europe was reflected in the creation of the first cardinal resident in the Soviet Union, the Pole, Cardinal Joseph Glemp, the Primate of Poland, to cardinal and of other prelates working under difficult conditions in communist countries.

The consistory showed once again John Paul's ability to take unexpected but effective decisions—that overcome seemingly insuperable problems. His reaction to the Ambrosiano scandal demonstrated how his open, down-to-earth approach could win him enormous popularity among the Italians with their deep historical distrust of the Vatican.

### Tourism boost

The holy year which began last weekend looks set to be another factor working to reconcile Italy and the Holy See. The jubilee to celebrate the 1,950th anniversary of Christ's death will doubtless help to bring increased tourist revenue to both the Italian capital and the Vatican as well as joy to the millions of Roman Catholics expected to come to Rome. The cardinal said it was the Pope's agreement with Italy for the IOR involvement in the Banco Ambrosiano scandal.

But although Italians are expecting a record year for tourism, whether relations between Italy and the Vatican can remain cordial in the longer term depends on wider imponderables.

Although there is goodwill on both sides, there is little evidence that any practical steps have been taken toward revision of the Concordat, the out-of-date agreement regulating the respective roles of church and state.

And even before such a new framework for future good relations can be set up, the report by the two groups of wise men examining the Ambrosiano case in the joint commission can fail to be completed and acted upon as promised. Then, perhaps, Italy and the Vatican at last may be able to lay Roberto Calvi's ghost to rest.

## Enjoying the calm

CONTINUED FROM PAGE 1

will the current fashionability of "rigour," promoted to the disbelief of some observers by the Christian Democrats, lead to real change?

One area where change has occurred is in Italy's foreign policy. Under Sig Emilio Colombo, Foreign Minister since May 1980, Italy has become more consistent and far more active, especially outside Europe.

Having sent a contingent to the U.N. Sinai peace force last year, Italy dispatched about 1,000 troops to Lebanon last August to take part with the French and U.S. in the first short-lived peace keeping force there. The following month Italy took the lead in pressuring the foreign troops to be sent back after the massacres in the Palestinian camps.

Now there are about 1,700 Italian troops in Lebanon, but Italy's pride at playing an important international role is offset by anxiety that if the U.S. does not succeed in easing the Israeli forces out of Lebanon Italian troops could be there indefinitely.

Italy is solidly behind the Nato position on intermediate nuclear missiles and is to install the first of 12 cruise missiles at the Comiso Base in Sicily; from the end of this year if no agreement is reached in Geneva. In the meantime, opposition to the missiles is lower than in any of the other countries involved, partly because of internal political factors and partly because Italy traditionally looks on the U.S. which will operate and pay for missiles, as its ultimate protector. Sig Colombo has however pressed for flexibility in the Geneva negotiations.

The Italian armed forces, despite their creditable performance in Lebanon, are generally weak in equipment and experience. A big re-equipping programme has been further scaled down by recent cuts in the defence budget and may never be fully implemented as skilled officers are hard to attract. The politicians show no more sign of wanting effective armed forces now than in the past.

It says much about the commercial priorities of modern Italy that it spends per head less on defence than almost any Nazi country, yet is the third or fourth most successful arms exporter in the West.

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